



**ANNUAL INFORMATION FORM**  
(For the period ended December 31, 2025)

Dated: March 23, 2026

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## ABOUT THIS ANNUAL INFORMATION FORM

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This annual information form ("**AIF**") contains important information that will help you make informed decisions about investing in Alaris Equity Partners Income Trust. It describes Alaris and our operations, prospects, risks and other factors that affect our business.

### CONVENTIONS

We carry on our business through our subsidiaries. In this AIF, all references to "**we**", "**us**", "**our**", "**Alaris Equity Partners Income Trust**", "**Alaris**" and the "**Trust**" refer collectively to Alaris Equity Partners Income Trust and our subsidiaries unless the context specifies or implies otherwise.

We prepare our financial statements in Canadian dollars and in conformity with Canadian International Financial Reporting Standards ("**IFRS**") for reporting purposes. Unless otherwise stated, this AIF expresses all currency in Canadian dollars.

Words importing the singular also include the plural and vice versa, and words importing any gender include all genders.

### DATE OF INFORMATION

This AIF is dated as of March 23, 2026. Unless otherwise stated, this AIF provides all information as at or for the year ended December 31, 2025.

## SPECIAL NOTE REGARDING FORWARD-LOOKING STATEMENTS, NON-IFRS MEASURES AND U.S. INVESTORS

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Alaris' public communications often include written or oral statements which contain forward-looking information. This AIF, our other filings with Canadian securities regulators and our other communications include statements of this type. Statements other than historical facts are forward-looking and can often be identified by looking for words such as "believe", "plan", "expect", "could", "seek", "would", "will", "intend", "strategy", "project", "anticipate", "target", "estimate", "continue" or similar words and expressions, or the negative of such words and expressions. All such statements are made and are intended to be forward-looking statements or forward-looking information (collectively, "forward-looking statements") under applicable Canadian securities legislation, including any applicable "safe harbor" provisions. Forward-looking statements in this AIF include comments related to: our objectives and priorities for 2025 and beyond; our and our Partners' (defined below) growth strategies or future actions; the results of or outlook for our and our Partners' operations or the Canadian and U.S. economies; the risks that may impact our or our Partners' businesses; the timing and terms of any resolution to issues facing our Partners; timing of follow-on investments with Partners; restart of Distributions (defined below) or an increase to partial payments or repayment of any deferred Distributions from certain Partners; expected results of any Canada Revenue Agency ("**CRA**"), audit or other proceedings; benefits of the Alaris investment structure to our Partners and potential Partners; benefits of using common equity in our investing structure; and estimates and adjustments of each Distribution and the percentage change in each Partner's performance metric. See "*Description of the Business and Operation—Our Philosophy*", "*Description of the Business and Operations—Our Growth Strategy*", "*Our Investment Arrangements*", "*Our Current Partners*", "*General Development of the Business*" and "*Risk Factors*" for specific forward-looking statements relating to these comments. Alaris' senior management ("**Management**") approved forward-looking statements that constitute a financial outlook or future oriented financial information (collectively "**FOFI**") (including estimated Distributions, the estimated change in performance metric used to calculate Distributions and the outlook for our and our Partners' operations) as of the date of this AIF and have included such statements to help readers understand Management's current expectations for Alaris' financial performance and are subject to the same risks and assumptions disclosed in this AIF. There can be no assurance that the plans, intentions or expectations on which these forward-looking statements are based will occur.

By their nature, forward-looking statements require Alaris to make assumptions and are subject to inherent risks and uncertainties. Assumptions about the performance of the Canadian and U.S. economies over the next 24 months and how that will affect Alaris' business and that of our Partners (including the impact of global economic and political factors or any global health crises) are material factors considered by Management when setting the Alaris' outlook. Key assumptions include assumptions that: the Middle East or Russia/Ukraine conflicts and other global economic pressures over the next 12 months will not materially impact Alaris, our Partners or the global economy; interest rates will not rise in a matter materially different from the prevailing market expectation

over the next 12 months; global health crises, will not impact the economy or our partners operations in a material way in the next 12 months; the businesses of the majority of our Partners will continue to grow; more private companies will require access to alternative sources of capital; the businesses of new Partners and those of existing Partners will perform in line with Alaris' expectations and diligence; and that Alaris will have the ability to raise required equity and/or debt financing on acceptable terms. Management has also assumed that the Canadian and U.S. dollar trading pair will remain in a range of approximately plus or minus 15% of the current rate over the next six months. In determining expectations for economic growth, Management primarily considers historical economic data provided by the Canadian and U.S. governments and their agencies as well as prevailing economic conditions at the time of such determinations. There is a significant risk that our predictions, forecasts, conclusions or projections will prove inaccurate or that our assumptions are incorrect and that actual results differ materially from our predictions, forecasts, conclusions or projections. We believe our forward-looking statements reflect reasonable expectations and assumptions. But we caution readers not to place undue reliance on our forward-looking statements as several factors could cause actual future results, conditions, actions or events to differ materially from the targets, expectations, estimates or intentions expressed in the forward-looking statements.

Many factors may influence the future outcomes related to forward-looking statements, including those factors listed under the heading "*Risk Factors*". We caution that this list of risk factors is not exhaustive. Other factors could adversely affect our results. When relying on forward-looking statements and FOFI to make decisions about Alaris, investors and others should carefully consider these factors, other uncertainties and potential events, and the inherent uncertainty of forward-looking statements. Alaris does not update forward-looking statements, whether written or oral, made, from time to time, by us or on our behalf unless required by law. This AIF includes forward-looking statements to assist our investors' understanding of our operations, prospects, risks and other external factors that impact us specifically as at and for the periods ended on the dates presented and may not be appropriate for other purposes.

## **NON-GAAP AND OTHER FINANCIAL MEASURES**

The terms EBITDA<sup>1</sup> and ECR<sup>2</sup> (collectively, the "**Non-GAAP and Other Financial Measures**") are financial measures used in this Annual Information Form that are not standard measures under IFRS. The Trust's method of calculating ECR and EBITDA may differ from methods used by other issuers. Therefore, the Partners' ECR and the Trust's EBITDA may not be comparable to similar measures used by other issuers.

1. "**EBITDA**" is a non-GAAP financial measure and refers to earnings determined in accordance with IFRS, before depreciation and amortization, interest expense (finance costs) and income tax expense. EBITDA is used by management and many investors to determine the ability of an issuer or a Partner to generate cash from operations. Management believes EBITDA is a useful supplemental measure from which to determine Partner's ability to generate cash available for servicing its loans and borrowings, income taxes and Trust Distributions.
2. "**ECR**" stands for "earnings coverage ratio" and is a non-GAAP measure used by management to assess a Partner's ability to meet its fixed financial commitments. ECR is calculated as a Partner's EBITDA divided by the sum of interest expense, principal repayments, unfunded capital expenditures, and distributions paid to Alaris. Where audited financial information is not available, ECR is calculated using unaudited internal information and may be presented as a range to reflect estimation uncertainty. For Partners added during a fiscal year, ECR is calculated on a pro forma basis assuming a full year of distributions and the post-investment capital structure

## **U.S. INVESTOR DISCLOSURE**

### ***Investment Company Act Considerations and Restrictions***

Based on our current assets and absent an exemption under the United States Investment Company Act of 1940 ("**Investment Company Act**"), Alaris may be considered an "investment company" as defined in the Investment Company Act. The Investment Company Act, among other things, prohibits foreign investment companies from publicly offering their securities in the United States. Alaris relies on the exemption provided in Section 3(c)(7) of the Investment Company Act that excludes a non-U.S. company from the definition of an "investment company" and from regulation under the Investment Company Act if its securities have been issued only to persons (other than outside the United States to non-U.S. Persons in offshore transactions relying on Regulations S) that are: (a)(i) located in the United States (ii) are U.S. Persons or (iii) acquiring securities for the account or benefit of persons

located in the United States or U.S. Persons; and that are (b) Qualified Purchasers (as defined in Section 2(a)(51)(A) of the Investment Company Act); and (c) it does not make or propose to make a public offering of its securities in the U.S.

As long as Alaris is an "investment company" under the Investment Company Act, to comply with the Section 3(c)(7) exemption, Alaris will issue Trust Units only: (a) outside the United States to non-U.S. Persons in offshore transactions relying on Regulation S or (b) in the United States or to U.S. Persons, or for the account or benefit of persons located in the United States or U.S. Persons, that are Qualified U.S. Purchasers. Generally, Alaris has issued Trust Units to Qualified U.S. Purchasers (who must be Qualified Institutional Buyers). Additionally, Qualified U.S. Purchasers that hold Trust Units typically may not resell their Trust Units in the United States or to U.S. Persons or persons acquiring securities for the account or benefit of persons located in the United States or U.S. Persons. For a detailed description of the restrictions affecting the Trust Units, see "*Ownership and Transfer Restrictions*."

***ERISA Restriction of No Ownership by Plans***

Alaris will prohibit investment in Trust Units by "benefit plan investors" and similar investors (as noted below), and therefore also prohibits transfers of Trust Units to such investors. For these purposes, "benefit plan investors" are "employee benefit plans" (within the meaning of Section 3(3) of ERISA, defined below) subject to Part 4 of Subtitle B of Title I of ERISA, plans (including individual retirement accounts and other arrangements) subject to Section 4975 of the United States Tax Internal Revenue Code of 1986 (the "**U.S. Tax Code**"), and entities whose underlying assets are deemed to include "plan assets" under the Plan Asset Rules. Other benefit plans that are not subject to the Plan Asset Rules, such as the plans of churches or governmental entities or other non-U.S. plans, may be subject to laws or regulations similar in effect to the Plan Asset Rules, the fiduciary responsibility requirements of ERISA or the prohibited transaction provisions of Section 406 of ERISA or Section 4975 of the U.S. Tax Code and therefore Alaris will treat these potential investors as benefit plan investors and therefore will prohibit investment by them. For a detailed discussion of the prohibition on investment by and transfers to benefit plan investors, see "*Ownership and Transfer Restrictions*".

## GLOSSARY OF TERMS

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In this AIF, unless the context otherwise requires, the following terms have the meanings set forth below:

**"6.25% Debentures"** means the 6.25% convertible unsecured senior debentures due December 31, 2030, issued by the Trust on December 17, 2025. For more information, please refer to "*General Development of the Business – Three-Year History - 2025*".

**"6.50% Debentures"** means the 6.50% convertible unsecured senior debentures due June 30, 2030, issued by the Trust on June 2, 2025. For more information, please refer to "*General Development of the Business – Three-Year History - 2025*".

**"3E"** means 3E, LLC.

**"Accscient"** means Accscient, LLC.

**"AEPI"** means Alaris Equity Partners Inc.

**"AESC"** means Alaris Equity Services Corp.

**"AIC"** means Alaris IGF Corp., a wholly owned subsidiary of Alaris.

**"AIF"** means this annual information form of the Trust.

**"Alaris"**, the **"Trust"**, **"we"**, **"us"** or **"our"** means Alaris Equity Partners Income Trust and its subsidiaries.

**"Alaris USA"** means Alaris Equity Partners USA Inc., a corporation formed under Delaware law.

**"Amur"** means Amur Financial Group Inc.

**"Amur Loan"** means together (a) a 20-year loan in the principal amount of CAD\$38.4 million bearing an interest rate of 13.50% and (b) a 20-year loan in the principal amount of \$9.6 million bearing an interest rate of 13.50%, issued under a credit agreement among Alaris and Amur, as such agreement may be amended, modified, supplemented, restated or replaced from time to time.

**"Arrangement"** has the meaning stated under the heading "*Corporate Structure*".

**"Berg"** means Berg Demo Holdings, LLC.

**"Board"** means the board of trustees of the Trust.

**"B&S"** or **"Brown & Settle"** means Brown & Settle Investments, LLC, and its subsidiaries.

**"CAD"** mean Canadian dollars, the lawful currency of Canada.

**"Carey"** or **"Carey Electric"** means Carey Electric Contracting, LLC.

**"CBCA"** means the *Canada Business Corporations Act*.

**"CRA"** means the Canada Revenue Agency.

**"CRESA"** means Cresa, LLC.

**"Distribution"** means a Partner's payment of a distribution (other than for common equity), dividend (other than for common equity) or interest to Alaris as more particularly described under the heading "*Description of the Business and Operation - Our Structure*".

**"DNT"** means DNT Construction, LLC.

**"DNT Units"** means preferred units in the capital of DNT.

"**D&M**" refers to Vehicle Leasing Holdings, LLC, doing business as D&M Leasing.

"**ECR**" has the meaning stated under the heading "*Special Note Regarding Forward-Looking Statements, Non-IFRS Measures and U.S. Investors—Non-IFRS Measures*".

"**Edgewater**" means Edgewater Technical Associates, LLC.

"**ERISA**" means the U.S. Employee Retirement Income Security Act of 1974, as amended.

"**ERISA Person**" means any person who is or is acting on behalf of an ERISA Plan.

"**ERISA Plan**" means an employee benefit plan (under section 3(3) of ERISA) that is subject to Part 4 of Subtitle B of Title I of ERISA, a plan, individual retirement account or other arrangement that is subject to Section 4975 of the U.S. Tax Code, an entity whose underlying assets are considered to include "plan assets" of any such plan, account or arrangement under the Plan Asset Rules, and any retirement or benefit plan that is not subject to the foregoing but is subject to laws or regulations similar in effect to the fiduciary responsibility requirements of ERISA or the prohibited transaction provisions of Section 406 of ERISA or Section 4975 of the U.S. Tax Code.

"**Fleet**" means Fleet Advantage, LLC.

"**FMP**" means Federal Management Partners, LLC.

"**FNC**" means Falcon Master Holdings, LLC, doing business as FNC Title Services.

"**GWM**" means GWM Holdings, Inc., and one of its subsidiaries, to which Alaris has contributed capital.

"**GWM Loans**" means together (a) the 20-year subordinated loans in the principal amount of US\$41.5 million bearing a pre-tax interest rate of 13.45% and (b) the 20-year subordinated loans in the principal amount of US\$44 million paying a pre-tax interest rate of 15%, issued under subordinated loan agreements among Alaris and GWM, as the same may be amended or amended and restated from time to time.

"**Heritage**" means Heritage Restoration Holdings, LLC.

"**IFRS**" has the meaning stated under the heading "*About this Annual Information Form*".

"**Investment Company Act**" has the meaning stated under the heading "*U.S. Investor Disclosure—Investment Company Act Considerations and Restrictions*".

"**LMS**" means collectively, LMS Management Limited Partnership, a limited partnership established under the laws of the Province of Alberta and LMS Reinforcing Steel USA LP, a limited partnership established under Delaware law.

"**Management**" has the meaning stated under the heading "*Special Note Regarding Forward-Looking Statements, Non-IFRS Measures and U.S. Investors*".

"**McCoy**" means McCoy Roofing Holdings LLC.

"**Ohana**" means Ohana Growth Partners, LLC, formerly known as PF Growth Partners, LLC, a franchisee of Planet Fitness®.

"**Ohana Convertible Preferred Equity**" means convertible preferred equity in the capital of Ohana.

"**Ohana LLC Agreement**" means the fourth amended and restated limited liability company agreement of Ohana dated December 6, 2024, as the same may be amended or amended and restated from time to time.

"**Ohana Profit Participation**" means an over allocation of profits to Alaris relative to the other holders of the Ohana Convertible Preferred Equity not held by Alaris, if certain return-based performance thresholds are met in respect of the investment in Ohana Convertible Preferred Equity by the holders thereof.

**"Optimus"** means, together, Optimus SBR Inc. and Optimus SBR Limited Partnership.

**"Partners"** means those corporations, partnerships, limited liability companies or other entities with which Alaris has directly or indirectly entered into an investment structure in exchange for Distributions, and "Partner" may refer to any one Partner, as the context requires.

**"PEC"** means Professional Electric Contractors of Connecticut, Inc.

**"PEC Loan"** means the 10-year subordinated note in the principal amount of US\$16.5 million bearing an interest rate of 15.70%, issued under a subordinated promissory note among Alaris and PEC, as such agreement may be amended from time to time.

**"PIK"** means payment in kind.

**"Plan Asset Regulations"** mean the U.S. Department of Labor's plan asset regulations, 29 C.F.R. Sec. 2510.3-101.

**"Plan Asset Rules"** mean the principles for identifying the assets of an ERISA Plan under the Plan Asset Regulations and section 3(42) of ERISA.

**"Qualified Purchaser"** means a "qualified purchaser" as defined in Section 2(a)(51)(A) of the Investment Company Act.

**"Qualified Institutional Buyer"** means a "qualified institutional buyer" as defined in Rule 144A under the U.S. Securities Act of 1933, as amended.

**"Qualified U.S. Purchaser"** means a purchaser that is (a)(i) located in the United States, (ii) is a U.S. Person or (iii) that is buying Trust Units for the account or benefit of persons in the United States or U.S. Persons; (b) a Qualified Institutional Buyer and a Qualified Purchaser, and (c) is not acting on behalf of any ERISA Person.

**"Renew"** means Renovo Medical Group, LLC, operating as Renew Medical Group.

**"Sagamore"** means Sagamore Plumbing and Heating LLC.

**"Salaris"** means Salaris USA Royalty Inc.

**"SCR"** means SCR Mining and Tunnelling LP.

**"SEDAR+"** means the System for Electronic Document Analysis and Retrieval Plus, accessible at [www.sedarplus.ca](http://www.sedarplus.ca).

**"Senior Credit Facility"** means the sixth amended and restated senior syndicated credit facility dated September 29, 2025, between AEPI and a syndicate of Canadian lenders, including National Bank of Canada (Co-Lead Arranger and Bookrunner) and ATB Financial and Bank of Montreal (as Co-Lead Arrangers), except that references in this AIF to "Senior Credit Facility" prior to September 29, 2025, mean the version of such credit facility in place, including any amendments (or amendments and restatements), at the applicable time.

**"Shipyard"** means The Shipyard, LLC.

**"Sono Bello"** means Sono Bello, LLC.

**"Sono Bello 2023 Transaction"** means the transaction announced by the Trust on February 14, 2023, pursuant to which Alaris, through a subsidiary, exchanged US\$145.0 million of its existing preferred units in Sono Bello for newly issued Sono Bello Convertible Preferred Equity in Sono Bello alongside Brookfield, through its Special Investments program, invested US\$400.0 million in exchange for Sono Bello Convertible Preferred Equity.

**"Sono Bello Agreement"** means the amended and restated limited liability agreement of Sono Bello dated February 14, 2023, as the same may be amended or amended and restated from time to time.

**"Sono Bello Convertible Preferred Equity"** means convertible preferred equity in the capital of Sono Bello.

**"Sono Bello Profit Participation"** means an over allocation of profits to Alaris relative to the other holders of the Sono Bello Convertible Preferred Equity not held by Alaris, if certain return-based performance thresholds are met in respect of the investment in Sono Bello Convertible Preferred Equity by the holders thereof.

**"Special Voting Units"** means the special voting units of the Trust.

**"Stride"** means Stride Consulting LLC.

**"Subsidiary"** has the meaning set out in the *Securities Act (Alberta)* and includes a partnership or other entity.

**"Trust Distribution"** means Alaris' payment of a distribution on Trust Units to Unitholders as more particularly described under the heading "*Trust Distributions*".

**"Trust Units"** means a unit of interest in the Trust, authorized and issued under the Trust's declaration of trust dated May 31, 2020 ("**Declaration of Trust**").

**"TSX"** means the Toronto Stock Exchange. ""

**"Unitholders"** means the holders of Trust Units and Special Voting Units from time to time.

**"USD"** and **"US\$"** mean United States dollars, the lawful currency of the United States.

**"U.S. Person"** means a "U.S. person" as defined in Rule 902(k) of Regulation S under the U.S. Securities Act of 1933, as amended.

**"U.S. Tax Code"** means the United States Internal Revenue Code of 1986.

## CORPORATE STRUCTURE

The Trust's predecessor, AEPI, was formed on May 23, 2006, as "6550568 Canada Inc.", and changed its name to "Alaris Royalty Corp." on July 31, 2008. On September 1, 2020, the Trust acquired all of the issued and outstanding common shares of Alaris Royalty Corp. (as it was then named) in exchange for Trust Units under a plan of arrangement under the CBCA (the "**Arrangement**"). After the Arrangement, Alaris Royalty Corp. changed its name to "Alaris Equity Partners Inc."

From November 18, 2008, through the Arrangement date, Alaris listed and posted for trading its common shares on the TSX under the symbol "AD". Since the Arrangement, we have listed and posted for trading our Trust Units on the TSX under the symbol "AD:UN".

Our registered and head office is located at 250, 333 - 24<sup>th</sup> Avenue SW, Calgary, AB T2S 3E6. We currently have 22 full-time employees.

## INTERCORPORATE RELATIONSHIPS

Alaris currently has sixteen subsidiaries: (1) Alaris Equity Partners Inc. ("AEPI"); (2) Alaris IGF Corp. ("AIC"); (3) Alaris Equity Services Corp. ("AESC"); (4) Alaris Equity Partners USA Inc. ("Alaris USA"); (5) Salaris USA Royalty Inc. ("Salaris"); (6) Alaris Splitter LLC; (7) Alaris Management Holding Corp.; (8) Alaris Management US Holding Corp.; (9) Alaris OGP Corp; (10) Alaris OGP Management Corp; (11) Alaris OGP US Corp; (12) Alaris OGP Holdings LLC; (13) OGP Investor LLC; (14) Alaris OGP US Management Corp; (15) Alaris US Manager LLC and (16) Alaris RC Inc. The following table lists each subsidiary, where it was incorporated or formed and the percentage of its voting securities that we beneficially own or directly or indirectly exercise control over.

	Percentage of voting securities (directly or indirectly)	Nature of Entity	Jurisdiction of Incorporation/Formation
Alaris Equity Partners Inc. <sup>(1)</sup>	100%	Corporation	Canada
Alaris IGF Corp.	100% <sup>(2)</sup>	Corporation	Canada
Alaris Equity Partners USA Inc.	100% <sup>(2)</sup>	Corporation	Delaware, USA
Salaris USA Royalty Inc.	100% <sup>(4)</sup>	Corporation	Delaware, USA
Alaris Equity Services Corp.	100% <sup>(3)</sup>	Corporation	Canada
Alaris Management US Holding Corp.	100% <sup>(5)</sup>	Corporation	Delaware, USA
Alaris Management Holding Corp.	100% <sup>(5)</sup>	Corporation	Canada
Alaris Splitter LLC	100% <sup>(6)</sup>	LLC	Delaware, USA
Alaris OGP Corp	100% <sup>(7)</sup>	Corporation	Canada
Alaris OGP Management Corp	100% <sup>(8)</sup>	Corporation	Canada
Alaris OGP US Corp	100% <sup>(7)</sup>	Corporation	Delaware, USA
Alaris OGP Holdings LLC	100% <sup>(7)</sup>	LLC	Delaware, USA
OGP Investor LLC	0% <sup>(9)</sup>	LLC	Delaware, USA
Alaris OGP US Management Corp	100% <sup>(8)</sup>	Corporation	Delaware, USA
Alaris US Manager LLC	100% <sup>(9)</sup>	Corporation	Delaware, USA
Alaris RC Inc.	100% <sup>(2)</sup>	Corporation	Canada

**Notes:**

- (1) Formerly, Alaris Royalty Corp.
- (2) AEPI owns 100% of this entity.
- (3) The Trust directly owns 100% of this entity, which before February 12, 2024, operated under the name Alaris Strategic Opportunities Inc.
- (4) Alaris USA owns 100% of this entity.
- (5) AEPI owns 100% of the voting equity of Alaris Management Holding Corp. and is entitled to any residual value of the corporation after giving effect to the entitlements to the non-voting equity. All non-voting equity of Alaris Management Holding Corp. is owned by employees of



## THREE-YEAR HISTORY

### 2023

- (1) LMS deferred Distributions in the first half of 2023 in the amount of CAD\$2.7 million. Beginning in the latter half of Q3 2023, LMS restarted regular monthly Distributions. The deferred Distributions were fully repaid.
- (2) In January 2023, Carey Electric redeemed an additional US\$1.0 million of their preferred units at par.
- (3) On February 14, 2023, Alaris completed a strategic transaction involving Sono Bello and co-sponsor Brookfield. The Sono Bello 2023 Transaction included exchanging US\$145.0 million of Alaris' existing preferred equity in Sono Bello for newly issued Sono Bello Convertible Preferred Equity along with receiving proceeds of US\$20.3 million for the redemption of the remainder of the existing preferred equity. In addition, Brookfield invested US\$400.0 million in exchange for Sono Bello Convertible Preferred Equity. The Sono Bello Convertible Preferred Equity is entitled to an 8.5% annual Distribution payable in cash or in-kind (at the discretion of Sono Bello), and is convertible at the option of the holder, for a period of up to five years, into common equity of Sono Bello at a predetermined valuation. These units also participate in any common distribution paid above 8.5%. Alaris is also entitled to receive a transaction fee of US\$1.5 million annually, payable on a quarterly basis. If the Distribution is satisfied by a payment in-kind, then a pro rata portion of the quarterly transaction fee will be deferred until an exit event or other specified equity transfer by holders of Sono Bello Convertible Preferred Equity other than Alaris.
- (4) On April 27, 2023, Alaris contributed US\$36.5 million to FMP in exchange for (i) US\$30.5 million of preferred equity, entitling Alaris to an initial annualized Distribution of US\$4.3 million; and (ii) US\$6.0 million common equity in FMP (equating to a minority ownership position).
- (5) On May 10, 2023, Jay Ripley retired from the Board. On May 10, 2023, Peter Grosskopf was appointed to the Board in the role of Chairman.
- (6) On August 31, 2023, Alaris contributed US\$59.5 million to Shipyard, in exchange for (i) US\$42.5 million of preferred equity, entitling Alaris to an initial annualized Distribution of US\$5.95 million; and (ii) US\$17.0 million common equity in Shipyard (equating to a minority ownership position).
- (7) In December 2023, the Trust completed an amendment to its Senior Credit Facility with its senior lenders. The amendment increased the base of the credit facility from \$450 million to \$500 million while maintaining a \$50 million accordion facility and maturity date of September 2026, decreased our overall pricing and amended certain covenants to provide Alaris with more flexibility to grow its business.
- (8) On December 29, 2023, Fleet partially redeemed a portion of its outstanding preferred equity with Alaris receiving total proceeds of US\$5.6 million for the redemption of preferred equity with a cost basis of US\$5.0 million, resulting in a realized gain of US\$0.6 million.

### 2024

- (1) On February 2, 2024, Alaris made a follow-on investment of US\$5.7 million into D&M in exchange for US\$5.5 million of additional preferred units and US\$0.2 million of additional common units. The newly issued preferred units in D&M will pay an initial Distribution of 14% per annum. D&M used the proceeds of the D&M contribution to acquire the remaining interest in their Austin operation.
- (2) On April 16, 2024, Alaris announced the redemption of Brown & Settle, which closed on April 12, 2024, and resulted in gross proceeds to Alaris of US\$71.5 million. Alaris' total return on our B&S investment is US\$30.8 million delivering an unlevered IRR of 15% and a MOIC of 1.5x.
- (3) On May 14, 2024, Alaris made a combined investment of US\$47.5 million in a new Partner, Cresa, and a follow-on investment with an existing Partner, Shipyard. Alaris' made a US\$20.0 million investment in Cresa in exchange for preferred equity with an initial annual Distribution of US\$2.8 million resetting annually, up to a maximum of +/- 7%, based on changes in Cresa's revenue. The Cresa investment includes a commitment to fund two follow-on investments of

US\$10.0 million and US\$15.0 million, for which Alaris will receive additional preferred equity. Each tranche of the Cresa investment will have the same metrics as the initial tranche. The commitment of US\$10.0 million was subsequently made in November 2024 as discussed below.

- (4) Also on May 14, 2024, Alaris also announced that it has invested an additional US\$22.0 million in Shipyard with proceeds being used to make a strategic acquisition. Alaris also invested a second tranche of US\$5.5 million in Shipyard that had been initially committed to in 2023 as part of Alaris' initial investment.
- (5) In June 2024, Alaris contributed US\$3.5 million of additional preferred equity to FMP, which had been an agreed to commitment from the initial investment in 2023.
- (6) On July 31, 2024, Stride redeemed all outstanding preferred equity that Alaris held for US\$4.0 million.
- (7) On November 5, 2024, Alaris made a follow-on investment of US\$10.0 million of additional preferred equity in Cresa, which has the same metrics as the initial preferred equity investment, bringing the total investment in Cresa to US\$30.0 million.
- (8) During Q3 2024, Alaris also invested approximately US\$35 million into Ohana as a dividend recapitalization in exchange for convertible preferred equity with a 14% yield fully paid-in-kind.
- (9) On December 6, 2024, Alaris announced its second asset management transaction with Ohana. The Transaction consisted of Alaris securing US\$120.0 million of capital from a third-party investor as well as Alaris rolling US\$130.0 million of its investment in Ohana. Proceeds from this transaction were used to redeem equity from the founders of Ohana.

## 2025

- (1) On January 6, 2025, Alaris implemented a Normal Course Issuer Bid ("**NCIB**"), allowing the Trust to purchase for cancellation up to 4,415,678 Trust Units, representing approximately 10% of Alaris' public float as at December 23, 2024, over the 12-month period ending January 5, 2026. On January 9, 2025, Alaris appointed Felix-Etienne Lebel to the Board.
- (2) On February 24, 2025, Alaris announced: (a) an investment in a new Partner, Berg, for US\$21.0 million; (b) an investment in a new Partner, Professional Electric Contractors of Connecticut, Inc., for US\$61.1 million; and (c) the redemption of Alaris' investment in Unify Consulting LLC for US\$12.3 million.
- (3) On May 14, 2025, Alaris closed a US\$21.5 million follow-on investment in Shipyard, which entitled Alaris to an additional annualized Distribution of US\$3.01. Shipyard used the proceeds of the additional investment to fund an acquisition.
- (4) On May 16, 2025, the Trust completed an amendment to its Senior Credit Facility with its senior lenders, converting the Senior Credit Facility from C\$500 million to US\$450 million, with the associated accordion feature adjusted from C\$50 million to US\$50 million, aligning the Trust's borrowing capacity with its U.S.-dollar investment base.
- (5) On June 2, 2025, Alaris completed a \$80.0 million upsized, bought-deal prospectus offering of 6.50% convertible unsecured senior debentures due June 30, 2030 (the "6.50% Debentures") at a price of \$1,000 per 6.50% Debenture. The 6.50% Debenture offering was underwritten by a syndicate of underwriters led by National Bank Financial, CIBC Capital Markets and Desjardins Capital Markets. The syndicate exercised its over-allotment option in full on June 5, 2025, resulting in the issuance of an additional \$12.0 million of 6.50% Debentures. Proceeds of the offering were used to repay outstanding indebtedness under the Senior Credit Facility which may be subsequently redrawn and used to fund future investments in new Partners investments and for general trust purposes. The 6.50% Debentures are listed on the TSX under the symbol "AD.DB.B".
- (6) On September 29, 2025, the Trust completed an amendment to its Senior Credit Facility with its senior lenders, extending the maturity date to September 2029.
- (7) On October 21, 2025, Alaris announced a 9% increase to the Trust Distributions, bringing the quarterly Trust Distribution to \$0.37 per trust unit and the annual Trust Distribution to \$1.48. Alaris also announced the completion of three investments totaling US\$52.7 million. The investments included a US\$27.0 million initial investment in McCoy, as well as follow-on investments into existing partners, Cresa and Carey. On this date, Alaris also announced that Ohana, its long-standing

partner, completed the acquisition of a Planet Fitness franchisee based in Michigan and Wisconsin with ten locations.

- (8) On November 6, 2025, Alaris announced the completion of a \$115.5 million investment into Optimus. Alaris' investment consisted of \$85.0 million of preferred equity and \$30.5 million of common equity.
- (9) On December 1, 2025, Alaris also announced it has completed a US\$30 million investment into Renovo Medical Group, LLC, operating as Renew Medical Group. Alaris' investment consists of US\$26.5 million of preferred equity and US\$3.5 million of common equity. The preferred equity investment provides Alaris with an initial annualized Distribution of US\$3.71 million, translating into a pre-tax annualized yield of 14%. The Distribution will adjust annually based on the percent change in Renew's annual revenue, subject to a collar of +/-7%. The Renew investment was used for a minority recapitalization.
- (10) On December 17, 2025, Alaris completed a \$115.0 million bought-deal prospectus offering of 6.25% convertible unsecured senior debentures due December 31, 2030 (the "**6.25% Debentures**"), at a price of \$1,000 per 6.25% Debenture, including the full exercise of the \$15.0 million over-allotment option granted to the underwriters. The 6.25% Debenture offering was underwritten by a syndicate of underwriters led by National Bank Financial Inc. and CIBC World Markets Inc. Proceeds of the offering were used to partially repay outstanding indebtedness under the Senior Credit Facility which may be subsequently redrawn and used to fund future investments in new Partner investments and for general trust purposes. The 6.25% Debentures are listed on the TSX under the symbol "AD.DB.C".

#### ***Subsequent to December 31, 2025***

- (1) Nil.

## **DESCRIPTION OF THE BUSINESS AND OPERATIONS**

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### **OUR BUSINESS**

Alaris, through its subsidiaries, makes private equity investments in a diversified range of profitable, well-managed private businesses throughout North America using a financing structure that allows us to provide capital in a manner that is tax-effective and allows existing owners of the private companies to retain control of their businesses. Our primary goals are to: (a) generate predictable revenue streams from our Partners; (b) increase our cash flow and book value per unit both organically and by making accretive investments into new and existing Partners; and (c) earn a premium to our invested dollars when exiting an investment. These objectives will allow us to pay a predictable and stable Trust Distributions and generate positive returns on investments that are redeemed.

### **OUR STRUCTURE**

Alaris' subsidiaries invest in private companies, using primarily preferred equity that pays a pre-determined Distribution. We receive our Distributions from each of our Partners monthly or quarterly but determine the amount 12 months in advance and adjust the Distributions each year based on a mutually agreed "top-line" financial performance measure of a Partner like the percentage change in gross revenues, gross profit, same-store sales, same clinic sales or same customer net sales (other than Sono Bello and Ohana, which have a fixed Distribution). In line with our business objective of generating predictable and stable cash flows, adjustments to our Distributions relate only to organic growth or organic decline of a particular Partner. As such, we do not factor any growth or decline in a Partner from acquisitions, greenfield (new) locations/divisions or closures of existing locations when our agreements are based on a "same location" basis into such adjustment for a specified period (typically, 12-24 months), following which it is considered a normalized/organic part of the business. The Distribution resets are restricted to a negotiated maximum reset (positive or negative).

Our Distributions rank in priority to each Partner's common equity in payment and for most of our Partners in a liquidation or third-party sale. In addition, Partners generally pay our Distribution out of pre-tax earnings, making the after-tax cost of our investment attractive to our Partners by reducing the taxable income of the remaining equity owners. Our capital is characterized as equity (except for a portion of our investment in GWM, Amur and PEC) and, as a result, we do not require a pre-determined return of capital, which allows Partners to focus on long-term objectives rather than short-term, which may decrease stakeholder value.

Alaris may look to supplement its preferred equity structure with a common equity position. When Alaris purchases common equity, it participates in the growth and distributions in proportion to our ownership percentages. Common equity distributions are paid as cashflow permits, and as approved by the governing board of a Partner, rather than on a fixed schedule. We believe that the use of common equity: (a) better aligns our interest with those of our Partners; (b) provides higher overall returns on investments than just preferred equity alone; (c) enables Alaris to increase our capital deployment; and (d) enables Alaris to be more competitive in the processes for new deals. The majority of Alaris' capital deployment will continue to use preferred equity to ensure the investments are cash accretive and remain in line with our strategic objectives.

Alaris also continually evaluates its investment structure and strategies to ensure it is in the best position to maximize unitholder value. In this regard, Alaris may, from time to time, evaluate additional innovative investment structures that can increase Alaris' growth profile, increase its return on investment and supplement our primary preferred equity model. This may include third party asset management, co-sponsor investments and control common equity positions. Alaris believes such additional initiatives will: (i) create an option for new or existing Partners to do larger deals; (ii) extend the investment timeline in our Partners; (iii) increase capital deployment and (iv) improve Alaris' overall return profile. The Sono Bello transaction in 2023 and the December 2024 Ohana transactions are the first investments, by Alaris under this broader mandate.

Generally, the equity Alaris owns has very limited or no voting rights. As a result, Alaris' ability to exercise direct control and influence over the operations of a Partner is limited. However, we have several positive and negative contractual covenants with our preferred equity in place with our Partners designed to protect our Distributions (see "*Summary of Partner Agreements – Alaris Consent Rights*" below for more information about such covenants). Alaris' prior consent is required for items outside the ordinary course of business, including:

- material changes in the business of a Partner;
- material acquisitions or divestitures;
- incurring new debt over predetermined levels or any material change to existing debt facilities;
- entering into non-arm's length transactions above prescribed levels;
- mergers or corporate reorganizations;
- changes in the structure;
- extraordinary capital expenditures; and
- certain changes in management.

In addition, our preferred equity (other than the Sono Bello Convertible Preferred Equity and the Ohana Convertible Preferred Equity) has special voting rights upon certain uncured events of default that entitle us to, among other things, replace the board of directors of the Partner, appoint new management and generally exert control over the operations of a Partner. These special voting rights may be subordinate to a Partner's senior lender, may require senior lender consent or include a standstill period before exercise. In addition, these special voting rights may, for some Partners, also be subject to certain regulatory restrictions. Most Partner agreements also include a "mandatory sale" remedy, through which we can require a sale of a Partner's business if there has been an uncured event of default for longer than a specified period. Alaris, through its own equity and the equity managed on behalf of third parties, holds a controlling interest in Ohana, providing it with majority voting control. Where deemed appropriate, Alaris may look to do additional control investments.

Partners must provide us with monthly (unaudited) financial statements and annual audited financial statements so we can monitor their financial positions as well as monthly reports regarding compliance with our legal agreements. We (a) analyze the monthly and audited annual financial information we receive (b) review operational information, which includes each Partner's key performance indicators (KPIs), and (c) monitor the broader industries in which the Partners operate to identify industry-wide trends. This allows us to identify any variances, which we follow-up on through discussions with each Partner's management. We also engage Partner management in regular general discussions to ensure that Alaris understands current business conditions. This provides us with the opportunity to assist a Partner, address any issues that may arise and the visibility we need to provide meaningful guidance to our stakeholders.

## OUR PHILOSOPHY

We believe business decisions are best made by the people who have built those successful companies. Through us, private companies are able to access ongoing capital, remain private and maintain direct control of common voting equity. Our structure allows us to monitor our Partners without needing to participate in their day-to-day business decisions.

We derive diversified priority-monthly or quarterly cash returns from businesses that have displayed an ability to be profitable in varying economic environments. By supporting management teams that remain fully aligned and motivated (through their ownership position) to run their business profitably, our Unitholders are able to receive stable Trust Distributions.

Furthermore, when we are redeemed by a partner, we strive to generate exit premiums on both our preferred and common equity. We are now relying on increased collars (an agreed-upon "collar" on our Distribution limits the extent to which the Distribution resets up or down each year), increased use of common equity and higher premiums on exit to generate additional returns. In turn, these premiums on exit then provide a source of funding for new investments. The addition of common equity in our investment structure provides an opportunity to participate in higher potential returns on exit, as compared to our capped preferred equity. Our common equity investments are also expected to increase cashflow through sharing in additional common equity distributions. In addition, third party asset management initiatives provide Alaris with additional revenue streams through management fees and, subject to performance hurdles, a share of the profits that may be achieved by third party investors on exit of these investments.

## OUR GROWTH STRATEGY

Along with generating cash flow from the revenue streams we receive from our existing Partners, we aim to grow our cash flow by partnering with more private companies that have similar qualities to our existing portfolio. Our focus is on private businesses in Canada and the United States that are controlled by individuals who intend to use the capital we provide for growth (including acquisitions), generational transfers or partial liquidity and who want to retain control of their businesses. We also target companies that can use the proceeds we provide to complete management buyouts of existing equity sponsors, as long as the existing management team owns a significant amount of equity in the business.

We generally look for private companies that have shown a history of growth, low cyclicality, sustainable free cash flow, and strong future opportunities. We generally do not invest in businesses that have a high risk of obsolescence or companies with a declining asset base, such as exploration companies. We also look for companies with experienced management teams who intend to continue owning and managing the business after partnering with Alaris. This ensures such companies are still run by the capable management and ownership teams that made them such a solid partnership opportunity for Alaris. Companies with low leverage and capital expenditure requirements are also key criteria for us in evaluating new opportunities.

As noted above, Alaris is also pursuing new innovative investment strategies, including asset management, co-investments and control transactions in order to help increase Alaris' growth profile.

## OUR CURRENT PARTNERS

As of the date of this AIF, we have 23 Partners (see below). While our Partners are in divergent industries and serve different markets, they generally share similar characteristics that will also be prevalent in our future partnerships. Our current Partners are:

(1) 3E	(7) D&M	(13) Heritage	(19) Renew
(2) Accscient	(8) DNT	(14) LMS	(20) Sagamore
(3) Amur	(9) Edgewater	(15) McCoy	(21) SCR
(4) Berg	(10) Fleet	(16) Ohana	(22) Shipyard
(5) Carey	(11) FMP	(17) Optimus	(23) Sono Bello
(6) Cresa	(12) GWM	(18) PEC	

A description of each Partner and its business and operations based on information provided by the management teams of each Partner and Management's knowledge, information and belief in respect of each of our Partners is provided below.

**3E**

<i>Business Overview</i>	With its core subsidiaries founded over 100 years ago, 3E is a utility service provider that installs, inspects, maintains and replaces critical infrastructure (primarily natural gas utilities) for blue-chip, investor-owned utility companies.
<i>Operations</i>	3E operates under five primary entities: Benton Georgia, Pipe Strong, Diversified Utility Services, Player and Company and Moorhead Brothers, Inc. with operations across nine States in the Southeastern and Midwestern United States, including Georgia, Illinois, Texas, Tennessee, Missouri, Kentucky, Louisiana, Arkansas and Mississippi. 3E's business is well-positioned to benefit from maintaining and replacing the aging natural gas utility infrastructure in the United States.
<i>Customers</i>	3E's services relates primarily to regulated entities, with their customers being the large utility companies in the geographies they operate. 3E does not provide services for natural gas exploration, or production.
<i>Contribution Summary</i>	Alaris contributed US\$30 million to 3E in 2021, and US\$9.5 million in November 2021.

**Accscient**

<i>Business Overview</i>	Founded in 2007, Accscient provides IT staffing, consulting, and outsourcing services and specializes in digital infrastructure management, enterprise resource planning, business intelligence and database administration.
<i>Operations</i>	Headquartered in Atlanta, GA, Accscient's operating businesses include Norwin Technologies, LLC; Premier IT Solutions, LLC; Appridat Solutions, LLC; PDS Inc. LLC; OvalEdge, LLC; BackInTheBlack, LLC; Asset Management Outsourcing Services, LLC; Emergys, LLC; Mission Critical Systems, LLC; and Intrasystems, LLC.
<i>Customers</i>	Accscient provides its services to a diverse customer base.
<i>Contribution Summary</i>	Alaris contributed a total of US\$72 million beginning with the initial investment of US\$20 million to Accscient in June 2017, US\$3 million in June 2018, US\$7 million in August 2018, US\$8 million in January 2019, US\$8 million in February 2021 and an additional US\$26 million in August 2022. Of the US\$26 million contribution in August 2022, US\$10 million was in exchange for a minority ownership in the common equity in Accscient, with the remaining US\$16 million for additional preferred equity.

**Amur**

<i>Business Overview</i>	Founded over 30 years ago. Amur is one of Canada's leading fully integrated independent originator, manager and servicer of home equity loans.
<i>Operations</i>	Amur's business model revolves around home equity loans to homeowners looking to use the equity in their homes to fund debt consolidation, home renovations or other uses. Amur has two main revenue streams, Mortgage Origination (Alpine Credits) and Investment Management. Amur originates loans under the Alpine Credits brand established in 1969 and has generated over \$1.1 billion in home equity loans over the last five years. Success in origination has been driven by a distinctive sourcing model and innovative advertising campaigns. Mortgages originated by Amur are primarily funded directly by three Mortgage Investment Corporations with whom Amur has exclusive relationships. Amur is the investment manager for the managed Mortgage Investment Corporations and the administrator for all sold mortgages.
<i>Customers</i>	Amur's customers are current homeowners looking to use the equity in their homes to fund debt consolidation, home renovations, or other uses.
<i>Contribution Summary</i>	Alaris contributed \$70 million to Amur in June 2019, which included a \$50 million contribution in exchange for debt and preferred units and \$20 million in exchange for minority ownership in the common equity in Amur.

### **Berg**

<i>Business Overview</i>	Berg is a leading demolition solutions provider serving public, commercial and industrial end markets in the Baltimore and DC, Maryland & Virginia ("DMV") metropolitan area in the United States.
<i>Operations</i>	Founded in 1998 by David Berg and headquartered in Baltimore, MD, Berg has become the preeminent hazardous material abatement, selective structural and building razing operation in the region.
<i>Customers</i>	Berg earns income from providing demolition services as well as scrap metal from a diverse mix of general contractors and developers.
<i>Contribution Summary</i>	The Berg investment consists of: (i) US\$17.15 million of preferred equity, entitling Alaris to an initial annualized Distribution of US\$2.40 million; and (ii) US\$3.85 million for a minority common equity ownership in Berg.

### **Carey Electric**

<i>Business Overview</i>	Founded in 1923, Carey Electric is a third-generation, family-owned electrical contracting services company servicing the industrial, commercial, and residential markets. Carey Electric is one of the premier electrical contractors in the suburban Chicagoland area northwest of Chicago, Illinois. Carey's head office is located in McHenry, Illinois.
<i>Operations &amp; Services</i>	Services include power distribution, lighting, bucket truck services, trenching, underground locating, fire alarm services, generator testing and other specialized offerings.
<i>Customers</i>	Carey Electric performs its services for general contractors directly on behalf of school districts, commercial and residential real estate owners.
<i>Contribution Summary</i>	In June 2020, Alaris invested a total of US\$17.0 million into Carey Electric, which consisted of a US\$16.1 million investment in preferred equity as well as an investment of US\$0.9 million in exchange for minority ownership of the common equity in Carey Electric, of the initial preferred equity investment, US\$3 million could be redeemable at par through cash flow. During each of Q2 2021, Q1 2022 and Q1 2023, Carey Electric redeemed US\$1.0 million of preferred equity at par in accordance with their operating agreement, reducing the total investment to US\$14.0 million. In Q3 2025, Alaris made an additional investment in Carey of US\$1.4 million of preferred equity and US\$3.8 million of common equity. Alaris has US\$19.2 million invested in Carey.

### **Cresa**

<i>Business Overview</i>	Founded in 1993. Cresa is a leading global commercial real estate advisory firm dedicated to exclusively representing tenants, with over 80 offices across North America.
<i>Operations</i>	Cresa emphasizes strategic partnership, innovation, and client-centric services to enhance business operations and real estate efficiency.
<i>Customers</i>	With a unique approach that integrates full-spectrum real estate solutions, Cresa advocates for tenants without conflicts of interest, ensuring tenant business environments align with corporate strategies.
<i>Contribution Summary</i>	Alaris contributed an initial US\$20 million preferred equity investment in May 2024 and contributed an additional US\$10 million in November 2024, which had been agreed to as a follow-on commitment as part of the initial investment. In October 2025, Alaris contributed an additional US\$20.5 million as a follow-on investment.

## **D&M**

<i>Business Overview</i>	Founded in 1976, D&M is the largest independent direct-to-consumer provider of vehicle sourcing and leasing services in the United States.
<i>Operations</i>	D&M is a fixture in the Texas market, with operations in Fort-Worth, Dallas, Grand Prairie, Austin, and Houston, as well as a prevalent online business.
<i>Customers</i>	D&M offers vehicle leasing opportunities direct-to-consumers in the Texas markets listed above.
<i>Contribution Summary</i>	Alaris contributed US\$70.0 million to D&M in June 2021, which consisted of a US\$62.5 million investment in preferred equity as well as an investment of US\$7.5 million in exchange for minority ownership of the common equity in D&M. Alaris invested US\$4.5 million in December 2021 for additional preferred equity. On February 2, 2024, Alaris invested an additional \$5.7 million in D&M, thereby acquiring US\$5.5 million of preferred equity and US\$0.2 million of common equity. Alaris has US\$80.2 million invested in D&M.

## **DNT**

<i>Business Overview</i>	DNT was founded in 2009 and specializes in turnkey civil construction services to residential, commercial and municipal end markets.
<i>Operations</i>	Services include excavation, the installation of wet and dry utilities such as electrical, gas, sewage, water, paving, and retaining walls. DNT has strong functional capabilities and believes it is the only company in its core markets capable of providing these turnkey infrastructure solutions to its customers. With its head office in Austin, Texas, DNT is one of the largest service providers of its kind in the Austin market while also holding a significant market share in San Antonio.
<i>Customers</i>	DNT's customers include large publicly traded commercial and residential real estate developers, regional commercial and residential real estate developers and municipal governments.
<i>Contribution Summary</i>	Alaris contributed US\$70 million to DNT on June 1, 2015, in exchange for DNT Units. DNT has redeemed a total of US\$7.2 million of Alaris preferred equity, leaving US\$62.8 million invested in DNT.

## **Edgewater**

<i>Business Overview</i>	Founded in 2003, Edgewater is a professional and technical services firm employing over 400 highly skilled professionals.
<i>Operations &amp; Services</i>	Services include helping and supporting business involved in high-hazard or complex operations through the provision of staff augmentation support in specialty areas such as nuclear operations, nuclear safety basis, multidisciplinary engineering, regulatory compliance, waste management, environmental remediation, maintenance, work control, waste transportation, and decommissioning and closure activities, as well as chemical inventory and removal, construction, and infrastructure upgrades.
<i>Customers</i>	Edgewater's customers include engineering firms and large engineering consortiums supporting the U.S. Department of Energy.
<i>Contribution Summary</i>	Alaris made the US\$34.0 million Edgewater Investment in exchange for: (i) US\$30.55 million of preferred equity and (ii) US\$3.45 million of common equity (representing a minority ownership interest). Edgewater may pay a portion of the Distribution (subject to a maximum of 2% of the contributed capital in any year) as a PIK, as long as any amounts subject to the PIK are paid every three years.

## **Fleet**

<i>Business Overview</i>	Founded in 2008, Fleet serves America's top truck fleets and guarantees the absolute lowest operation cost by providing truck leasing and matching proprietary data-driven IT processes with fleet analytics using the latest eco-efficient clean diesel technology to achieve optimum vehicle productivity while reducing operating costs.
<i>Operations</i>	Fleet employs over 48 people and is located in Ft. Lauderdale, Florida. It provides private Class 8 fleet operators with an end-to-end solution that leverages data analytics, asset management and flexible financing to continuously improve productivity and achieve the lowest total cost of ownership for Class 8 tractors. Services include flexible leasing, finance structure and management, turn-key administration, truck lifecycle performance monitoring, data analytics and remarketing.
<i>Customers</i>	Fleet targets large companies in the US that operate their own private fleets but for whom fleet management is not a core focus. Customers include fortune 500 companies and large multi-national businesses.
<i>Contribution Summary</i>	Alaris contributed US\$15 million to Fleet in June 2018. In July 2019, Fleet redeemed US\$5 million of the redeemable units. In December 2021, Alaris invested an additional US\$25.0 million in Fleet. This Fleet follow-on investment consisted of a new US\$17.0 million preferred equity contribution, as well as an investment of US\$8.0 million in exchange for a minority ownership of the common equity in Fleet. This transaction also included an exchange of Alaris' existing preferred equity valued at US\$10.0 million for preferred equity. The result of the Fleet follow-on and unit exchange was a total investment of US\$35.0 million in Fleet. In December 2022, Fleet redeemed US\$7.0 million of the Alaris preferred equity investment for total proceeds of US\$7.4 million (inclusive of a realized gain of US\$0.4 million), and in December 2023, Fleet redeemed US\$5.0 million of the Alaris preferred equity investment for total proceeds of US\$5.6 million (inclusive of a realized gain of US\$0.6 million). The remaining cost basis of the investment in Fleet is US\$23.0 million.

## **FMP**

<i>Business Overview</i>	<p>FMP is a leading-edge professional services firm that provides evidence-based workforce and organizational management solutions to transform the public sector. FMP leverages its strategic human capital experience to develop practical, customized solutions focused on engaging employees and empowering organizations. The company is a collection of 100+ expert consultants</p> <p>whose mission is to be at the forefront of virtually every government-wide human capital initiative over the last two decades.</p>
<i>Operations</i>	FMP is a management services firm that predominantly works in the federal sector.
<i>Customers</i>	FMP's customers are primarily federal government agencies.
<i>Contribution Summary</i>	Alaris contributed US\$36.5 million to FMP in April 2023 in exchange for: (i) US\$30.5 million of preferred equity and (ii) US\$6.0 million in exchange for a minority ownership of the common equity in FMP. In June 2024, Alaris contributed an additional US\$3.5 million in exchange for additional preferred equity, which was agreed to as a follow-on commitment as part of the initial investment in April 2023.

## **GWM**

<i>Business Overview</i>	Founded in 2006, GWM provides data-driven digital marketing solutions for advertisers globally.
<i>Operations</i>	With a global presence and a head office in California, GWM employs over 120 people in North America, Asia and Europe. GWM manages performance and branding campaigns for advertisers across all digital media forms, including display, video, connected TV, social and email on devices including computers, mobile, tablets, and Connected TV. GWM provides both programmatic media (Causal IQ) and performance media services (GlobalWide Media).
<i>Customers</i>	GWM has blue-chip customers across various industries, including financial services, hospitality, technology, consumer and travel, to name a few.
<i>Contribution Summary</i>	Alaris contributed US\$46 million to GWM in November 2018, which was structured as: (a) a US\$41.5 million subordinated loan; and (b) US\$4.5 million of preferred equity. Alaris contributed an additional US\$55 million to GWM in October 2020, which was structured as: (a) a US\$44 million subordinated loan; and (b) US\$11 million of preferred equity. During Q4 2021, Alaris received US\$25.8 million from GWM, which included a partial redemption of preferred units and a partial repayment of GWM Loans, and as part of the transaction Alaris re-invested US\$30.0 million into GWM in exchange for minority ownership in the common equity. Following the closing of the partial redemption and follow-on investment, the total investment in GWM includes US\$76.0 million of preferred equity and GWM Loans and US\$30.0 million of common equity.

## **Heritage**

<i>Business Overview</i>	Founded in 1981, Heritage is a leading specialty contractor providing masonry and masonry-related services to the commercial building industry.
<i>Operations</i>	Heritage focuses on the restoration of existing structures, including masonry procurement, installation and restoration, concrete structure restoration, waterproofing and coating repair. Heritage provides quality customer service and workmanship throughout the New England area, employing over 100 highly skilled masons, carpenters and laborers during peak times. New England's abundance of university campuses, hospitals and historic urban architecture using brick and stone construction, combined with the high concentration of concrete parking structures and tunnels, represents large and attractive market opportunities for Heritage.
<i>Customers</i>	Heritage works with many large regional and national general contractors, commercial real estate owners, developers and municipalities.
<i>Contribution Summary</i>	Alaris contributed US\$15 million of preferred equity to Heritage in January 2018. In May 2022, Alaris contributed an additional US\$3.5 million to Heritage, inclusive of US\$2.5 million of additional preferred equity and US\$1.0 million in exchange for minority ownership of the common equity in Heritage and converted all remaining redeemable at par units to non-redeemable at par units. During Q3 2024, Alaris contributed US\$3.0 million of promissory notes to Heritage to assist them through working capital constraints. In H1 2025, Alaris contributed US\$2.8 million by way of promissory notes to assist with working capital needs.

## **McCoy**

<i>Business Overview</i>	Founded in 2007 and headquartered in Omaha, Nebraska, McCoy is a leading provider of roofing and storm restoration services across the Midwest.
<i>Operations</i>	While McCoy's services are primarily centered on residential insurance restoration projects resulting from severe weather, the company also brings extensive expertise in roofing, gutters, siding, windows and doors. Unlike other segments of residential contracting, residential insurance restoration is driven by weather patterns that routinely cause property damage requiring non-discretionary and time-sensitive demand for replacement services.

*Customers* With a strong reputation for quality and customer service, McCoy has expanded into multiple regional markets, including Omaha, Lincoln, Des Moines, Sioux Falls, and beyond.

*Contribution Summary* Alaris' investment consists of US\$19.0 million of preferred equity and US\$8 million of common equity. The preferred equity investment provides Alaris with an initial annualized Distribution of \$2.7 million, translating into a pre-tax annualized yield of 14%. The Distribution is set to be adjusted annually based on the percent change in McCoy's annual net revenue, subject to a collar of 7%.

If McCoy successfully achieves its growth and profitability targets, Alaris has agreed to fund up to an additional US\$32.0 million of preferred equity over two tranches, with the same initial annualized yield and rights

## **LMS**

*Business Overview* LMS is a concrete reinforcing steel (rebar) fabricator and installer providing post-tensioning, trucking and crane services. As an installer and supplier, LMS has the advantage of having low fixed costs and fixed assets, which allows LMS to be profitable during various negative economic scenarios as it can adjust its labour force to match the activity level.

*Operations* LMS fabricates and installs concrete reinforcing rebar and post-tensioning services for construction projects mainly in British Columbia, Alberta, Saskatchewan, Manitoba and California. Project types include: (a) Infrastructure projects - light rail transit, water treatment plants, tunnels, hydro facilities and bridge decks; (b) Commercial projects - high rise office space, aquatic centers or airport terminals; (c) Residential projects - high rise developments; and (d) Institutional projects – university residences, hospitals and community centers. LMS has up to 600 employees during peak season.

*Customers* LMS' customers are typically large general contractors and developers.

*Contribution Summary* Alaris provided \$51 million to LMS in two tranches during 2007 and converted a \$3 million short-term note for additional preferred units in LMS in 2013. Alaris also provided an additional US\$4.35 million contribution in March 2016 to help fund a strategic acquisition in California, bringing the total contributions to approximately \$60 million. In May 2025, LMS redeemed \$2 million of Alaris preferred equity, leaving \$58million invested in LMS.

## **Ohana**

*Business Overview* Ohana is a franchisee of Planet Fitness® and founded in 2008. Planet Fitness® is one of the largest gym franchise systems in the U.S. Planet Fitness aims to provide a high-quality fitness experience at a low cost ("High-Value Low Price") with memberships starting at US\$15 per month.

*Operations* Through its affiliates, Ohana operates over 95 fitness clubs in Maryland, Tennessee, Florida, District of Columbia, Washington State, Michigan, Wisconsin and California and has area development agreements ("ADAs") to open over 45 new Planet Fitness® clubs in those same states. Ohana has grown to become one of the largest founder owned franchisees in the Planet Fitness® system. Ohana has its head office in Timonium, Maryland.

*Customers* Individuals who want to exercise in a Judgment Free Zone® that Planet Fitness gyms provide.

*Contribution Summary* Alaris contributed US\$35 million to Ohana in November 2014 and US\$5 million on July 1, 2015. In May 2018, Ohana partially redeemed US\$25.0 million. In July 2019, Alaris contributed an additional US\$60.2 million in exchange for US\$43.7 million of Ohana Convertible Preferred Equity and US\$16.5 million in exchange for a minority interest in the common equity of Ohana. As part of the incremental investment, Alaris exchanged our then-current preferred units that carried a cost basis of US\$20.8 million for US\$27.8 million of new preferred units, crystallizing a US\$7 million realized gain in the process. Following this transaction, the total investment in Ohana amounted to US\$88 million, US\$71.5 million of preferred units and US\$16.5 million of common equity. In December 2019, Alaris contributed an additional US\$1.0 million, which included US\$0.8 million of preferred units and US\$0.2 million of additional interest in the common equity. In March 2020, Alaris contributed an additional US\$3.5 million, which included US\$2.8 million of preferred

units and US\$0.7 million of additional common equity. In December 2022, Alaris contributed an additional US\$2.1 million, which included US\$1.7 million of preferred units and US\$0.4 million of additional common equity. The contributions made in December 2019, March 2020 and December 2022 are part of a commitment by Alaris to fund a total of US\$8 million to assist Ohana with expansion into Australia. Following these additional contributions, the total investment in Ohana amounts to US\$94.6 million: US\$76.9 million of preferred units and US\$17.7 million of common equity. In December 2024, Alaris announced its second asset management transaction with Ohana, consisting of Alaris securing US\$120.0 million of capital from a third-party investor as well as Alaris rolling US\$130.0 million of its investment in Ohana. Proceeds from the transaction were used to redeem equity from the founders of Ohana. As a result of the Ohana 2024 transaction, there is no longer a reset to the Ohana Distributions. The Ohana Convertible Preferred Equity of US\$59.7 million is entitled to Distributions at an annual rate of 14.0%, payable monthly with the option to pay 4.0% of the Distribution in-kind which management has elected to use. In addition, Alaris is entitled to an annual transaction fee of US\$0.5 million, which is also payable quarterly.

### **Optimus**

<i>Business Overview</i>	Founded in 2010 and headquartered in Toronto, Optimus is Canada's largest independent management consulting firm.
<i>Operations</i>	Optimus partners with organizations to tackle complex operational, strategic, and technological challenges, combining insight with execution to deliver tangible, measurable results. The company's key practice areas include strategy, process management, program and project management, artificial intelligence (AI), digital transformation, data and analytics, technology consulting, and experience management. Distinguished by its execution-focused approach and a people-first culture, Optimus helps clients move beyond strategy to achieve meaningful outcomes, empowering organizations to navigate change, enhance performance, and drive sustainable growth.
<i>Customers</i>	Working across financial services, government, healthcare, and a broad range of industries across North America, Optimus brings deep expertise and an unrelenting commitment to execution.
<i>Contribution Summary</i>	Alaris' investment consists of \$85.0 million of preferred equity and \$30.5 million of common equity. The preferred equity investment provides Alaris with an initial annualized Distribution of \$11.1 million, translating into a pre-tax annualized yield of 13%. The Distribution will adjust annually based on the percent change in Optimus' annual revenue, subject to a collar of +/-8%.

### **PEC**

<i>Business Overview</i>	PEC is a full-service electrical contracting firm with a broad range of capabilities ranging from commercial installations, historical structural retrofits and large scale Photovoltaic (PV) projects. In addition, through its subsidiary North American Renewables, Inc, PEC is a leading solar engineering, procurement and construction ("EPC") contractor.
<i>Operations</i>	PEC serves the Greater New England and New York area.
<i>Customers</i>	PEC provides electrical contracting services to a diverse mix of commercial and industrial clients. PEC provides EPC services to developers and general contractors.
<i>Contribution Summary</i>	Alaris contributed US\$61.1 million to PEC which consisted of a US\$37.0 million investment in debt and preferred equity as well as an investment of US\$24.1 million in exchange for minority common equity ownership in PEC.

### **Renew**

<i>Business Overview</i>	Renew provides outsourced physician services to hospitals and surgical centers across the U.S., providing hospitals and surgical centre partners with efficiency-driven cost reductions and improved patient care.
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*Operations* Areas of practice include anesthesia, radiology, pulmonology, family medicine, and critical care.

*Customers* Hospitals and surgical centers across the U.S.

*Contribution Summary* Alaris' investment consists of US\$26.5 million of preferred equity and US\$3.5 million of common equity. The preferred equity investment provides Alaris with an initial annualized Distribution of US\$3.71 million, translating into a pre-tax annualized yield of 14%. The Distribution will adjust annually based on the percent change in Renew's annual revenue, subject to a collar of +/-7%.

### **Sagamore**

*Business Overview* Founded in 1991 by Joseph Harold, Sagamore offers a complete range of commercial plumbing, heating, ventilation and air conditioning ("HVAC") and facilities maintenance services to clients across all industries, with experienced teams and advanced capabilities to handle complex work for applications in health care, biotech, pharmaceutical and academic research. Sagamore operates in New England with a focus in the greater Boston region.

*Operations* Sagamore is a full-service commercial plumbing and HVAC contractor. Providing design solutions, construction and installation, and maintenance services.

*Customers* Sagamore's customers primarily include large regional and national primary contractors.

*Contribution Summary* Alaris contributed US\$24.0 million to Sagamore in November 2022 in exchange for: (i) US\$20.0 million of preferred equity; and (ii) US\$4.0 million in exchange for a minority ownership of the common equity in Sagamore.

### **SCR**

*Business Overview* SCR has been providing mining services in the Northern Ontario region since 1994.

*Operations* SCR offers a wide variety of surface and subsurface mining, construction, electrical and mechanical services. SCR is known for its expertise and ability to install, construct, maintain and recommend the best and most economical solutions for a mining project. SCR employs over 250 dedicated workers during peak times.

*Customers* SCR works with large multi-national mining companies and junior producers alike on a contractual basis.

*Contribution Summary* Alaris contributed \$40 million to SCR in May 2013 in exchange for preferred equity. In 2021, Alaris renegotiated SCR's Distribution to consist of a fixed monthly payment of CAD\$0.35 million (CAD\$4.2 million annually) and a variable-sweep payment to be calculated semi-annually based on SCR's cash flows. These sweep payments are to be calculated based on June 30 and December 31 results. As a result of this variable-sweep payment in excess of the fixed monthly payments, the annual reset is no longer applicable to the changes in annual Distributions from SCR.

### **Shipyard**

*Business Overview* Founded in 2013 and headquartered in Columbus, OH, Shipyard is an integrated marketing agency renowned for "Engineering Brand Love" by uniquely combining data science with integrated media, creative, and analytical processes. The skilled employee base of over 160 marketing professionals' goal is to discover and engage all relevant audience segments via omnichannel marketing campaigns, driving marketing outcomes and accelerating brand growth. The company's audience discovery approach, "No Customer Left Behind", is supported by a proprietary data intelligence engine, The Helm, combined with a full-suite of end-to-end, agency of record marketing solutions to drive measurable and sustainable results for brands.

*Operations* Shipyard is an independent, full-service advertising agency.

<i>Customers</i>	Shipyard's customers primarily include large national and international brands.
<i>Contribution Summary</i>	Alaris contributed US\$59.5 million to Shipyard in August 2023 in exchange for: (i) US\$42.5 million of preferred equity; and (ii) US\$17.0 million of common equity, representing a minority interest in Shipyard. Alaris contributed a further US\$5.5 million to Shipyard in a second tranche in May 2024 as well as an incremental investment of US\$22.0 million, both of which in exchange for additional preferred equity in Shipyard. In May 2025, Alaris contributed an additional US\$21.5 million as a follow-on investment.

### **Sono Bello**

<i>Business Overview</i>	Founded in 2008, Sono Bello is the national leader in private plastic surgery practice throughout the United States with over 100 locations.
<i>Operations</i>	With its head office in Kirkland, WA, Sono Bello operates in over 30 states and employs over 1,200 people. Sono Bello combines a consistent patient experience with the art of treating each patient as an individual with unique plastic surgery needs. Sono Bello has a focused service offering that mainly focuses on less-invasive procedures such as laser-assisted body contouring (liposuction) and mini tummy tucks. Over 150 board-certified surgeons conduct these procedures, and every surgical center is certified by AAAHC (Accreditation Association for Ambulatory Health Care), the highest-level certification for plastic surgery.
<i>Customers</i>	Sono Bello targets the "everyday woman and man" with its service offerings and prices.
<i>Contribution Summary</i>	Alaris previously contributed US\$156 million towards Sono Bello over four tranches between September 2018 and March 2022 in exchange for preferred equity. In February 2023, Alaris exchanged US\$145.0 million of such preferred units of Sono Bello for US\$145.0 million of Sono Bello Convertible Preferred Equity and received cash proceeds of US\$20.3 million for the redemption of its remaining existing preferred units. Alaris realized a premium of US\$9.3 million on the redemption of its existing preferred units.

## **OUR INVESTMENT ARRANGEMENTS**

The following table summarizes the key economic terms of Alaris' investment arrangements with each Partner, including the performance metric used to determine annual distribution resets, current annual distributions, recent changes in performance metrics, and ECR. Distributions are generally determined annually based on the Partner's most recent fiscal year results and are subject to negotiated collars. Certain Partners have non-standard arrangements, which are described in the accompanying notes.

Non-material audit adjustments are common and non-material changes versus internal unaudited results are expected by the Trust. As such, some of the fiscal 2025 numbers below may change based on the final audited results, which are expected to be received by the end of Q2 2026. Alaris uses a range for the annual ECR<sup>1</sup> for the most recent fiscal year for each Partner for which audited financials have not been received. Alaris has and will continue to replace the estimated numbers in the most recently completed fiscal year as presented in the table below, with the actual annual ECR based on audited financials in the next AIF, with any material variances in reported numbers from the prior year's AIF included in the footnotes following the table below. The information for each Partner's fiscal 2024 and 2023 in the table below is based on audited information from each Partner. In the first year of a partnership, where a new Partner is added during the current fiscal year, the annual ECR was calculated for that fiscal year based on proforma results for the unaudited internally prepared 12 months ended in the most recent fiscal year and assumes the capital structure at closing was in place for the entire fiscal year, including 12 months of distributions to Alaris, despite Alaris not contributing capital on January 1<sup>st</sup> of such year.

All references to "\$" in the table and notes to the table below are in millions of US dollars, unless otherwise noted.

Partner	Performance Metric <sup>(1)</sup>	Current Annual Distribution <sup>(2)</sup>	Year Ended	Annual % Change in Performance Metric <sup>(3)</sup>	Annual ECR
3E	% Change in "Gross Profit" <i>Collar of +/-6%</i>	\$6.32	12/31/2025	+6.0%	1.5 to 2.0
			12/31/2024	+6.0%	1.2
			12/31/2023	-6.0%	1.2 <sup>(4)</sup>
Accscient	% Change in "Gross Profit" <i>Collar of +/-5%</i>	\$9.69	12/31/2025	+5.0%	1.2 to 1.5
			12/31/2024	+0.3%	1.2
			12/31/2023	-5.0%	1.1
Amur	% Change in "Gross Revenue" <i>Collar of +/-6%</i>	CAD\$8.18	12/31/2025	+6.0%	> 2.0
			12/31/2024	+6.0%	2.8
			12/31/2023	+6.0%	2.5
Berg	% Change in "Gross Profit" <i>Collar of +/-7%</i>	\$2.67	12/31/2025	+7.0%	> 2.0
			12/31/2024	N/A	N/A
			12/31/2023	N/A	N/A
Body Contour Centers	N/A <sup>(5)</sup>	\$14.44	12/31/2025	N/A <sup>(6)</sup>	1.0 to 1.2
			12/31/2024	N/A <sup>(6)</sup>	1.4
			12/31/2023	N/A <sup>(6)</sup>	1.5 <sup>(7)</sup>
Carey Electric	% Change in "Gross Revenues" <i>Collar of +/-6%</i> <sup>(8)</sup>	\$2.27	12/31/2025	+5.0%	> 2.0
			12/31/2024	+5.0%	4.8
			12/31/2023	+3.0%	3.7
Cresa	% Change in "Gross Revenues" <i>Collar of +/-7%</i>	\$7.36	12/31/2025	+7.0%	> 2.0
			12/31/2024	N/A <sup>(9)</sup>	3.3
			12/31/2023	N/A	N/A
D&M	% Change in "Gross Profit" <i>Collar of +/-7%</i>	\$10.51	12/31/2025	+7.0%	1.2 to 1.5
			12/31/2024	+6.4% <sup>(10)</sup>	1.2
			12/31/2023	-5.8%	1.1
DNT	% Change in "Gross Revenues" <i>Collar of +/-6%</i>	\$12.33	12/31/2025	+6.0%	> 2.0
			12/31/2024	+6.0%	2.5
			12/31/2023	-6.0%	2.5
Edgewater	% Change in "Gross Profit" <i>Collar of +/-6%</i>	\$4.66	12/31/2025	+6.0%	> 2.0
			12/31/2024	-2.6%	2.8
			12/31/2023	+6.0%	3.6
Fleet	% Change in "Net Revenues" <i>Collar of +/-6%</i>	\$2.17	12/31/2025	-2.2%	> 2.0
			12/31/2024	-6.0%	4.1
			12/31/2023	+6.0%	7.3
FMP	% Change in "Gross Revenues" <i>Collar of +/-7%</i>	\$nil <sup>(11)</sup>	12/31/2025	N/A <sup>(11)</sup>	< 1.0
			12/31/2024	+4.0%	1.4
			12/31/2023	+7.0%	1.4 <sup>(12)</sup>

Partner	Performance Metric <sup>(1)</sup>	Current Annual Distribution <sup>(2)</sup>	Year Ended	Annual % Change in Performance Metric <sup>(3)</sup>	Annual ECR
GWM	% Change in "Gross Revenues" <i>Collar of +/-8%</i>	\$7.37	12/31/2025	-8.0%	< 1.0
			12/31/2024	+3.6%	1.1
			12/31/2023	-8.0%	1.2
Heritage	% Change in "Gross Profit" <i>Collar of +/-6%</i>	\$nil <sup>(13)</sup>	12/31/2025	N/A <sup>(13)</sup>	< 1.0
			12/31/2024	N/A <sup>(13)</sup>	< 1.0
			12/31/2023	-6.0%	< 1.0 <sup>(13)</sup>
LMS	% Change in "Gross Profit" <sup>(15)</sup> <i>Collar of +/-10% on CAD Distributions</i> <i>Collar of +/-6% on US Distributions<sup>l</sup></i>	CAD\$7.87	12/31/2025	+10.0%	> 2.0
			12/31/2024	+20.0% <sup>(16)</sup>	2.2 <sup>(17)</sup>
			12/31/2023	+13.9% <sup>(16)</sup>	1.3 <sup>(17)</sup>
McCoy	% Change in "Gross Revenues" <i>Collar of +/-7%</i>	\$2.66	12/31/2025	N/A <sup>(18)</sup>	> 2.0
			12/31/2024	N/A	N/A
			12/31/2023	N/A	N/A
PEC	% Change in "Gross Revenue" <i>Collar of +/-7%</i>	\$5.18	12/31/2025	N/A <sup>(19)</sup>	1.5 to 2.0
			12/31/2024	N/A	N/A
			12/31/2023	N/A	N/A
Ohana	N/A <sup>(20)</sup>	\$9.38	12/31/2025	N/A <sup>(21)</sup>	1.5 to 2.0
			12/31/2024	N/A <sup>(21)</sup>	1.2 <sup>(22)</sup>
			12/31/2023	N/A <sup>(21)</sup>	1.1
Optimus	% Change in "Revenues" <i>Collar of +/-8%</i>	CAD\$11.05	12/31/2025	N/A <sup>(23)</sup>	1.2 to 1.5
			12/31/2024	N/A	N/A
			12/31/2023	N/A	N/A
Renew	% Change in "Gross Revenues" <i>Collar of +/-7%</i>	\$3.71	12/31/2025	N/A <sup>(24)</sup>	> 2.0
			12/31/2024	N/A	N/A
			12/31/2023	N/A	N/A
Sagamore	% Change in "Gross Revenue" <i>Collar of +/-6%</i>	\$3.04	12/31/2025	+1.7%	> 2.0
			12/31/2024	+6.0%	2.9
			12/31/2023	-6.0%	1.5
SCR	N/A <sup>(25)</sup>	CAD\$4.20	12/31/2025	N/A <sup>(25)</sup>	> 2.0
			12/31/2024	N/A <sup>(25)</sup>	< 1.0 <sup>(26)</sup>
			12/31/2023	N/A <sup>(25)</sup>	1.1
Shipyards	% Change in "Net Revenues" <i>Collar of +/-7%</i>	\$13.05	12/31/2025	+1.0%	1.2 to 1.5
			12/31/2024	+2.0%	1.3
			12/31/2023	N/A	1.6

## Notes to "Our Investment Arrangements" Table:

### General Framework:

- (1) **"Performance Metric"** represents, for most Partners, annual distribution resets based on changes in a defined 'top-line' performance metric, typically "Gross Revenue, "Net Revenue", or "Gross Profit", calculated on a consolidated basis. These metrics are designed to reflect organic operating performance and generally exclude the impact of acquisitions, divestitures, new business lines, or discontinued operations for a specified period. Annual resets are subject to negotiated collars. While the precise definition of the performance metric varies by Partner, the underlying principles are consistent across the portfolio unless otherwise noted.
- (2) **"Current Annual Distribution"** represents the total contractual cash distribution (or interest, as applicable) payable to Alaris by each Partner over the twelve-month period following the Partner's most recent fiscal year-end, based on the terms of Alaris' investment agreement and the most recently determined performance metric result. For most Partners, the amount reflects the annual distribution after giving effect to the most recent performance-based reset, subject to applicable collars. Where audited financial information for the most recent fiscal year is not yet available, the Current Annual Distribution is estimated based on unaudited internal information and may be updated in future filings.
- (3) **"Annual % Change in Performance Metric"** represents the year-over-year percentage change in the financial performance metric specified for each Partner, calculated based on the Partner's most recent fiscal year results compared to the prior fiscal year. This percentage change is used to determine the annual adjustment to distributions payable to Alaris for the subsequent fiscal year, subject to applicable collars and any Partner-specific terms. Where audited financial information is not available, the percentage change is estimated based on unaudited internal information and may be updated in future filings.

### Partner Specific Notes:

- (4) **3E – 2023 Annual ECR:** In 2023, 3E received a \$12.4 million equity cure from a controlling shareholder which was used to reduce outstanding debt and to bring the company back onside with its financial covenants. For the 2023 ECR calculation we have included the equity cure as a reduction to fixed costs which increased the ECR of 3E to 1.2x which is greater than the estimated range of 1.0x to 1.2x in the 2023 AIF. The company received an additional \$1.2 million equity cure in 2024 by the same shareholder which also reduced fixed costs in the calculation of 2024's estimated ECR range of 1.2x to 1.5x.
- (5) **Body Contour Centers – Performance Metric:** As a result of the Sono Bello 2023 Transaction, there is no longer a reset to the Sono Bello Distributions. The Sono Bello Convertible Preferred Equity of \$145 million is entitled to Distributions at an annual rate of 8.5%, payable quarterly. The Sono Bello Convertible Preferred Equity will also be entitled to a pro-rata share of common equity distributions on an as converted basis after giving effect to a quarter catch-up payment to the Sono Bello common equity holders. In addition, Alaris is entitled to an annual transaction fee of \$1.5 million, which is also payable quarterly. The annual Distribution and the transaction fee amounts total to \$13.83 million annually as outlined here as the "Current Annual Distribution". However, at the discretion of Sono Bello, the new preferred distribution may be satisfied by payment in-kind, rather than cash, and if satisfied by a payment in-kind, then (i) the conversion price will be adjusted and (ii) a pro rata portion of the quarterly transaction fee will be deferred until an exit event.
- (6) **Body Contour Centers – Annual % Change in Performance Metric:** As there is no longer a reset based on a performance metric for Sono Bello, there is no longer an annual % change to present for 2022 or 2023.
- (7) **Body Contour Centers – Annual ECR:** Although the current investment in Sono Bello was closed in February 2023, the ECR was calculated proforma of contracted Distribution under its current structure and reflective of a full annual period. The ECR range calculated in the 2023 AIF for Sono Bello of 1.0x to 1.2x included growth capex incurred during the period. For the calculation of 2023's ECR we have removed growth capex as a fixed cost which increased the ECR to 1.5x. We believe that growth capex should not be included as a fixed cost as Sono Bello's earnings do not reflect the incremental return on invested capital. Sono Bello's 2022 ECR has also been updated to reflect the change in methodology which resulted in an increase from 1.2x to 1.5x.
- (8) **Carey Electric –** During Q3 2025, Alaris completed an additional investment in Carey totaling US\$5.2 million. As a result of the transaction, the reset parameters were adjusted to +/-6%.
- (9) **Cresa – Annual % Change in Performance Metric:** The Distribution from Cresa resets for the first time beginning in 2026. Therefore, there is no estimated change to the performance metric in these periods.
- (10) **D&M – Annual % Change in Performance Metric:** At the time of publishing the 2024 AIF, the estimate for 2024 for was a positive reset of 7.0%. After receiving D&M's audit for the fiscal year ended December 31, 2024, the "Annual % Change in Performance Metric" came in at +6.4%, a slight change due to audit adjustments.
- (11) **FMP – Performance Metric & Annual % Change in Performance Metric:** Preferred distributions for 2026 are expected to be determined quarterly as revenue visibility and liquidity conditions evolve.
- (12) **FMP – Annual ECR:** At the time of publishing the 2023 AIF, the estimate for FMP's 2023 ECR was a range of 1.5 to 2.0. After receiving FMP's audit for the fiscal year ended December 31, 2023, the actual ECR came in slightly lower than expected, at 1.4, due to audit adjustments.

- (13) **Heritage – Performance Metric & Annual % Change in Performance Metric:** As Alaris has deferred all Heritage distributions from 2024 and 2025 to assist Heritage through working capital constraints, the reset for preferred distributions is not applicable.
- (14) **Heritage – Annual ECR:** At the time of publishing the 2023 AIF, the estimate for Heritage's 2023 ECR was between 1.2x and 1.5x. Following receipt of Heritage's unaudited financial statements for 2023 and amidst the transition from the previous CEO who had to abruptly retire for personal reasons, Alaris brought in a professional management team to assist in completion of the 2023 audit and to help with the transition to new senior leadership during 2024 and 2025. In addition to the transition of leadership, operational setbacks on certain projects that the professional management team had to work through led to a reduction in expected margins on current jobs as of the end of 2023, which resulted in negative adjustments to work-in-progress revenue for that period. These collectively led to lower earnings and an earnings coverage ratio of below 1.0x, based on their audited financial statements.
- (15) **LMS – Performance Metric & Annual % Change in Performance Metric:** LMS is subject to a modified reset and collar structure that differs from Alaris' standard framework. During 2024, Alaris and LMS agreed to temporarily cap the distribution reset for 2025 on Canadian-dollar distributions, reflecting unusually large year-over-year changes in gross profit driven by input cost volatility. In addition, revised collar mechanics were implemented for future periods, and a cash flow sweep was introduced to partially redeem Alaris' preferred equity. As a result, LMS' distribution adjustments and resets are governed by partner-specific terms that differ from the standard annual reset framework.
- (16) **LMS – Annual % Change in Performance Metric:** At the time of publishing the 2023 AIF, the estimated change was +12%. After receiving their audit for the fiscal year ended December 31, 2023, the LMS reset improved to +13.9% due to audit adjustments.
- (17) **LMS – Annual ECR:** LMS deferred Distributions in Q1 and Q2 2023 in the amount of CAD\$2.7 million. This deferral in Distributions is factored into the 2023 ECR calculation; the ECR presented here only includes the six months of Distributions actually paid in the year. These Distributions were subsequently paid during 2024 and although these then decreased their ECR during the year, due to the EBITDA realized their ECR was still in excess of 2.0x based on unaudited results for 2024.
- (18) **McCoy – Annual % Change in Performance Metric:** Distributions are subject to reset mechanism for the first time beginning January 2027.
- (19) **PEC – Annual % Change in Performance Metric:** The Distribution from PEC resets for the first time beginning in July 2026. PEC's fiscal year-end is June 30 and accordingly their preferred distribution resets each year beginning in July 2026.
- (20) **Ohana – Performance Metric:** As a result of the 2024 transaction, Alaris' investment in Ohana is also not subject to annual performance-based resets. The investment consists of convertible preferred equity entitled to a fixed annual distribution, payable monthly, with the option for a portion of the distribution to be paid in-kind at Ohana's election. Alaris is also entitled to an annual transaction fee. Because distributions are fixed under the current structure, there is no annual percentage change in a performance metric applicable to Ohana.
- (21) **Ohana – Annual % Change in Performance Metric:** As there is no longer a reset based on a performance metric for Ohana, there is no longer an annual % change to present for 2022 or 2023.
- (22) **Ohana – Annual ECR:** Although the current investment in Ohana was closed in December 2024, the ECR was calculated proforma of contracted Distribution under its current structure and reflective of a full annual period.
- (23) **Optimus – Annual % Change in Performance Metric:** The Distribution from Optimus resets for the first time beginning in January 2027.
- (24) **Renew – Annual % Change in Performance Metric:** The Distribution from Renew resets for the first time beginning in 2027. Therefore, there is no estimated change to the performance metric in these periods.
- (25) **SCR – Performance Metric & Annual % Change in Performance Metric:** Alaris' investment in SCR operates under a modified distribution structure. Distributions consist of a fixed monthly payment plus a variable cash flow sweep, calculated semi-annually based on SCR's cash flows. As a result of this structure, SCR distributions are no longer subject to annual performance-metric-based resets, and there is no annual percentage change in a performance metric presented for SCR in the table.
- (26) **SCR – Annual ECR:** At the time of publishing the 2024 AIF, the Annual ECR for 2024 for SCR was a range of 1.0 to 1.2. After receiving SCR's audit for the fiscal year ended December 31, 2024, the Annual ECR came in slightly below 1.0 due to audit adjustments primarily related to work-in-progress.

Except as otherwise disclosed, as of the date of this AIF, there were no material defaults under the terms of the agreements with Alaris.

## RISK FACTORS

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Our securities are exposed to various risks, including the risks described below and under the heading "*Special Note Regarding Forward-Looking Statements, Non-IFRS Measures and U.S. Investors*". Alaris' risk factors described below comprise risks that we know about and that we consider material to our business. The investment structure we use to invest in private businesses involves unique risks together with the other risks present in the industry as a whole. When considering an investment in Trust Units, investors and others should carefully consider these risk factors and other uncertainties and potential events that may adversely affect our business and financial performance. The risks set out below are not an exhaustive list and should not be taken as a complete summary or description of all the risks associated with our business. We operate in a very competitive and rapidly changing environment. New risk factors emerge from time to time. Management cannot predict all risk factors or the effect of such factors on our business, reputation, financial condition, cash flows, ability to pay predictable and stable Trust Distributions, response to changes in our industry, our ability to complete strategic acquisitions or divestitures in an efficient manner or at all or the market price of our Trust Units.

We have organized our risks as follows:

- Strategic Risk Factors Relating to our Business.
- Operational and Financial Risk Factors Relating to our Business.
- Risk Factors Relating to our Material Partners.
- Risk Factors Relating to our Partners.

### STRATEGIC RISK FACTORS RELATING TO OUR BUSINESS

#### ***We depend on our Partners' operations, assets and financial health***

We depend on the operations, assets and financial health of our Partners through our agreements with them. Our ability to pay Trust Distributions, to satisfy our debt service obligations and to pay our operating expenses depends on our Partners' consistent payment of Distributions, our sole source of cash flow. Except for Sono Bello (where our Distributions are fixed in exchange for a portion of Sono Bello's upside growth), increases or decreases to Distributions generally follow the percentage change of each Partner's revenues, same store sales, gross margin or other similar top-line measure. As a result, subject to certain conditions, a negative percentage change to a Partner's applicable performance measure will reduce Distributions. The failure of any material Partner (or collectively several non-material Partners) to pay its Distribution could materially adversely affect our financial condition and cash flows. Each Partner may have liabilities or other matters that we do not identify through our due diligence or ongoing communications and monitoring procedures, which may have a material adverse effect on the Partners and the applicable performance measure.

While the Trust's subsidiaries have certain rights and remedies available to them under the agreements with our Partners, these rights and remedies, including the right to receive Distributions, are generally subordinated to the payment rights and security interests of the Partner's senior lenders (for example, standstill provisions may limit our exercise of some remedies until the senior debt is fully paid or for a specified period).

Because of Alaris' limited voting rights in our Partners, our ability to exercise direct control or influence over the operations of our Partners is limited (except for our consent rights and when there has been an uncured event of default and required Distributions have not been made as more particularly described under the heading "*Summary of Partner Agreements*"). Further, Alaris' consent rights and remedies are generally subordinated to the rights, or require the consent, of our Partners' senior lenders and may also be subject to additional regulatory restrictions applicable to a Partner or the industry they operate in. Alaris' consent rights and remedies, or the ability to use them, may vary from Partner to Partner and as such, Alaris may not have the same tools to address a default for a material Partner (or a series of non-material partners) as it may have with other partners. Payment of Distributions therefore depends on several factors that may be outside our control.

Our Partner agreements also provide Partners the right to purchase, repay or redeem Alaris' investment. If a material Partner (or a group of Partners that collectively represent a material amount of our revenues) purchases, repays or redeems Alaris' equity and we cannot redeploy the proceeds in a favourable manner into new or existing Partners, it could have a material adverse impact on Alaris' business, including our revenues.

There is generally no public information (including financial information) about our Partners or their management. Partner management teams are not subject to the same governance or disclosure requirements that apply to Canadian public companies. Therefore, we rely on our Management and third-party service providers to investigate each Partner's business. However, neither our due diligence efforts nor our ongoing monitoring procedures can assure that we will uncover all material information about a Partner necessary to make fully informed decisions. In addition, our due diligence and monitoring procedures will not necessarily ensure an investment's success. Partners may: have significant variations in operating results; from time to time be parties to litigation; be engaged in rapidly changing businesses; expand business operations to new jurisdictions or business lines; require substantial additional capital to support their operations, to finance expansion or to maintain their competitive position; or experience adverse changes in their business cycle or in the industries in which they operate.

Numerous factors may affect the quantum of a Distribution or Partner's ability to maintain its Distribution obligations, including: its failure to meet its business plan; regulatory or other changes affecting its industry; integration issues related to acquisitions, new locations or new business lines; a downturn in its industry; negative economic conditions; changes in legislation or regulations governing a business or industry; material changes in the unaudited information provided to Alaris; disruptions in the supply chain; disputes with suppliers, customers or service providers or changes in arrangements with them; and working capital or cash flow management issues. Deterioration in a Partner's financial condition and prospects may cause or coincide with a material reduction in the amount of its Distributions. See "*Risk Factors Relating to our Partners*".

***There are no guarantees as to the availability of future financing for operations, distributions and growth***

We expect that our principal sources of funds for our operations, including our Trust Distribution, will be the cash we generate from Distributions and the Senior Credit Facility. We believe that funds from these sources will provide Alaris with sufficient liquidity and capital resources to meet our ongoing business operations at existing levels. Despite our expectations, Alaris may require new equity or debt financing to meet our financing and operational requirements (including with respect to refinancing existing indebtedness). There can be no assurance that this financing will be available when required or available on commercially favourable terms or on terms that are otherwise satisfactory to Alaris, in which event our financial condition may be materially adversely affected.

In situations where Alaris is paying out a large portion or substantially all our operating cash, it may make future investment capital and operating expenditures dependent on increased cash flow or additional financings. Alaris may require equity or debt financing to acquire interests in new Partners or make additional contributions to our current Partners. Although we have managed to obtain such financing as and when required to date, there can be no assurance that such financing will be available when required or will be on commercially favourable terms. A lack of availability or commercially favourable terms could limit our growth. The ability of Alaris to arrange such financing will depend in part upon the prevailing capital market conditions and our business performance.

***We are subject to risks affecting any new Partners***

The businesses of any new Partners may be subject to one or more of the risks referred to under the heading "*Risk Factors Relating to our Partners*" or similar risks and may be subject to other risks particular to such business or businesses. A material change in a Partner's business or its ability to pay Distributions could have an adverse effect on our business.

***We may not complete or realize the anticipated benefits of our Partner arrangements due to a difficult investment market, geopolitical and other conditions that affect our or our Partners' businesses***

A key element of our growth plan is adding new Partners and making additional investments in existing Partners. We cannot guarantee our ability to identify and complete new investment opportunities. Achieving the benefits of future investments will depend in part on successfully identifying and capturing opportunities in a timely and efficient manner and in structuring such arrangements to ensure a stable and growing stream of Distributions. From time to time, Alaris has been required to grant concessions to certain Partners to help them manage their debt covenants, working capital or for other reasons. Such concessions may create temporary or permanent reductions in the Partner's payment of Distributions, which may negatively affect our operations, financial condition or cash flows. There are also no guarantees that the perceived benefits of such concessions will, in fact, exist. We have limited diversification in our Partners.

Alaris may undertake new investment structures or strategies to supplement its primary preferred equity investments and increase its growth profile. If a new structure or strategy does not provide Alaris with the intended benefits or any benefits at all our operations, cashflows or financial condition may be negatively impacted. In addition, new investment structures and strategies

could negatively impact Alaris by creating an overutilization of internal resources.

Although Alaris currently has 23 Partners and diversification continues to improve, we do not have stringent fixed guidelines for diversification for our Partners. At any given time, a significant portion of our assets may be dedicated to a single business or industry. If any single Partner or industry does not succeed or experiences a downturn, this could have a material adverse effect on our business, results from operations and financial condition.

Our business and the business of each Partner is subject to changes in North American and international economic conditions, including higher inflation, sustained higher than historical interest rate environment, labour shortages, wage inflation, recessionary or inflationary trends, capital market and commodities volatility, consumer credit availability, currency exchange rates, consumers' disposable income and spending levels, job security and unemployment, corporate taxation and overall consumer confidence. As a Canadian public company investing primarily in U.S. businesses, Alaris faces complex cross-border regulatory scrutiny and political uncertainty. The regulatory environment for foreign investment in the U.S. is increasingly complicated and is expected to remain so in 2026. U.S. authorities, such as the Committee on Foreign Investment in the United States (CFIUS), actively review and can impose conditions on acquisitions by foreign investors on national security grounds, even for our non-controlling investment structure. Changes in U.S. trade policy also pose a risk. For example, changes in U.S. trade policy, including tariffs on imports from Canada and retaliatory measures, could directly or indirectly affect our Partners' supply chains or cost structures. Divergent regulations between Canada and the U.S. mean that Alaris must navigate two sets of securities laws, governance expectations, and disclosure standards, increasing compliance burdens. These factors can adversely affect our Partners' profit margins and ability to pay Distributions. Similarly, our ability to invest in new Partners may be negatively impacted by inflation, higher interest rates, change in cross-border policies (such as heightened trade barriers, increased tariffs, foreign investment restrictions, or diplomatic tensions), and rising costs of capital. Even steady Distribution payments from our Partners may not offset the potential adverse impact of sustained inflation and high interest rates.

Market volatility, political events and other conditions, including reactions to global health crises, geopolitical conflicts, hostilities, wars, disruptions in the international credit markets and other financial systems may result in a deterioration of global economic conditions. Global financial markets have experienced heightened volatility in recent periods and there can be no assurance these market conditions will not worsen in the future. Concerns over future inflation volatility, economic recession, as well as interest rate volatility and fluctuations in oil and gas prices resulting from global production and demand levels, as well as geopolitical tension, have exacerbated market volatility. These conditions could reduce confidence in the broader North American and global credit and financial markets and create a climate of greater volatility, less liquidity, widening of credit spreads, a lack of price transparency, increased credit losses and tighter credit conditions. Despite various actions by governments, from time to time, there may be concerns about the general condition of the capital markets, financial instruments, banks, investment banks, insurers and other financial institutions. These factors could negatively impact company valuations and impact the performance of the global economy. A return of any of these negative economic events could have a material adverse effect on our business and our Partners' business, financial condition, results of operations and cash flows

***Alaris and our Partners' businesses could be adversely affected by extraordinary political, social, economic events, war, terrorist attacks, natural disasters and public health threats***

International political, social and economic events, acts of war and terrorism, natural disasters and major epidemics and pandemics, may, directly or indirectly, adversely impact our and our Partners' businesses. For example, the ongoing war between Russia and Ukraine, continuing volatility in the Middle East (including the U.S., Israel and Iran conflict), evolving trade tension between the U.S. and its global trading partners following shifts in policy and the global responses to such conflict, volatility and policy shifts or other similar events, or conversely peaceful developments, arising in the Middle East, Asia or Eastern Europe and other areas of the world that affect the price of important commodities can negatively affect financial markets and the global economy. Any such negative impacts could have a material adverse effect on our and our Partners' businesses, financial condition, results of operations and cash flows. Certain Partners may have international operations that may be impacted by such international events (and may be disproportionately impacted depending on their location).

***Our ability to manage future growth and carry out our business plans may have an adverse effect on our business and our reputation***

Our ability to sustain continued growth depends on our ability to identify, evaluate and invest in potential Partners that meet our criteria. Accomplishing such a result on a cost-effective basis largely depends on Alaris' sourcing capabilities, our management of the investment process, our ability to provide capital on terms that are attractive to private businesses and our access to financing

on acceptable terms. As Alaris grows, we will also need to hire, train, supervise and manage new employees. Failure to effectively manage future growth or to execute on our business plans to add new Partners could have a material adverse effect on our business, reputation, financial condition and results of operations. We also rely on our reputation to maintain positive relationships with our investors and other stakeholders and with investment banks and other investment sources to receive potential Partner opportunities. Any action that undermines the public or an investment source's opinion of Alaris may adversely affect our unit price or continued growth.

***We face competition with other investment entities***

Alaris competes for investment opportunities with many private equity funds, mezzanine funds, equity and non-equity-based investment funds, royalty companies and other institutional and strategic investors, including the public and private capital markets and senior debt providers. Some of our competitors, particularly those operating in the United States, are substantially larger and have considerably greater financial resources and more diverse funding structures than Alaris. Competitors may have a lower cost of funds, and many have access to funding sources and unique structures that are unavailable to Alaris. In addition, some of our competitors may have higher risk tolerances or different risk assessments, which could allow them to consider a wider variety of investments and establish more relationships and build their market shares and use high amounts of leverage to increase valuations given to entrepreneurs. There is no assurance that the competitive pressures that we face will not have a material adverse effect on our business, financial condition and results of operations. Because of this competition, we may be unable to benefit from attractive investment opportunities, and there can be no assurance that Alaris will be able to identify and make investments that satisfy our business objectives or that we will be able to meet our business goals.

***Potential Investment Opportunities***

Alaris regularly evaluates, considers and engages in discussions with respect to potential investment opportunities that it believes may help it achieve its commercial and growth plans, and in connection therewith, it may at any time have outstanding non-binding letters of intent or conditional agreements which individually or together may be material. There can be no assurance that any such discussions, non-binding letters of intent or conditional agreements will result in a definitive investment agreement and, if they do, what the terms or timing of such would be or that such investment will be completed by Alaris. If Alaris does complete any such transaction, it cannot assure investors that the transaction will ultimately strengthen its financial or operating results, prospects or competitive position or that it will not be viewed negatively by securities analysts or investors. Such transactions may also involve significant commitments of Alaris' financial and other resources, including the completion of new investments of equity or debt (which may be convertible into equity). Any such activity may fail to generate revenue, income or other returns to Alaris, and the resources committed to such activities will not be available to Alaris for other purposes.

***Our growing common equity positions carry additional valuation, liquidity and return risks***

While Alaris' investment strategy remains focused on preferred equity instruments that generate predictable current-pay Distributions, an increasing portion of our portfolio includes common equity positions in our Partners. Unlike preferred equity investments, common equity investments do not carry contractual Distribution rights and are subordinate to both senior lenders and any preferred equity in the capital structure. As a result, common equity positions expose Alaris to greater downside risk if a Partner's business deteriorates, and our ability to recover capital from these investments depends on the Partner's overall value at the time of exit. Returns on common equity are realized primarily through an eventual sale, redemption or other liquidity event, the timing and value of which are uncertain and depend on market conditions, Partner performance and the availability of willing buyers. There is no assurance that Alaris will realize returns on its common equity investments that are comparable to returns on its preferred equity portfolio. If common equity investments underperform or if exit opportunities do not materialize on favourable terms, this could have a material adverse effect on Alaris' financial condition and results of operations.

Under IFRS, Alaris must measure the fair value of its common equity investments at each reporting date and recognize changes in fair value through profit or loss. Because common equity valuations are inherently more variable than preferred equity instruments with contractual distribution features, an increasing allocation to common equity may lead to larger and less predictable fluctuations in Alaris' reported net income and comprehensive income from period to period. Fair value adjustments reflect changes in valuation assumptions and market inputs and may differ from the cash distributions received from Partners during the period.

***The lack of liquidity in our investments may adversely affect our business***

As we generally make investments in private companies, many of our investments are subject to legal and other restrictions on resale or are otherwise less liquid than publicly traded securities. The illiquidity of our investments may make it difficult for us to sell such investments if the need arises. In addition, if we are required to liquidate all or a portion of our portfolio quickly, we could realize significantly less than the value at which we have recorded our investments or could be unable to dispose of our investments in a timely manner. In addition, we may face other restrictions on our ability to liquidate an investment in a portfolio company to the extent that we have material non-public information regarding such portfolio company.

***Forward-looking information may prove inaccurate***

Current and prospective investors are cautioned not to place undue reliance on forward-looking information. By its nature, forward-looking information involves numerous assumptions, known and unknown risks and uncertainties, of both a general and specific nature, that could cause actual results to differ materially from those suggested by the forward-looking information or contribute to the possibility that predictions, forecasts or projections will prove to be materially inaccurate.

**OPERATIONAL AND FINANCIAL RISK FACTORS RELATING TO OUR BUSINESS**

***We are subject to tax-related risks***

***CRA Re-Assessment***

Alaris received notices of reassessment ("**Reassessments**") from the CRA for our 2009 through 2020 taxation years to deny the use of non-capital losses, accumulated scientific research and experimental development expenditures and investment tax credits. The Reassessments seek to deny the deduction of approximately \$121.2 million of non-capital losses and use of \$9.9 million in investment tax credits ("**ITCs**") by the Trust, resulting in reassessed taxes and interest of approximately \$64 million. After filing the original notice of objection for the July 2009 taxation year, the CRA sent Alaris a further notice proposing to apply the general anti-avoidance rule to deny the ITC deductions.

At the time the relevant transactions were completed, the Trust received legal advice that it should have a right to deduct the non-capital losses and claim ITCs. Based on ongoing discussions with its legal counsel, the Trust remains of the opinion that all tax filings to date were filed correctly and that it will succeed in appealing the Reassessments. Alaris intends to continue to vigorously defend its tax filing position. To do that, Alaris was required to deposit 50% of the reassessed amounts with the CRA and Alberta Treasury. As of the date of this AIF, Alaris has deposited \$25.4 million with the CRA and Alberta Treasury. Alaris has obtained tax liability insurance in respect of this matter; the intent of the insurance product is to transfer risk to an insurer, thereby reducing the financial uncertainty caused by the Reassessments.

Alaris expects that achieving a final resolution of the Reassessments will take considerable time. The payment of deposits and any taxes, interest or penalties owing should not materially impact the Trust's payout ratio. We believe we will succeed in defending our position and therefore expect that the CRA will refund any current or future deposit with interest.

***International Structure***

Alaris' international structure is subject to assessment and possible adjustment by any of the taxation authorities in the jurisdictions in which it operates based on differences of interpretation of the applicable tax laws and the way such laws have been implemented.

On April 8, 2020, the U.S. Treasury Department and IRS published the final regulations ("**Regulations**") addressing hybrid financing arrangements. The key impact that these Regulations had on Alaris is that certain interest payments made by Alaris'

U.S. entities in 2019 may not be deductible. In 2019, certain Alaris U.S. entities took a deduction for interest expense, against which a reserve of \$10.4M was booked in 2020.

Furthermore, certain changes in the structure and business practices of our Partners could affect our structure. Although we are of the view that our structure has been implemented correctly and is being managed and monitored properly, there can be no assurance that our Partners' business models will continue to allow us to fully benefit from our corporate structure. If this is the

case, our operating results could be adversely affected.

### ***Mutual Fund Trust Status***

The Trust may cease to qualify as a "mutual fund trust" for purposes of the Canadian *Income Tax Act* ("**Tax Act**"). If the Trust did not so qualify for such purposes continuously throughout a taxation year, it would be subject to adverse tax consequences, which may materially reduce its ability to Trust Distributions.

Furthermore, if the Trust is considered to have been established primarily for the benefit of Non-Residents, depending on the character of the properties held by the Trust at that time, it could be permanently disqualified from qualifying as a "mutual fund trust" for such purposes.

The Trust Units will cease to be qualified investments for a Registered Plan under the Tax Act unless the Trust qualifies as a "mutual fund trust" (as defined in the Tax Act).

### ***Laws, Rules and Regulations Applicable to the Trust***

There can be no assurance that additional changes to the taxation of income trusts or corporations or changes to other government laws, rules and regulations, either in Canada or the United States, will not be undertaken which could have a material adverse effect on the Trust's unit price and its activities and undertakings. There can be no assurance that the Trust will benefit from any rules applicable to corporations, that these rules will not change in the future or that the Trust will avail itself of them.

### ***General***

Income tax provisions, including current and deferred income tax assets and liabilities, and income tax filing positions require estimates and interpretations of federal and provincial income tax rules and regulations and judgments as to their interpretation and application to Alaris' specific situation. The business and operations of Alaris are complex, and we have executed a number of significant investments and transactions over the course of our history. The computation of income taxes payable as a result of these transactions involves many complex factors and Alaris' interpretation of and compliance with relevant tax legislation and regulations.

### ***Our ability to recover from Partners for defaults under our agreements with them may be limited***

At the time of a transaction with Alaris, each Partner provides certain representations and warranties and covenants regarding the Partner, its business and certain other matters. After a transaction with Alaris, the Partner may distribute all or a substantial portion of the proceeds that it receives from us to its security holders or owners. If we suffer any loss because of a breach of the representations and warranties or non-compliance with any other terms of an agreement with a Partner, we may not recover the entire amount of our loss from the Partner. The Partner may not have sufficient property to satisfy our loss. In addition, our rights and remedies upon default are generally subordinated to a Partner's senior lenders, if any, or may be subject to regulatory or other restrictions applicable to the Partner or the industry in which they operate, which can limit our ability to recover any losses from Partners. When Alaris' co-invests with another institutional investor, as is the case with the Sono Bello 2023 Transaction and the Ohana 2024 Transaction, there may be additional restrictions or limitations placed on Alaris' rights and remedies or the exercise of such remedies. Furthermore, a Partner, or alternatively a co-investor, may try to contest the exercise of our remedies, which could delay (or, if a Partner's contest succeeds, deny) the operation of our rights and remedies and add costs to Alaris.

### ***There are risks related to Alaris' and our Partners' outstanding debt***

Alaris relies on borrowing under our Senior Credit Facility, as well as equity and debt financings, to fund investments in our Partners. As a result, our ability to earn attractive returns on our Partner investments depends on our ability to borrow at favourable rates and the difference between our cost of capital and the rate at which we invest these funds. Many of our Partners also rely on various credit facilities to fund their businesses. If the debt financing market contracts significantly or adverse changes occur in the terms of debt financing (for example, higher equity requirements or more restrictive covenants), it could negatively impact our and our Partners' businesses.

The Trust is required to comply with financial and other covenants under the Senior Credit Facility and the indentures governing the Debentures (as defined herein). Certain terms of our Senior Credit Facility (including its renewal on substantially similar terms) and any outstanding debt of our Partners could adversely affect our ability to raise additional capital, fund operations or pay Trust Distributions, and could limit our ability to react to changes in the economy and our industry, expose us to interest rate risks and could prevent us from meeting certain of our business objectives. An inability to meet our debt covenants could cause a default under our Senior Credit Facility, which may then require repayment of any outstanding amounts at a time when Alaris may not have sufficient cash available to make a repayment. In addition, a default under our Senior Credit Facility may impact our ability to obtain future debt financing on terms favorable to Alaris. Furthermore, an inability of any material Partner (or a group of non-material Partners collectively representing a material portion of our revenues) to meet its (or their) debt covenants and a failure of a Partner to refinance or restructure its debt where necessary can affect their ability to pay Distributions and therefore impact Alaris' cash flows. In addition, where a Partner has defaulted under our agreements, our right to exercise our remedies may be subordinate to the Partner's senior lender and subject to a standstill provision until the senior debt is repaid or for a specified period.

In addition, if Alaris or any of its assets becomes subject to any insolvency, bankruptcy, receivership, liquidation, reorganization or similar proceedings, Alaris' outstanding debt will rank in priority to equity holders (with the indebtedness under the Senior Credit Facility ranking in priority to the Debentures and other unsecured debt).

***Material damage or interruptions to our or our Partners' information systems from external factors, staffing shortages, cybersecurity breaches or cyber fraud, or difficulties in updating existing software or implementing new software, including the increasing use of AI tools, could adversely affect our or our Partners' businesses or results of operations***

We and our Partners use information technology systems to varying degrees in the conduct of operations. Information technology systems can be complex to develop, maintain, upgrade and protect against emerging threats. As a result, failure to hire or retain adequate personnel to manage our information systems may impair our ability to accurately gauge the financial and managerial resources needed to invest in information systems. This may also result in a failure to realize the anticipated benefits of resources invested in information systems, particularly as business needs change. Information technology systems are subject to damage or interruption from power outages, computer and telecommunications failures, computer viruses, security breaches and natural disasters. In addition, non-technical issues (including vandalism, catastrophic events and human error) can damage or interrupt information technology systems in ways that require significant investment to fix or replace the affected system. As a result, we or our Partners may suffer interruptions in our operations in the interim. Third parties with whom we and our Partners share data also face risks relating to cybersecurity. Neither we nor our Partners directly control these third parties' information security or privacy operations. Similarly, we do not control any of our Partners' information security or privacy operations. Any material interruptions or failures in our or our Partners' systems or the products or systems of our or our Partners' third-party vendors or other service providers that we and our Partners share data with may have a material adverse effect on our business or results of operations.

Over the last several years, there has been an increase in the scope of cybersecurity attacks in Canada and the U.S. We expect cybersecurity attacks to continue, and, while Alaris has not experienced an information security breach within the last three years, Alaris and our Partners could be targeted. Alaris is also not aware of any third-party security breaches materially impacting our business or our operations. We expect the scope of, and sophistication of, cybersecurity attacks to increase. Management reports to the Board quarterly on information security matters as well as broader risk oversight responsibilities. While we adopt countermeasures to address cybersecurity risks, our efforts will likely not wholly eliminate these risks or thwart all attacks. Any failure to address vulnerabilities in a timely and comprehensive manner, including shortcomings in our efforts to timely replace and upgrade network equipment, servers or other technology assets, could result in a successful breach of our information technology systems. Our efforts to ensure the integrity of our information technology systems may not succeed. We may not anticipate, detect or implement adequate preventive measures against all cyber threats because techniques used to obtain unauthorized access or sabotage systems change frequently and often are not recognized until launched against a target.

Our Partners' operations are also dependent on information technology systems and cybersecurity measures. Attempted cyber intrusions into our Partners' information systems through their own and their third-party service providers' networks or products, if successful, could compromise our Partners' information systems. In addition, when investing in new Partners, we may be unable to detect information system risks in their businesses or adequately ensure their policies and procedures for addressing cybersecurity risks or identifying weaknesses in their information systems are adequate. A computer hacker or other third party that circumvents our or our Partners' security measures could destroy or steal valuable information or disrupt our or our Partners' operations. Any successful breaches or attempted intrusions could increase information systems costs and potential reputational damage, which could materially adversely affect our or our Partners' businesses and results of operations.

Additionally, we and our Partners must securely handle and transmit confidential and personal information. Personal information includes data about our Partners' customers, including personally identifiable information, credit card information and sensitive information about our Partners' service providers and workforce, including social security numbers and bank account information. If our or our Partners' systems are damaged, interrupted or subject to unauthorized access, confidential personal information could be stolen or misused. Any security breach could expose Alaris or our Partners to data loss, fines, litigation, and liability, seriously disrupt our or our Partners' operations, harm our or our Partners' reputations and adversely affect our or our Partners' business. Failure to handle or transmit confidential or personal information securely could result in claims or lawsuits, including personally identifiable information about our Partners' customers, vendors or workforce. Aside from fines, lawsuits, and other claims, we and our Partners may need to expend significant resources to change our business practices to protect personally identifiable information, which could adversely affect our or our Partners' businesses. In addition, we and our Partners could be subject to additional rules and regulations surrounding the protection of personal information based on the jurisdictions in which they operate. A change in such rules and regulations or a failure to comply therewith could have a material adverse impact on Alaris' and our Partners' operations.

Certain Partners are also subject to payment card association rules and network operating rules, including data security rules and certification requirements. Both Alaris and certain of our Partners are subject to rules governing electronic funds transfers. Such rules could change over time. Security standards of the payment card industry contain compliance guidelines and standards for our Partners' security surrounding the physical and electronic storage, processing and transmission of individual cardholder data. Any breach or compromise of a Partner's internal systems may result in liability for card re-issuance costs, fines and higher transaction fees and the Partner losing its ability to accept credit or debit card payments, which could adversely affect the Partner's business.

Various levels of government have enacted other laws and regulations to protect consumers against identity theft, including laws governing the treatment of personally identifiable information. For example, Canada's Personal Information Protection and Electronic Documents Act, California's Consumer Privacy Act, and the various Consumer Protection Acts found in Canadian provinces and U.S. States impose stringent requirements on collecting and processing personal information and provide for significant penalties for noncompliance. These laws have increased the costs of doing business. Failure to implement appropriate safeguards or to detect and provide prompt notice of unauthorized access as required by some of these laws could result in claims for damages and other remedies. Any penalty imposed under these laws could adversely impact the business, results of operations and financial condition of Alaris or our Partners. In addition, investigations, lawsuits or adverse publicity relating to our or our Partners' methods of handling personal data could increase costs and cause negative market reaction.

Alaris and our Partners face significant risks related to the adoption and implementation of artificial intelligence ("AI") technologies. AI presents both opportunities and risks that requires substantial investments and could materially impact Alaris' operations and our Partners. AI has the potential to disrupt traditional business models, introduce unforeseen competitive pressures, and lead to significant changes in the industries in which our Partners operate. AI use in hiring, pricing or customer analytics may inadvertently use biased algorithms which could expose Partners (and indirectly Alaris) to regulatory fines, litigation and reputational damage. Generative AI may result in unintentional disclosure of trade secrets into the public domain. Use of AI tools or technology may also result in claims against Alaris or our Partners, alleging violation of third-party intellectual property rights. Sophisticated actors are increasingly using AI to conduct targeted fraud and phishing attacks, which may bypass existing cybersecurity measures, leading to operational disruption and financial loss. Further, regulations related to AI may also impose on us or our Partners certain obligations and costs related to monitoring and compliance, and we or they could be subject to regulatory actions if we or they are deemed not to have complied.

***Alaris and our Partners are subject to significant regulation***

Alaris, its subsidiaries and our Partners are subject to various laws, regulations and guidelines in the jurisdictions in which they operate (including U.S. federal, state and local laws, Canadian federal, provincial and local laws and other international jurisdictions for Partners with international operations) and may become subject to new laws, regulations and guidelines, particularly as a result of acquisitions or additional changes to the jurisdictions in which they operate. The financial and managerial resources necessary to ensure such compliance could escalate significantly, which could have a material adverse effect on Alaris' and the Partners' business, resources, financial condition, results of operations and cash flows. The same goes for any failure to maintain compliance or obtain any required approvals. Such laws and regulations are subject to change. Accordingly, it is impossible for Alaris or the Partners to predict the cost or impact of changes to such laws and regulations on future operations.

***There are no guarantees as to the timing and amount of our Distributions***

Payment of Trust Distributions will depend on several factors, including Distributions received, profitability, debt covenants and obligations, foreign exchange rate, the availability and cost of acquisitions, fluctuations in working capital, the timing and amount of capital expenditures, applicable law and other factors which may be beyond our control. We cannot guarantee Distributions, which fluctuate with our performance and the performance of our Partners. There can be no assurance as to the amount of Trust Distributions we pay, if any. The market value of the Trust Units may deteriorate if we cannot pay Trust Distributions in accordance with our distribution policy, or at all, and such deterioration may be material.

***Our ability to pay distributions is affected by the terms of our Senior Credit Facility***

Our ability to pay Trust Distributions is subject to applicable laws and contractual restrictions in the instruments governing our indebtedness. How much Alaris is leveraged and compliance with other debt covenants under the Senior Credit Facility could have important consequences for Unitholders including: (a) our ability to obtain additional investments for future contributions to private companies may be limited; (b) all or part of our cash flow from operations may be dedicated to the repayment of our indebtedness, thereby reducing funds available for future operations or for payment of Trust Distributions; (c) certain of our borrowings are at variable rates of interest, which exposes us to the risk of increased interest rates; and (d) we may be more vulnerable to economic downturns and be limited in our ability to withstand competitive pressures. These factors may adversely impact our cash flow and, as a result, the amount of cash available for payment of Trust Distributions.

Interest expense has been estimated to calculate our distributable cash based on current market conditions that are subject to fluctuations. Such fluctuations could lead to an unanticipated material increase in interest rates that could, in turn, have a material adverse effect on cash available to pay Trust Distributions.

***We are subject to fluctuations in the US/Canadian dollar pairing (USD/CAD)***

Most Partners pay Distributions in USD, however, Alaris pays Trust Distributions in CAD. We currently have currency hedges in place to manage the risk and economic consequences of foreign currency exchange fluctuations on our monthly cash flows and natural hedges such as carrying U.S. dollar-denominated debt. However, the Canadian dollar relative to the U.S. dollar is subject to fluctuations, and the currency hedges are for a limited period. There can be no guarantee that future hedges will be at rates of USD/CAD that fully protect Alaris' cash flows against major fluctuations. As a result, failure to adequately manage our foreign exchange risk could adversely affect our business, financial condition and results of operation. In general, where we continue to have a majority of our investments in the U.S., a declining Canadian dollar versus the U.S. dollar is a net benefit to Alaris' monthly cash flows and to the principal value of its investments.

Certain of our currency hedges are conducted through a forward contract, which comes with an obligation to fulfill the contract at a future date. If Alaris did not have adequate USD to sell under the forward contract, it would have to pay the difference between the contract price and the current spot price. If the current spot price is in Alaris' favour, it could receive a cash benefit from being unable to fulfill its forward contract. But if the spot-to-forward price differential is not in Alaris' favour, it could owe considerable money to the holder of the contract. A significant loss of USD revenue could cause Alaris to fail to meet its obligations under the forward contracts. This could result from a decline in a Partner's business, which diminishes its Distribution, or if a material U.S. Partner repurchases (or several U.S. Partners repurchase) Alaris. Any cash outlay to meet a forward contract obligation could impair Alaris' cash flows.

Alaris has investments in several U.S.-based businesses and will continue to invest in U.S.-based businesses in U.S. denominated currency. The Senior Credit Facility allows for USD-denominated draws to fund U.S.-based businesses. This will act as a natural hedge on cash flows and future repurchases by Partners. However, Alaris may, from time-to-time, purchase USD in the spot market based on the USD/CAD rate of exchange at the time of investment to make U.S.-based investments. If Alaris is redeemed on a USD-based investment, it may incur a loss in the Canadian dollar equivalent if the USD/CAD spot rate is lower at the time of the redemption than it was when the original investment was made. Alaris does not hedge the fair value of its USD-denominated investments because the timing of redemption is unknown and Alaris generally uses the exit proceeds to repay our Senior Credit Facility, which is held in USD. This exposes Alaris to a cash loss, or gain, on a USD investment, even if the investment succeeded in its U.S.-based currency. Alaris adjusts the fair value of its USD denominated investments based on the USD/CAD rate on the balance sheet date for each quarter and records an unrealized gain or loss to account for the fluctuations in the exchange rate.

### ***Exits and Redemptions***

Alaris' Partners have the right to redeem our preferred equity investment (after a specified period of time) and, where we have a common equity investment, if a redemption results in our preferred equity being redeemed below a specified threshold, Alaris may exercise its right to put its common equity investments to the company for purchase. In addition, Partners can pursue a sale of the business that would result in a purchase of Alaris' investment. While Alaris' investment strategy includes earning returns on an exit and redemptions, and management believes the purchase price Alaris would receive upon such purchases would adequately compensate Alaris for the foregone Distributions, Alaris would still need to reinvest the cash received (through new Partner investments, potential trust unit repurchases, debt repayment or otherwise) in order to maintain our Trust Distribution levels. There is no assurance that we would be able to successfully identify and complete any such re-investments.

### ***Our Partners and we rely heavily on key personnel***

The success of Alaris and our Partners depends on the abilities, experience, efforts and industry knowledge of senior management and other key employees, including their ability to retain and attract skilled management and employees. The long-term loss of the services of any key personnel for any reason or a failure to sufficiently plan for the transition of one or more key persons could have a material adverse effect on the business, financial condition, results of operations or future prospects of Alaris or a Partner. The growth plans of Alaris and the Partners described in this document may require additional employees, increase the demand on management and produce risks in both productivity and retention levels. Alaris and our Partners may be unable to attract and retain additional qualified management and employees as needed. There can be no assurance that Alaris or our Partners will effectively manage their growth, and any failure to do so could have a material adverse effect on our business, financial condition, results of operations and future prospects.

### ***Our unit price is unpredictable and can be volatile***

A publicly traded income trust will not necessarily trade at values determined by reference to the underlying value of its business. The prices at which the Trust Units will trade are unpredictable. The market price of the Trust Units could fluctuate significantly in response to variations in quarterly and annual operating results, the results of any public announcements we make, general economic conditions, the state of global economies, political uncertainties, wars, conflicts, unexpected volatility in global stock markets and other factors beyond our control.

### ***We may issue additional Trust Units diluting existing Unitholders' interests***

We may issue an unlimited number of Trust Units or other securities for consideration and on terms as we establish without Unitholder approval. Any further issuance of Trust Units will dilute the interests of existing Unitholders if the proceeds of such issuances are not being used in a manner that is accretive to Alaris' net cash from operating activities per Trust Unit. Unitholders have no pre-emptive rights in connection with such future issuances.

### ***We are subject to a risk of legal and regulatory proceedings***

In the normal course of business, we may be subject to or involved in, or be named as a party to or be the subject of, various lawsuits, claims, regulatory proceedings and litigation for amounts not covered by our liability insurance. The outcome of outstanding, pending or future proceedings cannot be predicted with certainty and may be determined adversely to the Trust and as a result, could have a material adverse effect on our business. Some of these proceedings could result in high costs or time-consuming proceedings which may divert the attention of management and key personnel from the Trust's business operations. There has been an increase in the number of claims and amount of damages and penalties sought in litigation and regulatory proceedings against the financial industry in recent years (particularly in the United States). This increase in litigation risk applies to the activities of our Partners as well as Alaris, both of which could be named in lawsuits or subject to regulatory investigations directed at a given Partner. These actions could result in third-party litigation or regulatory proceedings related to investor dissatisfaction with our performance, alleged conflicts of interest, our Partners' products and services and other matters.

Although the outcome of such proceedings is not predictable with assurance, Alaris has no reason to believe that the disposition of such matters could have a significant impact on our financial position, operating results or ability to carry on our business activities. As of the date of this document, there are no outstanding material claims or litigation pending against Alaris, except for the Reassessment described above in the section entitled "*We are subject to tax-related risks*". The widespread use of social media, the internet and other media platforms, combined with growing public scrutiny of the effects of business activities, could

result in negative publicity or inaccurate information about Alaris or our Partners spreading rapidly and to a wide audience. This could make it harder to address and remedy issues, and further amplify the reputational risks, related to negative publicity.

### ***General risks related to the outstanding debentures***

In February 2022, Alaris issued \$65 million aggregate principal amount of senior unsecured debentures with a maturity date of March 31, 2027, and bearing interest of 6.25% per year, payable by the Trust semi-annually in arrears on the last business day in March and September of each year commencing March 31, 2022 (the "**2027 Debentures**"). Each 2027 Debenture ranks pari passu with each other 2027 Debenture and, subject to certain statutory exceptions, with all other present and future unsubordinated and unsecured indebtedness of Alaris. Alaris may, at its option, repay the principal amount of the 2027 Debentures in Canadian dollars or by delivery of fully paid and non-assessable Trust Units. Together, the 2024 Debentures and 2027 Debentures are referred to as the "**Debentures**".

If Alaris or any of its assets becomes subject to any insolvency, bankruptcy, receivership, liquidation, reorganization or similar proceedings, Alaris must first repay the Senior Credit Facility and any other senior indebtedness which may arise from time to time before repaying holders of Debentures. Following repayment in full of the Senior Credit Facility and any other senior indebtedness, the Debentures become entitled to the distribution of any remaining assets of Alaris to satisfy any owing obligations on such Debentures. In addition, any assets of Alaris that are subject to a security interest or are required to be marshalled by the rights of any creditor ranking senior to the holders of the Debentures may not be available to satisfy any obligations owing on the Debentures. As a result, if Alaris or any of its assets becomes subject to any insolvency, bankruptcy, receivership, liquidation, reorganization or similar proceedings, Alaris may have insufficient assets remaining to pay amounts due on any or all of the then outstanding Debentures.

Additionally, any deterioration in Alaris' financial condition may affect our ability to pay principal, premium (if any) and interest on the Debentures when due. Alaris is prohibited from making any payment on the Debentures if: (a) a default, event of default or acceleration occurs under the Senior Credit Facility or any other senior indebtedness or any swap obligation of any senior creditor or its affiliates; (b) a default under the Senior Credit Facility or any other senior indebtedness permits the holders of the Senior Credit Facility or any other senior indebtedness (as applicable) to accelerate its maturity; or (c) if such payment would create a default of the Senior Credit Facility or any other senior indebtedness that would permit acceleration of its maturity.

### ***Alaris may Redeem the Debentures before Maturity***

From March 31, 2026, until the maturity date of the 2027 Debentures, Alaris has the right to redeem the 2027 Debentures, either in whole or in part, on at least 30 and not more than 60 days' notice, by issuing Trust Units at a redemption price equal to the principal amount of the 2027 Debentures to be redeemed plus accrued and unpaid interest up to but excluding the date of redemption.

### ***Redemption of Debentures upon a Change of Control***

Within 30 days following the occurrence of the acquisition of voting control or direction of more than 50% of the outstanding Trust Units, Alaris must offer to purchase, in whole or in part, the 2027 Debentures then outstanding for 100% of the principal amount of the 2027 Debentures plus accrued and unpaid interest up to but excluding the date of acquisition.

Additionally, the rights under the Senior Credit Facility or any other senior indebtedness in existence at such time may restrict such a purchase.

### ***Effect of interest rates on the price of Debentures***

The market value of the Debentures will fluctuate with the interest rates in effect from time to time. Consequently, the market value of the Debentures may decline if general interest rates begin to rise.

### ***Potential risks associated with co-investments with other investors***

From time-to-time, Alaris may engage in co-investments with other investors, including private equity firms, institutional investors, sovereign wealth funds and high net-worth individuals. While co-investments can provide opportunities to participate in attractive investments that might otherwise be unavailable for us to pursue independently, they also introduce several risks that could

adversely affect our investment performance and financial condition. One key risk associated with co-investments is the possibility of misalignment of interests among co-investors. Different investors may have distinct investment objectives, return expectations, risk tolerances, holding periods or exit strategies. This divergence in priorities and strategies can lead to conflicts of interest, operational inefficiencies, or delays in decision-making processes, potentially hindering our ability to effectively manage our relationships with Partners or exercise our rights and remedies. Additionally, Alaris may be the minority partner in a co-investment, and its co-investor might have approval or veto rights not granted to Alaris. In such case, Alaris will be subject to the exercise of such rights by its co-investor, which may deviate from how Alaris would have independently exercised such rights. Furthermore, there may be additional restrictions or limitations placed on the exercise of rights and remedies for a Partner. In addition, our co-investors may have varying levels of financial strength and liquidity, which could impact their ability to meet capital commitments or contribute additional capital if required. If a Partner requires additional capital and a co-investor is not able to or is unwilling to provide its share of additional capital, we may be required to contribute additional capital to our Partner on our own, which could strain our resources and limit our ability to pursue other investment opportunities. In addition, investing alongside co-investors exposes us to potential reputational risks. Any negative publicity, regulatory actions, or legal issues faced by our co-investors could harm our reputation and our ability to attract future co-investment partners or limited partners. Finally, performance of co-investments is also subject to the risks inherent in any Partner investment, including market, regulatory, legal, and economic risks. These factors could lead to underperformance of the co-investment and adversely impact our overall investment performance and financial results.

### ***Nature of Investment***

Unitholders of Alaris do not hold a share of a body corporate. As holders of Trust Units, Unitholders do not have statutory rights normally associated with ownership of shares of a corporation, including, for example, the right to bring "derivative" actions. The rights of Unitholders are based primarily on the Declaration of Trust, a copy of which is available under the Trust's SEDAR+ profile at [www.sedarplus.ca](http://www.sedarplus.ca). No statute governs the affairs of the Trust equivalent to the *Canada Business Corporation Act* which sets out the rights and entitlements of shareholders of corporations in various circumstances.

### ***We are not, and do not intend to become, registered as an Investment Company under the Investment Company Act and related rules***

We have not been and do not intend to become registered as an investment company under the U.S. Investment Company Act and related rules in reliance on the exemption from such registration under section 3(c)(7) of that Act. The U.S. Investment Company Act and related rules provide certain protections to investors and restrict the activities of companies who register with the U.S. Securities and Exchange Commission (the "**SEC**") as investment companies. None of these protections or restrictions is or will be available to investors in Alaris. In addition, as long as Alaris is a foreign "investment company" under the Investment Company Act, to comply with the section 3(c)(7) exemption from registration and avoid being required to register as an investment company under the U.S. Investment Company Act and related rules, we have implemented restrictions on the ownership and transfer of the Trust Units, which may materially affect your ability to hold or transfer the Trust Units. If we needed to register with the SEC as an investment company, compliance with the U.S. Investment Company Act would significantly and adversely affect our ability to conduct our business.

### ***Potential investors' ability to invest in Trust Units or to transfer any Trust Units that investors hold may be limited by certain ERISA, U.S. Tax Code and other considerations***

Alaris has restricted the ownership and holding of Trust Units so that none of our assets will constitute "plan assets" (as defined in the Plan Asset Rules) of any of the following: (a) an "employee benefit plan" (under section 3(3) of ERISA that is subject to Part 4 of Subtitle B of Title I of ERISA); (b) a plan, individual retirement account or another arrangement that is subject to Section 4975 of the Code; (c) any other retirement or benefit plan that is not described in (a) or (b), but that is subject any similar law; or (d) an entity whose underlying assets are considered to include "plan assets" of any such plan, account or arrangement in (a) through (c) under ERISA, the Code or similar law.

If Alaris' assets were considered "plan assets" of any of the above entities, non-exempt "prohibited transactions" under section 406 of ERISA, section 4975 of the Code or similar law could arise from transactions the Trust or any of our subsidiaries enters into in the ordinary course of business, leading to tax penalties and mandatory rescission of such transactions. Consequently, each recipient and subsequent transferee of Trust Units will, or will be deemed to, represent and warrant that it is not an entity described in (a) through (d) in the preceding paragraph and that no portion of the assets used to acquire or hold its interest in Trust Units or any beneficial interest in them constitutes or will constitute the assets of such an entity. Any holding or transfer of Trust Units in

violation of such representation will be void. See "*Ownership and Transfer Restrictions*".

### **Foreign Account Tax Compliance Act ("FATCA") Provisions**

In general, FATCA imposes due diligence, reporting and withholding obligations on foreign (non-U.S.) financial institutions and certain foreign (non-U.S.) non-financial entities. Failure by such an institution or entity to comply with these obligations could subject it to a 30% U.S. withholding tax on certain U.S. source income (including interest, dividends, rents, royalties, compensation, other passive income and gross proceeds from the sale or other disposition of property that produces similar U.S. source income) and thereby reduce its distributable cash and net asset value. In 2014, Canada and the United States entered into an Intergovernmental Agreement (the "**IGA**") to facilitate compliance with FATCA by Canadian financial and non-financial institutions and entities.

Under the IGA and the Canadian legislation enacted to implement the IGA (the "**Canada IGA Legislation**"), Alaris (and our subsidiaries): (a) registered with the IRS and acquired identifying numbers; (b) performed, and will continue to perform, specified diligence to determine whether they have any "U.S. reportable accounts"; and (c) will annually, report to the CRA required information about U.S. "account holders", which could include certain of Alaris' Unitholders. Under the Canada IGA Legislation, Unitholders may need to provide identity, residency and other information to Alaris (and may be subject to penalties for failing to do so) that, for certain U.S. persons or certain non-U.S. entities controlled by certain U.S. persons, Alaris would then report to the CRA. The CRA may report such information about U.S. reportable accounts to the IRS under the exchange-of-information provisions in the Canada-U.S. tax treaty.

Under the Canada IGA Legislation, equity and debt interests that regularly trade on an established securities market are not treated as "financial accounts". If the Trust Units are regularly traded on an established securities market, Alaris will not need to provide information to the CRA about U.S. holders of Trust Units. Because we believe the Trust Units would be considered regularly traded on an established securities market, Alaris does not expect to report information about U.S. Unitholders to the CRA under FATCA. However, if in the future the Trust Units are no longer considered regularly traded on an established securities market, Alaris' reporting obligations under FATCA may change.

Alaris and its subsidiaries intend to continue to take any measures and implement any procedures that we, in consultation with our legal and tax counsel, find necessary or desirable to comply with our obligations under the IGA and, more particularly, the Canada IGA Legislation. If Alaris or a subsidiary does not satisfy the applicable requirements of the IGA and the Canada IGA Legislation or if the Canadian government does not comply with the IGA and if Alaris is otherwise unable to comply with any relevant legislation, then Alaris (or a subsidiary of Alaris) could be subject to FATCA tax.

The discussion above reflects the Code, guidance issued by the IRS and the United States Treasury Department, including regulations and IRS notices, and the IGA and the Canada IGA Legislation (and their interpretations and the guidance issued by the CRA). Future guidance, including explanations of and rulings interpreting current authorities, may affect the application of FATCA to Alaris in a manner unfavorable to Alaris and holders of Trust Units.

### **Passive Foreign Investment Company ("PFIC") Rules and Potential Implications for U.S. Unitholders**

Sections 1291 through 1298 of the Code provide for special (and generally unfavorable for U.S. unitholders) rules applicable to non-U.S. corporations that constitute PFICs. A non-U.S. corporation will constitute a PFIC for any taxable year in which either (a) at least 75% of its gross income is passive income (which would include, among other things and subject to certain exceptions, dividends, interest, royalties, rents, annuities and other income of a kind that would be "foreign personal holding company income", as defined in Section 954(c) of the Code) or (b) at least 50% of its assets by value (determined on the basis of a quarterly average) produce or are held for the production of passive income. For this purpose, the non-U.S. corporation will be deemed to receive its proportionate share of the income directly and to hold its proportionate share of the assets of any corporation or partnership (whether U.S. or non-U.S.) in which it owns at least 25% of the equity (by value).

For any taxable year in which a non-U.S. corporation is a PFIC in the absence of an election by a U.S. shareholder to either treat such non-U.S. corporation as a "qualified electing fund" (such election, a "**QEF Election**") or "mark-to-market" his or her shares of such non-U.S. corporation (such election, an "**MTM Election**"), a U.S. shareholder will, upon making certain "excess distributions" by such non-U.S. corporation or upon the U.S. shareholder's disposition of his or her shares of such non-U.S. corporation at a gain, be subject to U.S. federal income tax at the highest tax rate on ordinary income in effect for each year to which the income is allocated plus an interest charge on the deemed tax deferral, as if the distribution or gain had been recognized over each day in the U.S. shareholder's holding period for his or her shares in such non-U.S. corporation while such corporation was a PFIC.

Based on its (and its subsidiaries') income and assets in prior tax years, Alaris has taken the position that neither it nor any of its subsidiaries were PFICs for any of its prior taxable years. Furthermore, based on its current and projected operations and financial expectations for the current taxable year, Alaris believes that neither it nor any of its subsidiaries will be a PFIC for the current taxable year. However, the determination of whether Alaris or any of its subsidiaries was or will be or become a PFIC was and is fundamentally fact-specific and dependent on: (a) the income and assets of Alaris and its subsidiaries over the course of any such taxable year; and (b) the application of complex U.S. federal income tax rules, which are subject to differing interpretations. Consequently, Alaris cannot provide any assurance that: (i) neither it nor any of our subsidiaries was or will be or become a PFIC; or (ii) that the IRS would not take the position that either Alaris or any of our subsidiaries should have been or should be treated as a PFIC for any one or more taxable years despite Alaris' contrary reporting position.

If Alaris were to be or become a PFIC for the current or any future taxable year, Alaris does not intend to make available to U.S. unitholders the financial information necessary to make a QEF Election; however, provided the Trust Units constitute "marketable stock" (as specifically defined under the MTM Election regulations), a U.S. unitholder should be able to make an MTM Election with respect to a Unitholder's Trust Units. Alaris believes that the Trust Units would currently be considered "marketable stock" for this purpose. Making an MTM Election would result in the electing U.S. unitholder of Trust Units having to recognize as ordinary income or loss each year an amount equal to the difference as of the close of such year between the fair market value of the Trust Units and the unitholder's adjusted U.S. federal income tax basis in such Trust Units. Losses would be allowed only to the extent of the net mark-to-market gain previously included in income by the U.S. unitholder under the MTM Election for prior taxable years. If an MTM Election is made, then Trust Distributions would be treated as if Alaris were not a PFIC, except that the lower tax rate currently imposed on dividends to individuals would not apply.

Alaris urges U.S. unitholders to consult their own tax advisors regarding the possible application of the PFIC rules.

***Expectations of Alaris and our Partners relating to environmental, social and governance factors may impose additional costs and expose us to new risks.***

We are subject to increasing scrutiny from regulators, politicians, unitholders, investors and other stakeholders with respect to environmental, social and governance ("**ESG**") matters. We expect that an increased focus on ESG considerations will affect some aspects of our operations, including our due diligence processes when determining whether to invest in a new Partner. There are many groups involved in a range of ESG issues, including investors, special interest groups, public and consumer interest groups and third-party service providers. As a result, there is an increased emphasis on corporate responsibility ratings and a number of third parties provide reports on companies to measure and assess corporate responsibility performance. The ESG factors used to assess Alaris' corporate responsibility may change, which could result in greater expectations of Alaris and cause us to undertake costly initiatives to satisfy new ESG criteria.

In our public disclosures, we may share certain ESG-related initiatives and goals. However, implementing these initiatives and goals could be challenging and expensive, and we may not achieve them within the timelines we announce or at all. For instance, we may find some ESG initiatives or goals are impractical or infeasible due to cost, timing or other factors. Our ESG-related disclosures, policies, practices, initiatives and goals may also face criticism for being incomplete, inaccurate or inadequate, especially as the frameworks and standards for measuring ESG progress are still developing in addition, our ESG practices rely on third-party data, services and methodologies, as well as reporting from our Partners, which may prove to be incomplete or inaccurate.

If our or third parties' ESG-related data, processes or reporting are incomplete or inaccurate, or if we fail to satisfy existing or new ESG criteria, investors may conclude that our corporate responsibility policies are inadequate. We risk damage to our reputation if our corporate responsibility procedures, standards or policies do not meet the standards set by various ESG focused groups. Alaris has made, and may need to make future, substantial investments in matters related to ESG which require significant investment and resources. Any failure in our decision-making or investments related to ESG could affect investor perceptions of Alaris. Furthermore, we cannot control the ESG approach taken by our current or potential Partners. If we communicate specific ESG goals or initiatives, we could fail, or be perceived to fail, in our achievement of such goals or initiatives, or we could be criticized for the scope of such goals or initiatives. If we, directly or indirectly through our Partners, fail to satisfy the ESG expectations of investors and other key stakeholders or our ESG goal or initiatives are not executed as planned, our reputation could be materially and adversely affected.

## RISKS RELATING TO OUR MATERIAL PARTNERS

Our material Partners face several business, operational and other risks which, if realized, could have a material impact on our operating results and conditions. These risks are outlined in more detail below.

### ***Risks Relating Specifically to Sono Bello***

<i>Lawsuits</i>	Any business performing medical procedures has a higher probability of facing lawsuits in the US than most. This is the case even for minimally invasive procedures such as those Sono Bello completes. Medical malpractice lawsuits are common in this space and can have a material impact on the business. Sono Bello has appropriate levels of insurance coverage to manage historical lawsuit risks.
<i>Consumer discretionary</i>	Sono Bello performs elective procedures, primarily minimally invasive liposuction. This elective procedure is driven by pricing and consumer spending. If consumers have less disposable income they tend to cut out consumer discretionary spending and focus on core spending. This could have a negative impact on Sono Bello's business. The price point of a typical procedure at Sono Bello is not as significant as other more invasive cosmetic procedures but it is high enough that during recessionary times they will see a pull back in revenue.
<i>Growth of new territories and procedures</i>	Sono Bello continues to grow through geographic expansion which comes with the risk that not all new locations produce the returns realized at current ones. Not all markets are created equal and therefore could have substantially different results. In addition, Sono Bello may expand into new surgical procedures within the cosmetic surgery space, which may not have the same results as its current core offerings. Ambitious growth initiatives open the door to execution risk and may result in an over utilization of management time and financial resources. The team in place at Sono Bello has successfully taken the business through various stages of growth thus far and has executed very well. However, execution risk remains.
<i>Competition</i>	Barriers to entry are time and money in order to get the scale Sono Bello has. However, there are groups that could follow Sono Bello's lead given the growth prospects and profitability of the industry. Competition in the cosmetic procedures business is regional but substantial and growing. On a national level and in the procedures of focus for Sono Bello, they are the dominant player and on a national scale any new competitors will take time to grow to Sono Bello's size and scale. However, new entrants can put pressure on pricing and Sono Bello may not be able to compete with competitors in regions where Sono Bello plans to expand due to existing brand loyalty. Competitors may attempt to copy Sono Bello's business model, or portions thereof, which could erode market share and impair profitability. This competition may limit their ability to attract new customers, which could materially affect their results of operations and financial condition. If our competitors are able to develop and market solutions that are safer, more effective, easier to use or more readily adopted by patients and healthcare providers, our commercial opportunities may be reduced or eliminated.
<i>Reliance on IT</i>	Sono Bello relies on their IT systems and the security within, both for lead generation and closing leads, but also on the security front to ensure the confidentiality of the information provided by customers. If the confidentiality and integrity of their customer's personal data, including banking information, aren't upheld then their reputation and business could be materially impacted.
<i>Social acceptance of minimally invasive procedures</i>	Changes in the acceptance of cosmetic procedures (negative image) could lead to a reduction of people that would have a cosmetic surgery procedure.
<i>Brand Reputation</i>	Sono Bello is a brand in a vanity driven industry. If something was to hurt the image of Sono Bello (customer complaints, lawsuits, botched procedures and even death) it could severely damage Sono Bello's brand and thus the profitability of the business.

*The Impact of Weight Loss Medications on Liposuction Demand*      The rising popularity of weight loss medications like GLP-1 receptor agonists (e.g., Ozempic, Wegovy, and Mounjaro) is reshaping the landscape of aesthetic medicine, particularly impacting the demand for liposuction. As more patients achieve significant weight loss through these medications, the need for traditional fat-reduction procedures may decline.

### **Risks Relating Specifically to Ohana**

*Changes made by the Franchisor may impact Franchisee operations*      Ohana is a franchisee of Planet Fitness. As such, Ohana's operations depend, in part, on decisions made by the Planet Fitness franchisor, including decisions relating to pricing, advertising, policy and procedures and approvals required for acquisitions and territory expansion. Business decisions made by the franchisor could impact Ohana's operating performance and profitability. In addition, Ohana must comply with the terms of its franchise agreements with the franchisor and its applicable area development agreements. A failure to comply with such obligations or a failure to obtain renewals on any expiring franchise agreements could adversely affect Ohana's operations.

*Brand loyalty*      Ohana relies on the other franchisees to uphold the Planet Fitness brand. Franchisees are contractually obligated to operate their clubs under the standards outlined in the agreements with the franchisor. However, the other franchisees are independent third parties whose actions are outside of the control of Ohana.

*Performance of new clubs*      Ohana continues to expand, which comes with the risk that not all new clubs produce the same returns as current clubs. Further, there is a risk of ensuring new clubs are not within close enough proximity to existing stores that would negatively impact the existing stores' results.

*High level of competition*      The high level of competition in the health and fitness industry could materially and adversely affect their business. The high level of competition in the health and fitness industry could materially and adversely affect their business, including competition from new fitness trends, gyms of various sizes and geographic footprints and weight loss medications. Ohana may not be able to compete effectively in the markets in which they operate. Competitors may attempt to copy their business model, which could erode market share and impair profitability. This competition may limit their ability to attract and retain existing members and their ability to attract new members, which in each case could materially and adversely affect their results of operations and financial condition. Increase in competition also may limit ability to attract staff in addition to new customers.

*Reliance on IT*      Ohana relies heavily on their IT systems and the security within, both for ease of service with their point-of-sale processing systems and the security front to ensure the confidentiality of the information provided by customers. If the privacy and integrity of their customer's data, including member banking information, are not upheld, Ohana's reputation and business could be materially impacted.

### **RISKS RELATING TO ALL OF OUR PARTNERS, GENERALLY**

Along with the risks relating specifically to our material Partners, several other risks impact all of our current and future Partners collectively, which, if realized, could have a material impact on our operations and financial condition, as described below.

#### ***How a Partner is leveraged may have adverse consequences to them***

Leverage magnifies the potential for gain or loss on amounts invested and, therefore, may have important adverse consequences on our Partners. Partners may be subject to restrictive financial and operating covenants. Leverage may impair our Partners' ability to finance their future operations and capital needs and continue paying Distributions. As a result, their flexibility to respond to changing business and economic conditions and business opportunities may be limited. A leveraged company's income and net assets will increase or decrease faster than if borrowed money was not used.

### ***Our Partners rely on key personnel***

Often, a private business's success depends on the management talents and efforts of one or two persons or a small group of persons. The death, disability or resignation of one or more of these persons or a failure of any succession planning efforts could have a material adverse impact on a Partner's operations or ability to access additional capital, qualified personnel, expand or compete. See also, "Risk Factors – Operational and Financial Risk Factors Relating to our Business" and "Our Partners and we rely heavily on key personnel".

### ***A lack of funding for our Partners could have adverse consequences to them***

Each of our Partners may continue to require additional working capital to conduct their existing business activities and expand their businesses. Our Partners may need to raise additional funds through collaborations with corporate partners, including Alaris, or through private or public financings to support their long-term growth efforts. If adequate funds are unavailable, our Partners may need to curtail their business objectives in one or more areas. There can be no assurance that unforeseen developments or circumstances will not alter a Partner's capital requirements. No assurance can be given that additional financing will be available on acceptable terms, if at all.

### ***Failure to realize anticipated benefits of acquisitions, new business lines or locations***

The business model for many of our Partners includes acquiring businesses and assets or growth through expanding to new locations. In addition, a Partner's business could launch a new business line or service offering. Achieving the benefits of acquisitions, new business lines, new locations and other transactions depends on, among other things, successfully consolidating functions and integrating operations and procedures in a timely and efficient manner, allocating appropriate resources, including management time, and a Partner's ability to realize the anticipated growth opportunities and synergies from combining the acquired businesses, assets and operations with those of their own. The integration of acquired businesses, new business lines or locations may require substantial management effort, time and resources, thereby potentially diverting management's focus from other strategic opportunities and operational matters. A failure to realize the anticipated benefits of such acquisitions, new business lines or locations could have a material adverse impact on a Partner's operations and therefore on our operations.

### ***Our Partners may suffer damage to their brand reputations***

Damage to our Partners' brands or reputation, or the reputation of the brands of suppliers of products that the Partners offer, could result from events out of our Partners' control. This damage could negatively impact consumer opinion of our Partners or their related products and services, which could harm the Partners' performance.

### ***Our Partners face intense competition***

Our Partners may face intense competition, including competition from companies with greater financial and other resources, more extensive development, manufacturing, marketing, other capabilities and more qualified managerial and technical personnel. There can be no assurance that our Partners will be able to compete against their respective competitors successfully or that such competition will not have a material adverse effect on their businesses, financial condition, results of operations and cash flows and therefore their ability to pay Distributions.

### ***Changes in the industry in which the Partners operate***

Our Partners operate in several different industries, some of which are heavily regulated. A change in the regulatory regime of such industries or a material change in the economic factors specific to any industry in which our Partners operate could have a material impact on the operations of such Partners and therefore could have an adverse impact on their ability to pay Distributions.

### ***Risks regarding legal proceedings involving our Partners***

Throughout their operations, our Partners may be subject to or involved in lawsuits, claims, regulatory proceedings or other litigation matters for amounts not covered by their liability insurance. Some of these proceedings could result in high costs and restraints on a Partner's operations, which could negatively impact their ability to pay Distributions and therefore could have a material impact on our financial performance.

### ***There could be material adjustments to financial information once an annual audit is conducted***

Alaris receives unaudited internal financial information from each of our Partners throughout the year and bases certain estimates on this information, including ECR estimates. Upon conducting an audit of the annual information, there could be material adjustments to the financial statements used by us in determining such estimates, and therefore Alaris may have to change certain guidance that it had previously given to its Unitholders. The adjustments could also impact financial covenants that our Partners have with their lenders and thus could impact Distributions.

### ***Customer Concentration***

At times, some Partners may have a single customer concentration or only a handful of customers that make up a large portion of their revenues. If there is a loss of one or some of these customers, there could be a material impact on a Partner's business and its cash flows, which could have a material impact on the Partner's ability to pay Distributions.

### ***Natural disasters, terrorist acts, public health crises, epidemics, pandemics and other disruptions may negatively impact our Partners' business continuity***

Events such as natural disasters, wars, riots, or civil unrest can severely disrupt recovery efforts in affected regions. This may have a material adverse impact on a Partner's business. Other risks include terrorist attacks, public health crises (such as epidemics, pandemics or new infectious diseases) trade and infrastructure disruptions, civil disobedience, and more, all of which could disrupt a Partner's ability to carry on business in the ordinary course including by reducing their earnings, leading to an inability to pay Distributions to Alaris and a reduction in our revenues. In addition, the disruption to supply chains, overall market sentiment, credit rating, political and governmental reaction and risks to employee health and safety due to such crises may result in a slowdown or temporary shutdown of the operations of one or more of our Partners.

### ***Inflation and Cost Management***

Certain of our Partners are in industries that have been or may be impacted by inflation. Our Partners' operating costs could escalate and become uncompetitive due to supply chain disruptions, inflationary cost pressures, escalating supply costs, commodity prices and additional government intervention. Increased costs could impact our Partners' payments to Alaris and may have an adverse effect on our financial performance.

### ***Changes to United States tariff and import/export regulations***

The United States has enacted and proposed to enact significant new tariffs. Additionally, President Trump has directed various federal agencies to further evaluate key aspects of U.S. trade policy and there has been ongoing discussion and commentary regarding potential significant changes to U.S. trade policies, treaties and tariffs. There continues to exist significant uncertainty about the future relationship between the U.S. and other countries with respect to such trade policies, treaties and tariffs. These developments, or the perception that any of them could occur, may have a material adverse effect on global economic conditions and the stability of global financial markets, and may significantly reduce global trade and, in particular, trade between the impacted nations and the U.S. Any of these factors could depress economic activity and restrict our Partners' access to suppliers or customers and have a material adverse effect on their business, financial condition and results of operations, which in turn would negatively impact us.

## **SUMMARY OF PARTNER AGREEMENTS**

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The material rights and obligations of Alaris and each of our Partners (as set out in our agreements with our Partners) are summarized below. *Although generally, the material provisions of each agreement are similar, readers are cautioned that each agreement with each Partner has been tailored to fit the unique circumstances of our transaction with and the business of the particular Partner. We have noted below where such differences are material to our arrangement with the particular Partner (see also the table described under the heading "Our Investment Arrangements"). While we have attempted to provide a reasonable summary of the material terms of our Partner agreements, we caution readers of this AIF not to place undue reliance on this summary as there are a number of factors unique to each business and transaction which require different considerations in each of the agreements. The summary provided below is presented for the purpose of helping our investors understand our operations and our arrangements with our Partners and may not be appropriate for other purposes.*

<b>Structure</b>	With the exception of our agreements with Amur, GWM and PEC, we invest in each Partner through either a limited partnership or a limited liability company, in which Alaris holds preferred units and, for certain Partners, common equity. The general partner (in the case of a limited partnership) or the other members (in the case of a limited liability company) holds common voting units. Our agreements with Amur, GWM and PEC consist of a subordinated credit agreement, preferred equity, and common equity in a corporation.
<b>Voting Entitlements</b>	Alaris has very limited or no voting rights in each Partner (generally, our preferred equity holds 10% of the outstanding voting rights where Alaris does possess voting rights). Notwithstanding the foregoing: (i) most of our agreements with our Partners provide Alaris with special voting rights that only operate in the event of certain uncured events of default; and (ii) for Sono Bello, the Sono Bello Convertible Preferred Equity votes on an as converted basis. Such special voting rights entitle us to a sufficient number of votes to, among other things, replace the board of directors of the applicable Partner. See "Step-in Rights or Other Remedies" below.
<b>Voting Entitlements Continued</b>	Alaris may in certain circumstances, pursuant to its agreements with a Partner or at the request of a Partner, have a representative sit on the board of directors (or equivalent thereof) of a Partner and/or have a representative attend board meetings as an observer.
<b>Annual Distribution Entitlement</b>	The preferred equity held by Alaris in our Partners entitles Alaris to receive Distributions in priority to other distributions or dividends on all other partnership or membership units or other equity issued by such Partners (but are subordinate to the Partner's senior lenders or other specified parties). In the case of Amur, GWM and PEC, the terms of our loan with each such party entitle Alaris to annual interest payments paid in priority to any payments to Amur's, GWM's and PEC's (as applicable) common equity holders (but subordinate to each Partner's senior lenders). Some of our partners also have the ability to defer a small portion of the annual Distribution, provided that any deferred amounts will compound at the current annual yield on the preferred and will be required to be paid out within a specified period of time. For Sono Bello, the company has the right to pay all or a portion of the Distribution in kind by way of an increase to the liquidation preference and conversion ratio of the Sono Bello Convertible Preferred Equity, resulting in an increase in Alaris' investment as converted equity ownership.
<b>Financial &amp; Operational Reporting</b>	All Partners must provide Alaris with regular financial, operating, legal and tax information on a monthly (unaudited) and annual (audited) basis and some are required to provide additional quarterly reports. The information is used by Alaris to verify Distribution calculations and to monitor the Partner's compliance with the terms of its agreements with Alaris.
<b>Repurchase Option</b>	Other than with respect to the Amur Loan, GWM Loans and PEC Loan, each Partner (or its general partner or members) has the ability to repurchase the preferred equity held by Alaris at a pre-negotiated repurchase price calculated in accordance with a pre-negotiated formula, which is generally calculated in one of two ways: (i) multiplying the Distribution in the year of the repurchase by a pre-set multiple or (ii) multiplying Alaris' aggregate preferred contribution by a pre-set multiple, but the repurchase price also generally includes a floor of Alaris' contributed capital. FMP's formula is based on the EBITDA growth in the business and our Distribution. In most cases, a Partner may not exercise such option until the third anniversary of Alaris' initial contribution to such Partner. Some Partners have unique redemption rights, in particular: US\$22.8 million of the DNT Units are redeemable at par upon a third-party sale. A portion of the Amur Loan, GWM Loans and PEC Loan may be repaid at any time in connection with a pro-rated portion of the preferred equity. For Sono Bello, the Sono Bello Convertible Preferred Equity is subject to a call right in favour of Sono Bello after the fifth anniversary of the Sono Bello 2023 Transaction. In the event of an exit event in respect of or other sale of a Partner, Alaris is entitled to have its preferred equity repurchased with a formula similar to what is used for a voluntary repurchase, though not all exit events have a floor of our contributed capital.
<b>Rights on an Event of Default or on a Change of Control</b>	On an uncured event of default (other than a liquidation event) by a Partner or on a change of control of a Partner or its general partner, Alaris is generally entitled to have its preferred units repurchased by the Partner (or a third party) for an amount equal to a pre-negotiated formula generally calculated in one of two ways: (i) multiplying the Distribution in the year of the repurchase by a pre-set multiple or (ii) multiplying Alaris' aggregate preferred contribution by a pre-set multiple. FMP's formula is based on the EBITDA growth in the business and our Distribution. These repurchase prices also generally include a floor of Alaris' contributed capital. Alaris is generally entitled to receive such amount in priority to holders of common equity in such Partner, but subject to such Partner's senior creditors or certain other parties specified in the particular agreement between Alaris and the Partner. With respect to the Amur Loan,

GWM Loans and the PEC Loan, Alaris has the right to be repaid upon a change of control or upon an event of default, but such repayment is subordinate to that partner's senior lenders. Any common equity held by Alaris ranks *pari passu* with other common equity holders.

The rights upon an event of default in Sono Bello differ than those for other Partners in that they are limited to: (i) an increase in yield on the Sono Bello Convertible Preferred Equity; (ii) blocking rights on distributions on common equity; (iii) the appointment of a default manager, which will carry multiple voting rights (provided that only the entity holding a majority of the Sono Bello Convertible Preferred Equity will have the right to appoint the default manager; and (iv) upon certain specified defaults Alaris or its co-investor can trigger a put right regarding the Sono Bello Convertible Preferred Equity.

***Liquidation or  
Dissolution of the Partner***

In the event of a liquidation or dissolution or insolvency of the Partner, Alaris is entitled to receive either (a) a preferred liquidation entitlement in respect of its preferred equity (as determined by a pre-negotiated formula or amount in its agreements with the Partners) in priority to the holders of the common equity or (b) its pro-rata portion of the remaining assets, but in either case subject to the Partner's senior lenders. The Amur Loan, GWM Loans and the PEC Loan are not secured but would rank ahead of common equity with any other unsecured creditors.

***Alaris consent rights***

Although Alaris does not have any significant voting rights in any of our Partners, the approval of Alaris is required for a number of matters for each Partner. Such consent matters have been tailored to the unique circumstances of the transaction with the particular Partner (including any regulatory restrictions) to ensure Alaris doesn't exercise undue influence or control and permit the Partners to continue to control the day-to-day operations of the business. As a result, not all Partners will have the same consent rights. Such matters generally include some or all of the following: (a) changes in the terms of the outstanding units in each Partner; (b) creating additional classes of units that rank ahead of the preferred equity held by Alaris; (c) amending the terms of the Partner's agreement with Alaris; (d) a transfer of any equity in the Partner except in limited circumstances, including, without limitation, related party transfers; (e) any material change (or for some Partners, any change) to a Partner's senior indebtedness; (f) entering into any new credit facility or incurring additional indebtedness in excess of a specified amount; (g) amending the terms of any management, non-competition or non-solicitation agreement with the Partner's senior management team; (h) undertaking any acquisitions, dispositions or other transactions outside the ordinary course of business for a value in excess of a specified amount; (i) non-arm's length transactions exceeding a specified amount; (j) encumbering assets other than as permitted in the particular agreement; (k) undertaking any material change in the business or organizational structure of the Partner outside the ordinary course of business; (l) any capital expenditures or series of related capital expenditures outside the ordinary course of business in excess of a specified amount in any fiscal year; (m) dissolving the Partner; (n) exceeding certain financial covenants; (o) entering into any business competitive with the Partner; (p) any changes in the accounting policies, procedures or practices of the Partner or its affiliates; (q) any increases above a pre-determined amount in the compensation paid to certain members of the Partner's management team; (r) certain changes in management; and (s) certain changes in executive compensation. Depending on the circumstances of a particular Partner, we may add additional consent rights or modify existing consent rights.

In Sono Bello, while the consent rights are generally similar to those of Alaris' other partners, a majority of these rights can only be exercised by the holder of a majority of the Sono Bello Convertible Preferred Equity, with the balance requiring unanimous consent of the holders of Sono Bello Convertible Preferred Equity. As of the date hereof, Alaris does not hold a majority of the Sono Bello Convertible Preferred Equity.

***Step-in Rights or Other  
Remedies***

In circumstances where there is an uncured event of default which entitles Alaris to have its preferred equity repurchased (see "Rights on an Event of Default or on a Change of Control" above) and such equity has not been repurchased within a specified timeframe, most of Alaris' preferred equity becomes entitled to special voting rights that, among other things, provides Alaris with sufficient votes to elect the entire board of directors (or a majority thereof) of the Partner or appoint new management and generally exert control over the operations of a Partner until such time as the preferred equity is repurchased. As with the consent rights, the step-in-rights are negotiated and tailored to the unique circumstances of a Partner, so the terms will vary across our Partners (including, without limitation, the cure periods and defaults that trigger such rights). Such voting rights may be subordinate to the Partner's senior lenders in certain circumstances and may require such lenders' consent or a standstill

period before exercising. Furthermore, for some Partners/industries, such voting rights may also be subject to the satisfaction of certain regulatory requirements or consents before they can be exercised.

The holders of Sono Bello Convertible Preferred Equity have no right to replace board members, but, as noted above, have a right to appoint a default manager that holds multiple voting rights.

Most of our agreements also include a mandatory sale provision, whereby if there is an uncured event of default for longer than the negotiated time period, we have the ability to cause the Partner to sell the business (the intention is to include this provision in all future agreements).

**Pre-payment Rights** Should certain specified events of default occur on more than one occasion, Alaris is entitled to require most Partners to make a pre-payment representing a pre-determined number of monthly payments of the then-current Distribution to Alaris, such amount to be held in trust and applied to future payments.

**Further Contributions** From time to time, our agreements with our Partners may provide a Partner with the option, exercisable at a pre-determined time, to require Alaris to make a further contribution to the Partner for additional preferred partnership units of such Partner that entitle Alaris to receive an additional Distribution. As of the date of this report, no future contributions without further Alaris consent have been pre-approved.

**Additional Information** From time-to-time, Alaris has made, and may in the future make, loans to our Partners when deemed appropriate as described in "Description of the Business and Operations - "Our Current Partners" section.

### TRUST DISTRIBUTIONS

In deciding to pay Trust Distributions, our Board considers our Distributions received, profitability, debt covenants and obligations, foreign exchange rates, the availability and cost of additional investments, fluctuations in working capital, applicable law, and any other relevant conditions existing at declaration time, and any dividend policy it may have implemented. Any distribution policy established by our Board can be changed at any time and is not binding on us.

The Senior Credit Facility limits the ability of Alaris to pay Trust Distributions in certain circumstances. Accordingly, our ability to pay Trust Distributions depends on, among other things, our level of indebtedness at the time of the proposed Trust Distribution and whether we are in compliance with such agreements. Our ability to pay Trust Distributions also depends on, among other things, the financial performance of our Partners. There is no certainty that we will declare and pay any Trust Distributions at any time.

Our Board's distribution policy is to review, declare and pay Trust Distributions quarterly, so long as specific financial and other conditions have been met by Alaris.

The 2025 annualized Trust Distribution was \$1.36 per Trust Unit, and the quarterly Trust Distribution was \$0.34 per Trust Unit. On October 21, 2025, the Board approved a 9% increase to the Trust Distribution, bringing the quarterly Trust Distribution to \$0.37 per Trust Unit and the annual Trust Distribution to \$1.48 per Trust Unit.

The table below describes the Trust Distributions paid by the Trust in the last three years and up to the date of December 31, 2025:

Dividend / Distribution Payment Date	Amount per Trust Unit	Record Date	Dividend / Distribution Payment Date	Amount per Trust Unit	Record Date
January 16, 2023	\$0.34 / Trust Unit	December 31, 2022	October 15, 2024	\$0.34 / Trust Unit	September 30, 2024
April 17, 2023	\$0.34 / Trust Unit	March 31, 2023	January 15, 2025	\$0.34 / Trust Unit	December 31, 2024
July 17, 2023	\$0.34 / Trust Unit	June 30, 2023	April 15, 2025	\$0.34 / Trust Unit	March 31, 2025
October 16, 2023	\$0.34 / Trust Unit	September 29, 2023	July 15, 2025	\$0.34 / Trust Unit	June 30, 2025
January 15, 2024	\$0.34 / Trust Unit	December 29, 2023	October 15, 2025	\$0.34 / Trust Unit	September 30, 2025
April 15, 2024	\$0.34 / Trust Unit	March 29, 2024	January 15, 2026	\$0.37 / Trust Unit	December 31, 2025
July 15, 2024	\$0.34 / Trust Unit	June 28, 2024			

## DESCRIPTION OF CAPITAL STRUCTURE

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Alaris is authorized to issue an unlimited number of Trust Units and Special Voting Units. As of the date hereof, 45,361,182 Trust Units were issued and outstanding, and there were no Special Voting Units issued and outstanding. In addition, there were restricted trust units outstanding entitling the holders thereof to receive an aggregate of up to 941,980 Trust Units pursuant to Alaris' Restricted Share Unit Plan upon the satisfaction of certain vesting criteria.

The following describes the material provisions of our Trust Units and Special Voting Units. A more detailed description of the Trust Units and Special Voting Units is set forth in the attached Schedule "B".

### TRUST UNITS

The material characteristics of the Trust Units are as follows:

- a) each Trust Unit carries the right to receive notice of, to attend and to one vote on each resolution voted on at Unitholder meetings;
- b) Trust Units entitle Unitholders to receive distributions from the Trust (whether of net income, net realized capital gains or other amounts) if, as and when declared by the Board;
- c) in the event of liquidation, dissolution or winding-up, or any other distribution of our assets among our Unitholders, holders of Trust Units are entitled to share pro rata in such assets as are available for distribution;
- d) each Unitholder may demand redemption of some or all of the Unitholder's Trust Units for a price per Trust Unit equal to the lesser of (i) 90% of the Market Price (defined and calculated as described in Schedule "B") of a Trust Unit and (ii) 100% of the Closing Market Price (defined and calculated as described in Schedule "B").
- e) the terms of the Trust Units also contain certain provisions designed to ensure that Alaris complies with applicable U.S. securities laws, including a restriction on treasury issuances to persons located in the United States or that are U.S. Persons that are not Qualified Purchasers and restrictions on ownership by ERISA Persons. See "*Ownership and Transfer Restrictions*". A full copy of the terms of the Trust Units is available on the Trust's SEDAR+ profile at [www.sedarplus.ca](http://www.sedarplus.ca).

### SPECIAL VOTING UNITS

The material characteristics of the Special Voting Units are as follows:

- a) each Special Voting Unit carries the right to receive notice of, to attend and to one vote on each resolution voted on at Unitholder meetings; and
- b) except for the above rights, holders of Special Voting Units are not entitled to any other rights, and a Special Voting Unit does not entitle its holder to any economic interest in the Trust, or to any interest or share in the Trust, any of its distributions (whether of net income, net realized capital gains or other amounts) or in any of the Trust's net assets upon the termination or winding-up of the Trust;

## MARKET FOR SECURITIES AND PRIOR SALES

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### TRADING PRICE AND VOLUME

#### *Trust Units*

The Trust Units are listed and posted for trading on the TSX under the symbol "AD:UN". The following table describes the intraday price range and trading volume of Trust Units for 2025 and for 2026 through March 23, 2026 (source: TMX Money).

<b>Trust Units</b>	<b>High (\$)</b>	<b>Low (\$)</b>	<b>Volume (thousands)</b>
January 2025	20.68	17.70	1,955
February 2025	20.41	18.61	1,384
March 2025	20.34	18.40	1,467
April 2025	19.38	16.58	1,543
May 2025	20.18	17.75	1,584
June 2025	19.75	18.26	1,243
July 2025	19.39	18.69	1,086
August 2025	19.09	17.80	1,605
September 2025	19.62	18.38	1,332
October 2025	19.69	17.92	1,763
November 2025	20.12	18.85	1,596
December 2025	21.28	19.71	1,255
January 2026	22.21	20.49	1,988
February 2026	22,79	21.53	1,297
March 1-23, 2026	22.46	19.52	1,559

**Convertible Debentures**

**Senior Unsecured Debentures**

On February 4, 2022, Alaris issued \$65 million aggregate principal amount of senior unsecured debentures at a price of \$1,000 per debenture, with an interest rate of 6.25% per annum, payable semi-annually. The convertible debentures will mature on March 31, 2027, and are listed and posted for trading on the TSX under the symbol "AD.DB.A". The following table describes the intraday price range and trading volume of the convertible debentures for 2024 through March 23, 2026 (source: TMX Money).

<b>Senior Debentures 6.25%, Due Mar. 2027</b>	<b>High (\$)</b>	<b>Low (\$)</b>	<b>Volume (thousands)</b>
January 2025	101.50	100.31	1,928
February 2025	101.50	99.99	1,449
March 2025	101.25	99.46	627
April 2025	101.14	99.60	1,334
May 2025	102.00	100.01	1,222
June 2025	100.75	100.01	1,708
July 2025	102.97	100.5	1,664
August 2025	102.50	101.32	276
September 2025	102.90	101.40	377
October 2025	102.48	101.51	415
November 2025	101.77	100.05	398
December 2025	100.93	100.18	1,610
January 2026	101.20	100.32	771
February 2026	101.70	100.75	915
March 1-23, 2026	101.13	100.26	499

On June 2, 2025, Alaris issued \$80.0million aggregate principal amount of 6.50% Debentures, and on June 5, 2025, Alaris issued an additional \$12.0 million aggregate principal amount of 6.50%. The 6.50% Debentures are listed and posted for trading on the TSX under the symbol "AD.DB.B". The following table describes the intraday price range and trading volume of the 6.50% Debentures from commencement of trading through March 23, 2026 (source: TMX Money).

<b>Senior Debentures</b> <i>6.50%, Due June 2030</i>	<b>High</b> (\$)	<b>Low</b> (\$)	<b>Volume</b> (thousands)
June 2025	102.60	100.00	3,950
July 2025	106.48	101.50	5,645
August 2025	104.99	102.00	969
September 2025	103.65	102.20	1,840
October 2025	106.00	102.78	1,941
November 2025	107.50	103.36	2,803
December 2025	107.00	103.50	3,242
January 2026	107.00	102.00	3,132
February 2026	106.50	105.01	1,431
March 1-23, 2026	106.01	101.20	425

On December 17, 2025, Alaris issued \$115.0 million aggregate principal amount of 6.25% Debentures. The 6.25% Debentures are listed and posted for trading on the TSX under the symbol "AD.DB.C". The following table describes the intraday price range and trading volume of the convertible debentures from commencement of trading through March 23, 2026 (source: TMX Money).

<b>Senior Debentures</b> <i>6.25%, Due Dec. 2030</i>	<b>High</b> (\$)	<b>Low</b> (\$)	<b>Volume</b> (thousands)
December 2025	100.48	99.57	20,442
January 2026	103.00	100.40	14,544
February 2026	102.69	100.91	2,614
March 1-23, 2026	102.65	100.48	1,215

## PRIOR SALES

No Special Voting Units were issued or outstanding during the year ended December 31, 2025.

## OWNERSHIP AND TRANSFER RESTRICTIONS

### ***Investment Company Act Considerations and Restrictions***

Based on our current assets and absent an exemption under the Investment Company Act, Alaris may be deemed to be a foreign "investment company" as defined in the Investment Company Act. The Investment Company Act, among other things, prohibits foreign investment companies from publicly offering their securities in the United States. However, Alaris relies on the exemption provided in Section 3(c)(7) of the Investment Company Act, which provides that a company is excluded from the definition of an "investment company" and is therefore excluded from regulation under the Investment Company Act, if its securities have only been issued, other than outside the United States to non-U.S. Persons in offshore transactions in reliance on Regulations S, to persons that are (a)(i) located in the United States, or (ii) are U.S. Persons, or (iii) are acquiring securities for the account or benefit of persons located in the United States, or U.S. Persons, that are (b) Qualified Purchasers (as defined in Section 2(a)(51)(A) of the Investment Company Act) and (c) it does not make or propose to make, a public offering of its securities in the United States. Consequently, as long as Alaris is an "investment company" under the Investment Company Act, to comply with the Section 3(c)(7) exemption, Trust Units will be issued by Alaris only: (A) outside the United States to non-U.S. Persons in offshore transactions in reliance on Regulation S, or (B) inside the United States or to U.S. Persons, or for the account or benefit of persons located in the United States or U.S. Persons, that are Qualified U.S. Purchasers (which are required to be a Qualified Institutional Buyers). Additionally, generally, Qualified U.S.

Purchasers that hold Trust Units may not resell their Trust Units in the United States or to U.S. Persons, or for the account or benefit of persons located in the United States or U.S. Persons.

### ***ERISA Restriction of No Ownership by Plans***

For the reasons stated in this section, Alaris prohibits investment in Trust Units by "benefit plan investors" and other similar investors and, therefore, also prohibits transfers of Trust Units to such investors. For these purposes, "benefit plan investors" are "employee benefit plans" (within the meaning of Section 3(3) of ERISA) subject to Part 4 of Subtitle B of Title I of ERISA, plans (including individual retirement accounts and other arrangements) subject to Section 4975 of the U.S. Tax Code, and entities whose underlying assets are deemed to include "plan assets" under the Plan Asset Rules. Other benefit plans that are not subject to the Plan Asset Rules, such as the plans of churches or governmental entities or other non-U.S. plans, may be subject to laws or regulations that are similar in effect to the Plan Asset Rules, the fiduciary responsibility requirements of ERISA or the prohibited transaction provisions of Section 406 of ERISA or Section 4975 of the U.S. Tax Code ("**Similar Law**"), and, therefore, will be treated by Alaris as benefit plan investors (together with benefit plan investors, "**ERISA Plans**").

If benefit plan investors hold Trust Units, Alaris may become subject to ERISA and applicable Plan Asset Regulations. The Plan Asset Regulations generally provide that when a benefit plan investor acquires an equity interest in an entity that is neither a "publicly-offered security" (as defined in the Plan Asset Regulations) nor a security issued by an investment company registered under the Investment Company Act, the benefit plan investor's assets include both the equity interest and an undivided interest in each of the underlying assets of the entity unless it is established either that equity participation in the entity by benefit plan investors is not "significant" or that the entity is an "operating company," as defined in the Plan Asset Regulations. Under the Plan Asset Regulations, equity participation in an entity by benefit plan investors will not be significant if such benefit plan investors hold, in the aggregate, less than 25% of the value of each class of equity interests of such entity, excluding equity interests held by certain persons described in the Plan Asset Regulations.

If under the Plan Asset Rules or Similar Law, Alaris' assets are deemed to be "plan assets" of a benefit plan investor in Alaris, this would result in, among other things (a) the application of the prudence and other fiduciary responsibility standards of ERISA to investments made by Alaris and (b) the possibility that certain transactions that Alaris or its subsidiaries have entered into, or may enter into, in the ordinary course of business might constitute non-exempt prohibited transactions under Section 406 of ERISA or Section 4975 of the U.S. Tax Code or Similar Law and as such, might be subject to fines and penalties and such transactions would have to be rescinded. A non-exempt prohibited transaction may, under certain circumstances, also result in the tax disqualification of an ERISA plan or individual retirement account that invests in Alaris.

The currently issued and outstanding Trust Units and any Trust Units subsequently issued by Alaris are not and will not be "publicly-offered securities"; Alaris is not and does not intend to become a registered investment company under the Investment Company Act, and Alaris will not qualify as an operating company within the meaning of the Plan Asset Regulations. In addition, Alaris does not intend to monitor whether the level of investment in Trust Units by benefit plan investors will be "significant" for purposes of the Plan Asset Regulations. Consequently, Trust Units and any beneficial interests therein may not be held by ERISA Plans nor acquired using "plan assets" of any such investor. Each investor in Trust Units and each subsequent permissible transferee, by acquiring or holding Trust Units or a beneficial interest therein, are deemed to have represented, warranted, agreed and acknowledged that it is not (and during the period it holds Trust Units will not be) an ERISA Plan and no portion of the assets used to acquire or hold its interest in the Trust Units constitutes or will constitute "plan assets" of an ERISA Plan. Any breach of such deemed representation will void the investment in Trust Units.

### ***Representations on Purchase for All Holders Whether or Not Located in the United States or U.S. Persons***

When acquiring Trust Units, each purchaser thereof, whether or not located in the United States or a U.S. Person, will either make or be deemed to have made the acknowledgements, representations, warranties and agreements set forth in "*Legends on All Securities for Holders Whether or Not Located in the United States or U.S. Persons*" immediately below. Qualified U.S. Purchasers may not resell their Trust Units in the United States or to U.S. Persons, or for the account or benefit of persons located in the United States or U.S. Persons.

**However, for the avoidance of doubt, a sale of the Trust Units on the TSX will be free of restriction and satisfy the obligations described in this AIF and in "*Legends on All Securities For All Holders Whether or Not Located in the United States or U.S. Persons*", so long as the transaction is not pre-arranged with a buyer in the United States or a U.S. Person or a person acting for the account or benefit of a person located in the United States or a U.S. Person or with a person otherwise known to be in the United States, a U.S. Person or a person acting for the account or benefit of a person located in the United States or a**

**U.S. Person and is otherwise conducted in accordance with Regulation S.**

***Legends on All Securities for All Holders Whether or Not Located in the United States or U.S. Persons***

All Trust Units issued, and all certificates (or other evidence of entitlement) issued in exchange therefor or in substitution thereof, will bear the legend set forth below (whether they are issued in certificated form or are held through the book-based system maintained by CDS). This legend will be placed on certificates (or other evidence of entitlement) for purchasers outside the U.S. and on certificates (or other evidence of entitlement) for purchasers that are: (a) located in the United States, (b) are U.S. Persons, or (c) are persons acting for the account or benefit of persons located in the United States or U.S. Persons. Consequently, each initial holder and each subsequent purchaser of the Trust Units will, or will be deemed to, represent, agree and acknowledge as follows:

ALARIS EQUITY PARTNERS INCOME TRUST (THE "**TRUST**") HAS NOT BEEN AND WILL NOT BE REGISTERED UNDER THE US INVESTMENT COMPANY ACT OF 1940, AS AMENDED (THE "**US INVESTMENT COMPANY ACT**"). THIS SECURITY AND ANY BENEFICIAL INTEREST HEREIN MAY NOT BE REOFFERED, RESOLD, PLEDGED OR OTHERWISE TRANSFERRED, DIRECTLY OR INDIRECTLY, IN THE UNITED STATES OR TO, OR FOR THE ACCOUNT OR BENEFIT OF, US PERSONS.

BY ACQUIRING THIS SECURITY OR A BENEFICIAL INTEREST HEREIN, EACH HOLDER SHALL BE DEEMED TO REPRESENT, WARRANT AND AGREE WITH THE TRUST THAT: (1) IT IS EITHER: (A) OUTSIDE THE UNITED STATES, NOT A US PERSON AND NOT ACTING FOR THE ACCOUNT OR BENEFIT OF PERSONS LOCATED IN THE UNITED STATES OR US PERSONS OR (B) A QUALIFIED PURCHASER AS DEFINED IN SECTION 2(A)(51)(A) OF THE US INVESTMENT COMPANY ACT; (2) IT WILL NOT OFFER, RESELL, PLEDGE OR OTHERWISE TRANSFER THIS SECURITY OR A BENEFICIAL INTEREST HEREIN IN THE UNITED STATES, TO A US PERSON OR TO A PERSON ACTING FOR THE ACCOUNT OR BENEFIT OF PERSONS LOCATED IN THE UNITED STATES OR US PERSONS; AND (3) IT IS NOT, AND SHALL NOT BE WHILE IT HOLDS ANY INTEREST IN THIS SECURITY (i) AN "EMPLOYEE BENEFIT PLAN" (WITHIN THE MEANING OF SECTION 3(3) OF THE US EMPLOYEE RETIREMENT INCOME SECURITY ACT OF 1974, AS AMENDED ("**ERISA**")) THAT IS SUBJECT TO PART 4 OF SUBTITLE B OF TITLE I OF ERISA, (ii) A PLAN, INDIVIDUAL RETIREMENT ACCOUNT OR OTHER ARRANGEMENT THAT IS SUBJECT TO SECTION 4975 OF THE US INTERNAL REVENUE CODE OF 1986, AS AMENDED (THE "**US INTERNAL REVENUE CODE**"), (iii) ANY OTHER RETIREMENT OR BENEFIT PLAN SUBJECT TO ANY STATE, LOCAL, NON-US OR OTHER LAW OR REGULATION THAT WOULD HAVE THE SAME EFFECT AS ERISA SECTION 3(42) AND THE REGULATIONS OF THE US DEPARTMENT OF LABOR CODIFIED AT 29 C.F.R. SECTION 2510.3-101 (TOGETHER, THE "**PLAN ASSET REGULATIONS**") TO CAUSE THE UNDERLYING ASSETS OF THE TRUST TO BE TREATED AS ASSETS OF THAT INVESTING ENTITY BY VIRTUE OF ITS INVESTMENT (OR ANY BENEFICIAL INTEREST) IN THE TRUST AND THEREBY SUBJECT THE TRUST TO LAWS OR REGULATIONS THAT ARE SIMILAR TO THE FIDUCIARY RESPONSIBILITY OR PROHIBITED TRANSACTION PROVISIONS CONTAINED IN ERISA OR SECTION 4975 OF THE US INTERNAL REVENUE CODE ("**SIMILAR LAW**"), OR (iv) AN ENTITY WHOSE UNDERLYING ASSETS ARE CONSIDERED TO INCLUDE "PLAN ASSETS" OF ANY SUCH PLAN, ACCOUNT OR ARRANGEMENT DESCRIBED IN (i)-(iii) UNDER THE PLAN ASSET REGULATIONS OR SIMILAR LAW (EACH OF (i)-(iv), A "**PLAN**") AND NO PORTION OF THE ASSETS USED BY IT TO ACQUIRE OR HOLD THIS SECURITY OR BENEFICIAL INTEREST THEREIN CONSTITUTES OR WILL CONSTITUTE THE ASSETS OF A PLAN.

THE TRUST HAS THE RIGHT TO COMPEL ANY SECURITY HOLDER OR BENEFICIAL HOLDER TO SELL ITS SECURITIES OR INTEREST THEREIN, OR MAY SELL SUCH TRUST UNITS OR INTEREST THEREIN ON BEHALF OF SUCH PERSON, WHERE SUCH PERSON DOES NOT SATISFY THE REQUIREMENTS IN THE PARAGRAPH ABOVE.

THE TRUST AND ITS AGENTS SHALL NOT BE OBLIGATED TO RECOGNIZE ANY RESALE OR OTHER TRANSFER OF THIS SECURITY OR ANY BENEFICIAL INTEREST HEREIN MADE OTHER THAN IN COMPLIANCE WITH THESE RESTRICTIONS.

TRANSFERS OF THIS SECURITY OR ANY INTEREST HEREIN TO A PERSON USING ASSETS OF A PLAN TO PURCHASE OR HOLD THIS SECURITY OR ANY INTEREST HEREIN WILL BE VOID AND OF NO FORCE AND EFFECT AND WILL NOT OPERATE TO TRANSFER ANY RIGHTS TO SUCH PERSON

NOTWITHSTANDING ANY INSTRUCTION TO THE CONTRARY TO THE TRUST OR ANY OF ITS AGENTS.

THE TERM "**US PERSON**" SHALL HAVE THE MEANING SET FORTH IN REGULATION S UNDER THE US SECURITIES ACT OF 1933, AS AMENDED.

Rule 144 is not available for the removal of this legend on Trust Units, including upon transfers of the Trust Units outside the United States.

## TRUSTEES AND EXECUTIVE OFFICERS OF ALARIS

The following people are the trustees and executive officers of Alaris as at December 31, 2025, and as of the date hereof. Trustees of Alaris are elected annually and hold office until the next annual meeting of Unitholders.

### TRUSTEES OF ALARIS

Name and Jurisdiction of Residence	Office Held	Trustee Since	Principal Occupation or Employment and Occupation during the Past Five Years
<b>Peter Grosskopf</b> Toronto, Ontario Canada	Board Chairman	May 10, 2023	Mr. Grosskopf is CEO of Sprott Capital Partners and a private investor in the resource sector. Peter served as Chief Executive Officer of Sprott Inc. for 12 years until 2022, leading the Company during its growth from \$5 billion to more than \$20 billion of assets under management. Prior to joining Sprott, Mr. Grosskopf was President of Cormark Securities Inc. He has a track record of building and growing businesses including Newcrest Capital Inc. which was acquired by the TD Bank Financial Group in 2000. Mr. Grosskopf serves on the Board of Agnico Eagle Mines Ltd. and the World Gold Council. He is a CFA® charterholder and earned an Honours Degree in Business Administration and a Masters of Business Administration from the Richard Ivey School of Business at the University of Western Ontario.
<b>Robert Bertram</b> Aurora, Ontario Canada	Trustee	July 1, 2014	Mr. Bertram is a Corporate Director. In December 2008, he retired as Executive Vice President, Investments of Ontario Teachers' Pension Plan Board ("Teachers"), a position he held from 1990. Prior to Teachers, Mr. Bertram spent 18 years at Telus Corporation, including roles as Assistant Vice President and Treasurer. Mr. Bertram is currently a member of the Independent Review Committee for Mulvihill Capital Management Inc., and a director of the Canadian Foundation for Governance Research. Mr. Bertram previously held director roles, amongst others, with Cadillac Fairview Corporation, Maple Leafs Sports and Entertainment, AltaLink, Nexen Inc., and Morguard Mortgage Investment Corp.
<b>Sophia Langlois</b> Calgary, Alberta, Canada	Trustee	July 7, 2020	Ms. Langlois currently sits on the board of Pason systems Inc. where she serves as Chair of the Corporate Governance and Nomination Committee, and is a member of the Audit Committee. Ms. Langlois is also a director of Endo Inc. where she serves as Chair of the Audit Committee and Compensation Committee, as well as a member of their compliance committee. Ms. Langlois has been involved with numerous not-for-profit organizations and is presently on the board as Vice Chair at Telus Spark Science Centre. She was a Partner at KPMG Canada from 2006 until early 2020. She has 28 years of experience in a broad range of industries delivering assurance and securities services and also led the Corporate Services group for KPMG Calgary and was the KPMG National Audit Partner in charge of People Strategy for three years. Ms. Langlois holds a Bachelor of Commerce degree with a major in Accounting from the University of Calgary, CPA, CA designation, a CPHR designation and the ICD.D designation from the Institute of Corporate Directors.

Name and Jurisdiction of Residence	Office Held	Trustee Since	Principal Occupation or Employment and Occupation during the Past Five Years
<b>Kim Lynch Proctor</b> Calgary, Alberta, Canada	Trustee	October 13, 2021	Ms. Lynch Proctor is an experienced board director, private equity executive, lawyer, and accountant with over 25 years of experience. She is a director of Paramount Resources Ltd. (TSX: POU), where she serves as Chair of the Audit Committee and member of the Reserves and Governance Committees, and of Freehold Royalties Ltd. (TSX: FRU), where she is a member of the Audit and Governance, Nominating and Compensation Committees. She has also served as a director of several non-profit organizations. From 2009 to 2016, Ms. Lynch Proctor was the Chief Financial Officer and General Counsel of KERN Partners, a Calgary based energy focused private equity firm, and prior thereto a practising lawyer and chartered professional accountant with Felesky Flynn LLP, Bennett Jones LLP, and Deloitte, respectively, advising corporate clients on domestic and international transactions. Ms. Lynch Proctor obtained both a Bachelor of Commerce and a Bachelor of Law degree from the University of Calgary, a Master of Laws degree from New York University, is a Chartered Professional Accountant, and holds an ICD.D designation from the Institute of Corporate Directors.
<b>Felix-Etienne Lebel</b> Toronto, Ontario Canada	Trustee	January 9, 2025	Mr. Lebel is the Founder and Managing Partner of Rowanwood Equity, a Toronto based investment firm. Prior to that, he spent 13 years at Birch Hill Equity Partners, a leading mid-market private equity fund, where he was a Partner and served on the investment committee. He currently sits on the board of Midland Appliance, Morningside Capital, and the advisory board of Sherweb. Over his career, he has been actively involved in sourcing, executing and exiting investments and played an active role on the boards of many companies including AutoCanada Inc., Softchoice Corporation (Chair and Lead Independent Director), Citron Hygiene (Chair), Groupe Maskatel (Chair), Sigma Systems and Harbour Air Seaplanes. He has experience investing across various b2b and b2c sectors including IT Solutions, software, fixed-route logistics, facility services, equipment rental, manufacturing, fast transit and telecom. Prior to joining Birch Hill, he was at EdgeStone Capital Partners and in the Investment Banking division of CIBC World Markets. Mr. Lebel received a Bachelor of Commerce degree from McGill University (Great Distinction) and is a CFA charterholder.
<b>Sarah Hughes</b> Toronto, Ontario Canada	Trustee	May 9, 2025	Ms. Hughes has over 25 years experience in the capital markets industry. She spent 18 years at Cormark Securities, where she was a member of the executive team, the top-ranked Canadian analyst in her sector and a member of the firm's Risk and Executive Committees. Following this, Sarah served as Partner and Portfolio Manager at Cumberland Private Wealth Management Inc, co-managing the firm's Canadian small and mid-cap equity mandates. Ms. Hughes is currently Managing Partner at IronBirdAdvisory, where she collaborates with Canadian public companies to optimize valuation through strategic capital market strategies. She is a CFA charterholder and holds a Bachelor of Arts, Honours Economics degree from Wilfrid Laurier University.
<b>Steve King</b> Calgary, Alberta Canada	President, Chief Executive Officer and a Trustee	July 31, 2008	Mr. King is the President and CEO of Alaris and has served in that role since he co-founded Alaris' predecessor in 2004. Mr. King has also served on the Board since it went public in 2008. Mr. King is involved in every facet of the investment process and is an integral part of the relationships that are created with each Partner. Prior to founding Alaris, Mr. King spent 12 years in the investment banking industry in both Toronto and Calgary, advising both public and private company entrepreneurs on their capital- raising needs. Mr. King is a CFA® Charter holder.

**EXECUTIVES OF ALARIS**

Name and Jurisdiction of Residence	Position Held	Date of Employment	Principal Occupation or Employment and Occupation during the Past Five Years
<b>Steve King</b> Calgary, Alberta Canada	President, Chief Executive Officer and a Trustee	July 31, 2008	Mr. King is the President and CEO of Alaris and has served in that role since he co-founded Alaris' predecessor in 2004. Mr. King has also served on the Board since it went public in 2008. Mr. King is involved in every facet of the investment process and is an integral part of the relationships that are created with each of Alaris' partners. Prior to founding Alaris, Mr. King spent 12 years in the investment banking industry in both Toronto and Calgary, advising both public and private company entrepreneurs on their capital-raising needs. Mr. King is a CFA® Charter holder.
<b>Amanda Frazer</b> Calgary, Alberta Canada	Chief Financial Officer	October 14, 2013	Ms. Frazer is the Chief Financial Officer at Alaris. As CFO, Amanda has overall responsibility for financial reporting, finance, treasury, investments, corporate administration, investor relations and human resource functions. Ms. Frazer joined Alaris in 2013 as VP Investments and led the financial monitoring and due diligence group until her appointment to CFO in 2021. Prior to joining Alaris in 2013 she was a Senior Manager with EY's Transaction Advisory group where she provided various transaction related services on both buy and sell side transactions. Amanda has been a Chartered Accountant in Canada since 2008 and earned a Bachelor of Applied Business Administration with a major in accounting from Mount Royal University in 2004.
<b>Michael Ervin</b> Calgary, Alberta Canada	Chief Legal Officer/Corporate Secretary	October 14, 2013	Mr. Ervin is our Chief Legal Officer and Corporate Secretary. In this, Mr. Ervin oversees all strategic and legal matters pertaining to potential and current partner investments, including legal diligence, documentation and transaction structure. Mr. Ervin further has oversight over legal, governance, compliance and risk management strategies and activities. Prior to joining Alaris in October of 2013, Mr. Ervin was a corporate lawyer with Burnet, Duckworth & Palmer LLP, with a practice focusing on advising clients, including Alaris, on public and private financings, mergers and acquisitions, corporate governance matters and general corporate matters. Mr. Ervin received his Bachelor of Business Administration (with distinction) from the University of Regina in 2003, and his Bachelor of Laws (with distinction) from the University of Alberta in 2006 and was called to the Alberta Bar in 2007.
<b>Gregg Delcourt</b> Calgary, Alberta Canada	Chief Investment Officer	July 1, 2015	Mr. Delcourt was appointed as our Chief Investment Officer of Alaris in July 2021. As CIO, Mr. Delcourt is responsible for origination, execution and portfolio management at Alaris, and has been key to the growth and quality of the Alaris portfolio of preferred and common equity investments. Prior thereto, Mr. Delcourt served as Senior Vice President, Small Cap Investments of Alaris and its predecessors since July of 2015. Prior to joining Alaris, Mr. Delcourt spent 17 years as an investment banker, most recently as Managing Director, Investment Banking at Raymond James. Prior thereto, Mr. Delcourt held the position of Vice President, Mergers & Acquisitions at Ernst & Young Corporate Finance. Since 1998, Mr. Delcourt has been active in financing private and public companies and has been active in advising management teams on raising capital, mergers & acquisitions and go public transactions, with a focus on small to mid-cap entities. Mr. Delcourt holds a Master of Science degree from the University of British Columbia and is a CFA® Charterholder.
<b>Curtis Krawetz</b> Calgary, Alberta Canada	Managing Director	July 31, 2008	Mr. Krawetz is a deal lead and a senior relationship manager on partner files and provides valuable operational and macro perspective during the due diligence and monitoring process. His daily function includes leading transactions, conducting operational due diligence and monitoring as well as managing the relationship between certain Partners and Alaris post-closing. Prior thereto, he served as Vice President Investments and Investor Relations of Alaris since 2013 and prior thereto, he served as Analyst and Manager Investor Relations at Alaris and its predecessors since 2006. Prior to joining Alaris, Mr. Krawetz held positions in the petroleum marketing, banking and foreign exchange industries and the public sector. Mr. Krawetz received his Bachelor of Commerce from the University of Saskatchewan in 2001.

Name and Jurisdiction of Residence	Position Held	Date of Employment	Principal Occupation or Employment and Occupation during the Past Five Years
<b>Dan MacEachern</b> Calgary, Alberta Canada	Managing Director	February 16, 2016	Mr. MacEachern is responsible for overseeing financial due diligence and execution on new investments. For existing partnerships, he is responsible for ongoing monitoring and supporting current investments. Prior to joining Alaris in February 2016, Mr. MacEachern served as an Associate in KPMG's Deal Advisory and Audit groups. He graduated with distinction from St. Francis Xavier University, where he earned a Bachelor of Business Administration and has been a Chartered Accountant since 2014.
<b>Shawn Ostrow</b> Calgary, Alberta, Canada	Managing Director	May 15, 2019	Mr. Ostrow's efforts are focused on strengthening Alaris' well-established network of active investment community relationships as well as working to build new relationships that will help source new quality investment opportunities. Prior to joining Alaris, Mr. Ostrow served as an Investment Banking Senior Associate with Capstone Headwaters, a middle-market M&A advisory firm in Denver, Colorado. Prior thereto, he held the position of Vice President, Investment Banking at Acumen Capital, where he was with the firm for over four years. Mr. Ostrow graduated from the University of Denver, where he earned a Bachelor of Science in Business Administration with a focus in Finance and earned a Master of Business Administration degree from the University of Calgary.
<b>Jordan Primeau</b> Calgary, Alberta, Canada	Vice President, Legal	July 4, 2019	Mr. Primeau advises on legal matters for Partner investments and assists with Alaris' general legal and compliance-related functions. Before joining Alaris in 2019, he was a corporate attorney with Bennett Jones LLP at both the firm's Calgary and Vancouver offices. Mr. Primeau's private-practice experience focused on a broad range of transaction-related matters, including private equity, public and private mergers and acquisitions, corporate finance and securities. He received a Juris Doctor from the University of Ottawa and a Bachelor of Arts from Mount Royal University and is a member of the bar in both Alberta and British Columbia. He is currently a Chartered Alternative Investment Analyst (CAIA®) Level I candidate.
<b>Matthew McIntyre</b> Calgary, Alberta, Canada	Vice President, Investments	May 7, 2019	Mr. McIntyre's work is focused on the ongoing financial and operational monitoring of current investments, assisting with the preparation of Alaris' quarterly financial reporting requirements and to help with due diligence work on potential new partners. Prior to joining Alaris in May 2019, he served as a Controller at private real estate company in Calgary and was also an associate at KPMG LLP in the Audit group. Mr. McIntyre graduated with a Bachelor of Commerce degree (with distinction) from the University of Saskatchewan in 2012 and received his Chartered Accountant designation in 2015.
<b>Aaron Potter</b> Calgary, Alberta, Canada	Vice President, Investments	September 7, 2021	Mr. Potter's work is focused on the ongoing financial and operational monitoring of current investments, assisting with the preparation of Alaris' quarterly financial reporting requirements and to help with due diligence work on potential new partners. Prior to joining Alaris in September 2021, Mr. Potter spent six years working in public accounting in both Transaction Advisory and Audit and was most recently a Manager in the EY Strategy and Transactions group where he provided buy-side and sell-side financial due diligence services for clients across various industries. Mr. Potter graduated with a Bachelor of Commerce degree from the University of Calgary in 2015 and received his Chartered Professional Accountant designation in 2018.
<b>Mary Beth MacVicar</b> Calgary, Alberta, Canada	Vice President, Tax	December 7, 2020	Ms. MacVicar's work includes performing all tax functions, including all tax aspects of acquisitions, divestitures, mergers, reorganizations and financings, as well as tax compliance and financial reporting. Prior to joining Alaris in December 2020, Ms. MacVicar served as a Manager in the EY International Tax and Transaction Services group where she focused on providing tax structuring advice and performed buy-side and sell-side tax due diligence services for clients across various industries, in addition to Canadian tax compliance and reporting functions. Ms. MacVicar graduated from St. Francis Xavier University where she earned a Bachelor of Business Administration in 2013 and received her Chartered Professional Accountant designation in 2016.

Name and Jurisdiction of Residence	Position Held	Date of Employment	Principal Occupation or Employment and Occupation during the Past Five Years
<b>Connor Lesperance</b> Calgary, Alberta, Canada	Vice President, Investments	January 22, 2024	Prior to joining Alaris, Connor held various roles within Roynat Capital, most recently as a Senior Associate within their private equity group, Roynat Equity Partners, where he was involved in all aspects of the investing process, including sourcing and evaluating investment opportunities while directly supporting the Western Canadian portfolio. Prior thereto, Connor was an Associate within the Corporate Finance division of BMO and was a Manager at MNP within the Assurance Services group. Connor graduated with a Bachelor of Commerce degree from the University of Manitoba and obtained his Chartered Professional Accountant designation.
<b>Jonathan Szeto</b> Calgary, Alberta, Canada	Director, Tax	March 25, 2025	Jonathan leads the tax function at Alaris, where he is responsible for all tax-related aspects of acquisitions, divestitures, mergers, reorganizations, financing, tax compliance, and financial reporting. Before joining Alaris, he held senior tax roles at various multinational public and private companies, with a focus on Canadian, U.S., and cross-border taxation. Jonathan has been a Chartered Accountant in Canada since 2009 and earned his Bachelor of Commerce from the University of Calgary in 2006. He is currently serving as Chapter President of the Tax Executives Institute – Calgary Chapter, where he is an active board member.
<b>Raveena Benipal</b> Calgary, Alberta, Canada	Vice President, Legal	March 2, 2026	Raveena advises on legal matters for Partner investments and supports general legal and compliance functions. Prior to joining Alaris in 2026, she practiced corporate law at Stikeman Elliott LLP and previously at Dentons Canada LLP, with a focus on mergers and acquisitions, corporate and securities law, private equity, and corporate governance. She advised public and private companies on a broad range of commercial and transactional matters. Raveena received a Juris Doctor from the University of Ottawa and from the American University Washington College of Law, and she holds a Bachelor of Commerce from the University of Alberta.

## COMMITTEE MEMBERS

There are four committees of the Board, with the membership of each committee composed as follows:

- (a) Audit Committee: Sophia Langlois (Chair), Peter Grosskopf and Sarah Hughes.
- (b) Compensation Committee: Robert Bertram (Chair), Felix-Etienne Lebel and Sophia Langlois.
- (c) Governance Committee: Kim Lynch Proctor (Chair), Robert Bertram and Sarah Hughes.
- (d) Transaction Committee: Felix-Etienne Lebel (Chair), Robert Bertram, Sarah Hughes and Kim Lynch Proctor.

## TRUST UNIT HOLDINGS OF TRUSTEES AND EXECUTIVE OFFICERS

As of the date hereof, the trustees and executive officers of Alaris, as a group, beneficially own, control or direct, directly or indirectly, 1,550,241 Trust Units (basic), which is 3.42% of the issued and outstanding Trust Units (basic).

## Cease Trade Orders and Bankruptcies

Except as otherwise provided below, to Alaris' knowledge, no trustee or executive officer or a Unitholder holding a sufficient number of securities of Alaris to affect the control of Alaris materially:

- (a) is, as at the date of this AIF, or has been, within the 10 years before, a director, chief executive officer or chief financial officer of any company (including Alaris):
  - (i) subject to an order (including a cease trade order, or an order similar to a cease trade order or an order that denied

the relevant company access to any exemption under securities legislation) for a period of more than 30 consecutive days, that was issued while the proposed director was acting in the capacity as trustee, chief executive officer or chief financial officer; or

- (ii) subject to an order (including a cease trade order, or an order similar to a cease trade order or an order that denied the relevant company access to any exemption under securities legislation) for a period of more than 30 consecutive days that was issued after the proposed director ceased to be a director, chief executive officer or chief financial officer and which resulted from an event that occurred while that person was acting in the capacity as trustee, chief executive officer or chief financial officer;
- (b) is, as at the date of this AIF, or has been, within the 10 years before, a director or executive officer of any company (including Alaris), that while that person was acting in that capacity or within a year of the person ceasing to act in that capacity, became bankrupt, made a proposal under any legislation relating to bankruptcy or insolvency or was subject to or instituted any proceedings, arrangement or compromise with creditors or had a receiver, receiver-manager or trustee appointed to hold its assets; or
- (c) has, within the 10 years before the date of this AIF, become bankrupt, made a proposal under any legislation relating to bankruptcy or insolvency, or became subject to or instituted any proceedings, arrangement or compromise with creditors, or had a receiver, receiver-manager or trustee appointed to hold the assets of the proposed director.

Ms. Langlois was a director of Loop Energy Inc. ("Loop") from Feb 25, 2021 to July 2, 2024. On July 17, 2024, Loop filed a Notice of Intent seeking approval to Make a Proposal under the Bankruptcy and Insolvent Act ("NOI"). The NOI enabled Loop to complete the sale of Loop to Teralta Hydrogen Solutions Inc. on November 5, 2024.

## LEGAL PROCEEDINGS AND REGULATORY ACTIONS

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To the knowledge of Alaris, there is no legal proceeding material to Alaris to which Alaris is a party, or was a party to in 2025, or that any of its assets is or was, the subject matter of in 2025, nor does Alaris know of any such proceedings being contemplated, other than the CRA reassessment proceedings in respect of taxation years 2009 through 2020, each as previously disclosed and none of which Alaris considers material. To the knowledge of Alaris, there are no legal proceedings to which Alaris is a party, or was a party to in 2025, or that any of its assets is or was, the subject matter of in 2025, nor are there any such proceedings known to the Trust to be contemplated, that involves a claim for damages, exclusive of interest and costs, exceeding 10% of the current assets of Alaris.

During the year ended December 31, 2025, there were: (a) no penalties or sanctions imposed against Alaris or by a court relating to securities legislation or by a securities regulatory authority; (b) no other penalties or sanctions imposed by a court or regulatory body against Alaris that would likely be considered important to a reasonable investor in making an investment decision; and (c) no settlement agreements entered into by Alaris before a court relating to a securities legislation or with a securities regulatory authority.

## INTEREST OF MANAGEMENT AND OTHERS IN MATERIAL TRANSACTIONS

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Except as, may be disclosed elsewhere in this AIF, none of our trustees, executive officers or Unitholders who beneficially own, or control or direct, directly or indirectly, more than 10% of any class or series of our outstanding Trust Units (and no associate or affiliate of any of these persons or companies) have any material interest, direct or indirect, in any transaction within the three most recently completed financial years that has materially affected or is reasonably expected to materially affect Alaris other than:

1. Officers and employees of the Trust and its subsidiaries collectively invested US\$1,000,000 in Sono Bello pursuant to the Sono Bello 2023 Transaction on substantially the same terms and conditions as Alaris;
2. Officers and employees of the Trust and its subsidiaries collectively invested US\$715,000 in Ohana pursuant to the Ohana 2025 Transaction on substantially the same terms and conditions as Alaris; and
3. Officers and employees of the Trust and its subsidiaries are entitled to share up to 50% of the Sono Bello Profit Participation and 50% of the Ohana Profit Participation.

## AUDITORS, TRANSFER AGENT AND REGISTRAR

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Our auditors are KPMG LLP.

Our registrar and transfer agent for our Trust Units is Computershare Trust Company of Canada, at its principal offices in Calgary, Alberta, and Toronto, Ontario.

## MATERIAL CONTRACTS

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Except for contracts entered into in the ordinary course of business, including investment agreements with Partners, Alaris has not entered into any material contract in the most recently completed financial year other than the amendments to the Senior Credit Facility.

In addition, Alaris does not have any material contracts entered into before the most recently completed financial year which are still in effect, other than:

- (a) the Sono Bello Agreement; and
- (b) the Ohana LLC Agreement; and
- (c) the Senior Credit Facility.

Copies of the material contracts may be inspected at our head office during normal business hours, with advance notice to ensure we accommodate the request.

The material contracts may also be viewed by accessing disclosure documents of the Trust available on Alaris' SEDAR+ profile at [www.sedarplus.ca](http://www.sedarplus.ca).

## INTEREST OF EXPERTS

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There is no person or company whose profession or business gives authority to a statement made by such person or company and who is named as having prepared or certified a statement, report or valuation described or included in a filing, or referred to in a filing, made under National Instrument 51-102 – *Continuous Disclosure Obligations*, by Alaris during, or related to, Alaris' most recently completed financial year other than KPMG LLP, our auditors. KPMG LLP, Chartered Professional Accountants, are independent within the meaning of the relevant rules and related interpretations prescribed by the relevant professional bodies in Canada and any applicable legislation or regulation. No director, officer or employee of KPMG LLP is or is expected to be elected, appointed or employed as a director, officer or employee of Alaris or of any associate or affiliate of Alaris.

## AUDIT COMMITTEE INFORMATION

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The Audit Committee is a committee of the Board established for the purpose of overseeing the accounting and financial reporting process of Alaris and annual external audits of the consolidated financial statements.

### THE AUDIT COMMITTEE'S MANDATE

The Audit Committee has set out its responsibilities and composition requirements in fulfilling its oversight in relation Alaris' internal accounting standards and practises, financial information, accounting systems and procedures, which procedures are contained in Alaris' Audit Committee Mandate, the full text of which is set out in the attached Schedule "A".

### COMPOSITION OF THE AUDIT COMMITTEE

The Audit Committee currently consists of Sophia Langlois (Chair), Peter Grosskopf and Sarah Hughes.

## RELEVANT EDUCATION AND EXPERIENCE

The following chart sets out the assessment of each Audit Committee member's independence, financial literacy and relevant educational background and experience supporting such financial literacy. Ms. Langlois and Mr. Grosskopf are each considered "audit financial experts", which requires experience as one or more of the following: (i) a chartered accountant; (ii) a certified public accountant; (iii) a former or current CFO of a public company or corporate controller of similar experience; (iv) a current or former partner of an audit company; or (v) having similar demonstrably meaningful audit experience

Name and Municipality of Residence	Independent	Financially Literate	Relevant Education and Experience
<b>Sophia Langlois</b> Calgary, Alberta	Y	Y	Ms. Langlois currently sits on the board of Pason systems Inc. where she serves as Chair of the Corporate Governance and Nomination Committee, and is a member of the Audit Committee. Ms. Langlois previously served a director of Endo Inc. where she serves as Chair of the Audit Committee and Compensation Committee, as well as a member of their compliance committee. Ms. Langlois has been involved with numerous not-for-profit organizations and is presently on the board as Vice Chair at Telus Spark Science Centre. She was a Partner at KPMG Canada from 2006 until early 2020. She has 28 years of experience in a broad range of industries delivering assurance and securities services and also led the Corporate Services group for KPMG Calgary and was the KPMG National Audit Partner in charge of People Strategy for three years. Ms. Langlois holds a Bachelor of Commerce degree with a major in Accounting from the University of Calgary, CPA, CA designation, a CPHR designation and the ICD.D designation from the Institute of Corporate Directors.
<b>Peter Grosskopf</b> Toronto, Ontario	Y	Y	Mr. Grosskopf is CEO of Sprott Capital Partners and a private investor in the resource sector. Peter served as Chief Executive Officer of Sprott Inc. for 12 years until 2022, leading the Company during its growth from \$5 billion to more than \$20 billion of assets under management. Prior to joining Sprott, Mr. Grosskopf was President of Cormark Securities Inc. He has a track record of building and growing businesses including Newcrest Capital Inc. which was acquired by the TD Bank Financial Group in 2000. Mr. Grosskopf serves on the Board of Agnico Eagle Mines Ltd. and the World Gold Council. He is a CFA® charterholder and earned an Honours Degree in Business Administration and a Masters of Business Administration from the Richard Ivey School of Business at the University of Western Ontario.
<b>Sarah Hughes</b> Toronto, Ontario	Y	Y	Ms. Hughes has over 25 years experience in the capital markets industry. She spent 18 years at Cormark Securities, where she was a member of the executive team, the top-ranked Canadian analyst in her sector and a member of the firm's Risk and Executive Committees. Following this, Sarah served as Partner and Portfolio Manager at Cumberland Private Wealth Management Inc, co-managing the firm's Canadian small and mid-cap equity mandates. Ms. Hughes is currently Managing Partner at IronBirdAdvisory, where she collaborates with Canadian public companies to optimize valuation through strategic capital market strategies. She is a CFA charterholder and holds a Bachelor of Arts, Honours Economics degree from Wilfrid Laurier University.

## PRE-APPROVAL POLICIES AND PROCEDURES

As part of Alaris' corporate governance practices, the Board, through its Audit Committee, ensures that a strict policy is in place limiting the Auditor from providing services not related to its role as Auditor. The Audit Committee is responsible for reviewing and pre-approving all non-audit services to be provided to Alaris by its external auditors. All services comply with professional standards and securities regulations governing auditor independence.

## EXTERNAL AUDITOR SERVICE FEES

Nature of Services	Fees Paid to Auditor Relating to Fiscal Year Ended December 31, 2025	Fees Paid to Auditor Relating to Fiscal Year Ended December 31, 2024
Audit Fees <sup>(1)</sup>	\$746,600	\$866,340
Audit-Related Fees <sup>(2)</sup>	Nil	Nil
Tax Fees <sup>(3)</sup>	\$70,463	\$209,855
All Other Fees <sup>(3)</sup>	\$104,500	\$0
<b>Totals</b>	<b>\$921,563</b>	<b>\$1,076,195</b>

**Notes:**

- (1) Represents fees billed by our external auditor for audit services and the reviews of interim financial statements.
- (2) Represents the aggregate fees billed for assurance and related services that are reasonably related to the performance of the audit or review of our financial statements (and not reported under "Audit Fees").
- (3) The entire \$209,855 of tax fees paid in 2024 was with respect to tax advisory services. The entire \$70,463 tax fees paid in 2025 was with respect to tax advisory services.
- (4) The \$104,500 in other fees paid in 2025 related to auditor involvement in connection with the Trust's two convertible debenture offerings completed during the year: (i) the \$92 million offering (including the overallocation) of 6.50% convertible unsecured senior debentures due June 30, 2030 (TSX: AD.DB.B), which closed on June 2, 2025, with the overallocation exercised on June 5, 2025; and (ii) the \$115 million offering of 6.25% convertible unsecured senior debentures due December 31, 2030 (TSX: AD.DB.C), which closed on The December 17, 2025.

## ADDITIONAL INFORMATION

Additional information relating to Alaris can be found on SEDAR+. Additional information, including information about the remuneration and indebtedness of our trustees and officers, the principal holders of our securities and our securities authorized for issuance under equity compensation plans, will be contained in our information circular for the annual meeting of Unitholders expected to be held on May 7, 2026. Additional financial information about Alaris is provided in our financial statements and management's discussion and analysis for the year ended December 31, 2025.

## **SCHEDULE "A" - AUDIT COMMITTEE MANDATE**

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The Audit Committee (Committee) of the board of trustees (Board) of Alaris Equity Partners Income Trust (Trust) has the oversight responsibility and specific duties described below and will comply with the requirements of applicable laws.

### **COMPOSITION**

The Committee will comprise at least three trustees. All Committee members will be independent under applicable law.

All Committee members will be "financially literate" under the definition set out in applicable law, which, for greater certainty, is currently defined in National Instrument 52-110 Audit Committees as "... the ability to read and understand a set of financial statements that present a breadth and level of complexity of accounting issues that are generally comparable to the breadth and complexity of the issues that can reasonably be expected to be raised by the Trust's financial statements".

Committee members will be appointed and removed as required by the Board. The Committee Chair will be appointed by the Board.

### **RESPONSIBILITIES**

The Committee's primary purpose is to assist the Board in fulfilling its oversight responsibilities with respect to (i) the integrity of annual and quarterly financial statements to be provided to the Trust's trustees and regulatory bodies; (ii) compliance with accounting and finance based legal and regulatory requirements; (iii) the external auditor's qualifications, independence and compensation, and communicating with the external auditor; (iv) the system of internal accounting and financial reporting controls that management has established; (v) performance of the external audit process and of the external auditor; (vi) financial policies and strategies including capital structure; (vii) financial risk management practices, including cybersecurity risks; and, (viii) transactions or circumstances which could materially affect the financial profile of the Trust.

### **SPECIFIC DUTIES**

#### ***Audit Leadership***

Have a clear understanding with the external auditor that it must maintain an open and transparent relationship with the Committee, and that the ultimate accountability of the external auditor is to the Committee, as representatives of the trustees of the Trust.

Provide an avenue for communication between each of the external auditor, financial and senior management and the Board, and the Committee has the authority to communicate directly with the external auditors.

#### ***Auditor Qualifications and Selection***

Subject to required unitholder approval of the appointment of auditors of the Trust, be solely responsible for recommending to the Board: (i) the external auditor of the Trust for the purpose of preparing or issuing an auditor's report or performing other audit review or attest services for the Trust; and, (ii) the compensation of the external auditor of the Trust. The Committee is directly responsible for overseeing the work of the external auditor engaged for the purpose of preparing or issuing an auditor's report or performing other audit review or attest services for the Trust, including the resolution of disagreements between management and the external auditor regarding financial reporting. In all circumstances the external auditor reports directly to the Committee. The Committee is entitled to adequate funding to compensate the external auditor for completing an audit and audit report or performing other audit, review, or attest services.

Evaluate the external auditor's qualifications, performance, and independence. Take all reasonable steps to ensure that the external auditor does not provide non-audit services that would disqualify it as independent under applicable law.

Review the experience and qualifications of the senior members of the external audit team and the quality control procedures of the external auditor. Ensure that the lead audit partner of the external auditor is replaced periodically, according to applicable law. Take all reasonable steps to ensure continuing independence of the external audit firm. Present the Committee's conclusions on auditor independence to the Board.

Review and approve policies for the Trust's hiring of senior employees and former employees of the external auditor who were engaged on the Trust's account to the Board for consideration.

## **Process**

Pre-approve all audit services (which may include consent and comfort letters in connection with securities offerings). Pre-approve and disclose, as required, the retention of the external auditor for non-audit services to be provided to the Trust or any of its subsidiaries permitted under applicable law. In the discretion of the Committee, annually delegate to one or more of its members the authority to grant pre-approvals provided that those pre-approvals are presented in writing to the Committee at the next regularly scheduled meeting.

Meet with the external auditor prior to the audit to review the scope and general extent of the external auditor's annual audit including

(i) the planning and staffing of the audit; and, (ii) an explanation from the external auditor of the factors considered in determining the audit scope, including the major risk factors.

Require the external auditor to provide a timely report setting out (i) all critical accounting policies, significant accounting judgments and practices to be used; (ii) all alternative treatments of financial information within Generally Accepted Accounting Principles (GAAP) that have been discussed with management, ramifications of the use of such alternative disclosures and treatments and the treatment preferred by the external auditor; and, (iii) other material written communications between the external auditor and management.

Take all reasonable steps to ensure that officers and trustees or persons acting under their direction are aware that they are prohibited from coercing, manipulating, misleading or fraudulently influencing the external auditor when the person knew or should have known that the action could result in rendering the financial statements materially misleading.

Upon completion of the annual audit, review the following with management and the external auditor:

- a) The annual financial statements, including related notes, the management's Discussion and Analysis of Financial Condition and Results of Operations (MD&A) of the Trust and the financial statement and internal control certifications by the Chief Executive Officer and Chief Financial Officer of the Trust (Certifications), for filing with applicable securities regulators and provision to the trustees of the Trust, as required, as well as all annual earnings press releases before their public disclosure.
- b) The significant estimates and judgements and reporting principles, practices and procedures applied by the Trust in preparing its financial statements, including any newly adopted accounting policies and the reasons for their adoption.
- c) The results of the audit of the financial statements and whether any limitations were placed on the scope or nature of the audit procedures.
- d) Significant changes to the audit plan, if any, and any serious disputes or difficulties with management encountered during the audit, including any problems or disagreements with management which, if not satisfactorily resolved, would have caused the external auditor to issue a non-standard report on the financial statements of the Trust.
- e) The cooperation received by the external auditor during its audit, including access to all requested records, data and information.
- f) Any other matters not described above that are required to be communicated by the independent auditor to the Committee.

## **Risk Management**

Discuss guidelines and policies with respect to risk assessment and risk management, including the processes management uses to assess and manage the Trust's risk. Discuss major financial risk exposures, including, without limitation, cybersecurity risks, and steps management has taken to monitor and control such exposures. Receive reports from management with respect to risk assessment, risk management and major financial risk exposures.

## **Financial Statements and Disclosure**

At least annually, as part of the review of the annual financial statements, receive an oral report from the Trust's counsel concerning legal and regulatory matters that may have a material impact on the financial statements.

Based on discussions with management and the external auditor, in the Committee's discretion, recommend to the Board whether the annual financial statements and MD&A of the Trust, together with any annual earnings press releases and Certifications should be approved for filing with applicable securities regulators and provided to the Trust's trustees, as required, prior to their disclosure.

Review the general types and presentation format of information that it is appropriate for the Trust to disclose in earnings news releases or other earnings guidance provided to analysts and rating agencies.

Review with management and the external auditor the quarterly financial statements, MD&A, Certifications and quarterly earnings releases prior to their release and recommend to the Board for consideration the quarterly results, financial statements, MD&A, Certifications and news releases prior to filing them with or furnishing them to the applicable securities regulators and prior to any public announcement of financial results for the periods covered, including a written report of the results of the external auditor's reviews of the quarterly financial statements, significant adjustments, new accounting policies, any disagreements between the external auditor and management and the impact on the financial statements of significant events, transactions or changes in accounting principles or estimates that potentially affect the quality of financial reporting.

### ***Internal Control Supervision***

As required by applicable law, review with management and the external auditor the Trust's internal controls over financial reporting, any significant deficiencies or material weaknesses in their design or operation, any proposed major changes to them and any fraud involving management or other employees who have a significant role in the Trust's internal controls over financial reporting.

Review with management, the Chief Financial Officer, and the external auditor the methods used to establish and monitor the Trust's policies with respect to unethical or illegal activities by employees that may have a material impact on the financial statements.

Meet with management and the external auditor to discuss any relevant significant recommendations that the external auditor may have, particularly those characterized as "material" or "serious" (typically, such recommendations will be presented by the external auditor in the form of a Letter of Comments and Recommendations to the Committee). Review responses of management to the Letter of Comments and Recommendations from the external auditor and receive follow-up reports on action taken concerning the recommendations.

Review with management and the external auditor any correspondence with regulators or government agencies and any employee complaints or published reports which raise material issues regarding the Trust's financial statements or accounting policies of the Trust (as required and at a minimum, on a quarterly basis).

Review with management and the external auditor any off-balance sheet financing mechanisms, transactions or obligations of the Trust.

Review with management and the external auditor any material related party transactions.

Review with management and the external auditor any legal claims involving the Trust.

Review with the external auditor the quality of the Trust's accounting personnel. Review with management the responsiveness of the external auditor to the needs of the Trust.

### ***Disclosure Controls and Procedures***

Periodically assess and be satisfied with the adequacy of procedures in place for the review of public disclosure of financial information extracted or derived from the applicable financial statements (other than the annual and quarterly required filings) for the Trust.

### ***Financial Leadership***

Review the Trust's financial strategy considering current and future business needs, capital markets and the Trust's credit rating (if any).

Review the Trust's capital structure including debt and equity components, current and expected financial leverage, and interest rate and foreign currency exposures and, in the Committee's discretion, make recommendations to the Board for consideration.

Periodically review and, in the Committee's discretion, recommend changes to the Trust's dividend policy to the Board for consideration.

In conjunction with the Governance Committee, annually review the appointment of the Chief Financial Officer (CFO) and other senior financial individuals within the Trust.

### ***Financial Management***

On a quarterly basis, review proposed distributions to be declared for each quarter and, in the Committee's discretion, make recommendations to the Board for consideration.

Regularly review current and expected future compliance with covenants under all financing agreements.

Annually review the instruments the Trust and its subsidiaries are permitted to use for short-term investments of excess cash and, in the Committee's discretion, make recommendations to the Board for consideration.

Annually review a report of all expenses submitted by the Chair of the Board and by the Chief Executive Officer of the Trust.

### ***Financial Risk Management***

Regularly review the financial risks arising from the Trust's exposure to changes in interest rates, foreign currency exchange rates and credit. Review the management of these risks including any proposed hedging of the exposures. Review a summary report of the hedging activities including a summary of the hedge-related instruments.

Annually review the insurance program including coverage for property damage, business interruption, liabilities, and trustees and officers.

Review any other significant financial exposures of the Trust to the risk of a material financial loss including tax audits, cybersecurity breaches or other activities.

Establish procedures (through approval of the relevant sections of the Code of Business Conduct) for (i) the receipt, retention, and treatment of complaints received by the Trust regarding accounting, internal accounting and financial reporting controls, or auditing matters; and, (ii) the confidential, anonymous submission by employees of concerns regarding questionable accounting or auditing matters.

Regularly review all submissions under the Trust's Whistleblower Policy.

### ***Transactions***

Review any proposed issues of securities of the Trust or proposed issues of securities of the subsidiaries of the Trust to parties not affiliated with the Trust and, in the Committee's discretion, make recommendations to the Board for consideration. When applicable, review the related securities filings and make recommendations to the Board for consideration.

Review any proposed material issues of debt including public and private debt, credit facilities with banks and others, and other credit arrangements such as capital and operating leases and, in the Committee's discretion, make recommendations to the Board for consideration. When applicable, review the related securities filings and make recommendations to the Board for consideration.

Receive reports on significant, non-material issues of or changes to debt including public and private debt, credit facilities with banks and others, and other credit arrangements such as capital and operating leases.

Review any proposed repurchases of shares, public and private debt or other securities and, in the Committee's discretion, make recommendations to the Board for consideration.

### ***Committee Reporting***

Following each meeting of the Committee, report to the Board on the activities, findings and any recommendations of the Committee.

Report regularly to the Board and review with the Board any issues that arise with respect to the quality or integrity of the financial statements of the Trust, compliance with applicable law and the performance and independence of the external auditor of the Trust.

Annually review and approve the information regarding the Committee required to be disclosed in the Trust's Annual Information Form and Committee's report for inclusion in the annual Proxy Circular.

Prepare any reports required to be prepared by the Committee under applicable law.

### ***Committee Meetings***

Meet at least four times annually and as many additional times as needed to carry out its duties effectively. The Committee may, on occasion and in appropriate circumstances, hold meetings by telephone conference call.

Meet in separate, non-management, closed sessions with the external auditor at each regularly scheduled meeting.

Meet in separate, non-management, in camera sessions at each regularly scheduled meeting.

Meet in separate, non-management, closed sessions with any other internal personnel or outside advisors, as needed or appropriate.

### ***Committee Governance***

Once or more annually, as the Governance Committee decides, receive for consideration that Committee's evaluation of this Mandate and any recommended changes. Review and assess the CG Committee's recommended changes and make recommendations to the Board for consideration.

### ***Advisors/Resources***

Have the sole authority to retain, oversee, compensate and terminate independent advisors to assist the Committee in its activities.

Receive adequate funding from the Trust for independent advisors and ordinary administrative expenses that are needed or appropriate for the Committee to carry out its duties.

### ***Other***

With the CG Committee, the Board and the Board Chair, respond to potential conflict of interest situations, as required.

Carry out any other appropriate duties and responsibilities assigned by the Board.

To honour the spirit and intent of applicable law as it evolves, authority to make minor technical amendments to this Mandate is delegated to the Secretary, who will report any amendments to the Compensation & Governance Committee at its next meeting.

**Approved:** March 9, 2026

## **SCHEDULE "B" - DESCRIPTION OF THE TRUST UNITS**

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The Declaration of Trust authorizes the issuance of an unlimited number of two classes of units, namely Trust Units and Special Voting Units. Special Voting Units are issued only in tandem with Exchangeable Securities (as defined in the Declaration of Trust). As of the date of the AIF, the Trust has a total of 45,361,182 Trust Units outstanding and no Special Voting Units outstanding.

The Trust is not a trust company and, accordingly, is not registered under any trust and loan company legislation as it does not carry on nor does it intend to carry on the business of a trust company. The Trust Units are not "deposits" within the meaning of the *Canada Deposit Insurance Corporation Act* and are not insured under that act or any other legislation.

### **Trust Units**

Each Trust Unit is transferable and is an equal, undivided beneficial interest in the Trust and any distributions from the Trust, whether of net income, net realized capital gains (other than such gains allocated and distributed to redeeming Unitholders) or other amounts and, upon the termination or winding-up of the Trust, in the net assets of the Trust remaining after satisfaction of all liabilities. All Trust Units rank among themselves equally and rateably without discrimination, preference or priority. Each Trust Unit entitles the holder thereof to receive notice of, to attend and to one vote at all meetings of the holders of Trust Units and, if applicable, Special Voting Units (collectively, the "**Voting Unitholders**" and the Trust Units and the Special Voting Units, collectively, the "**Voting Units**") or in respect of any written resolution of Voting Unitholders.

Unitholders are entitled to receive distributions from the Trust (whether of net income, net realized capital gains or other amounts) if, as and when declared by the trustees. Upon the termination or winding-up of the Trust, Unitholders will participate equally with respect to the distribution of the remaining assets of the Trust after payment of all liabilities. Such distribution may be made in cash, as a distribution in kind, or both, all as the trustees may decide in their sole discretion. Trust Units have no associated conversion or retraction rights. No person is entitled, as a matter of right, to any pre-emptive right to subscribe for or acquire any Trust Unit, except as otherwise agreed to by the Trust pursuant to a binding written agreement.

### **Special Voting Units**

Special Voting Units are only issued in tandem with Exchangeable Securities and are not transferable separately from the Exchangeable Security to which they relate, and, upon any valid transfer of the Exchangeable Security, such Special Voting Units will automatically be transferred to the transferee of the Exchangeable Security.

Each Special Voting Unit entitles the holder thereof to receive notice of, to attend, and to one vote at all meetings of Voting Unitholders or in respect of any resolution in writing of Voting Unitholders. Except for the right to attend and vote at meetings of Voting Unitholders or in respect of written resolutions of Voting Unitholders, Special Voting Units do not confer upon the holders thereof any other rights. A Special Voting Unit does not entitle its holder to any economic interest in the Trust, or to any interest or share in the Trust, any of its distributions (whether of net income, net realized capital gains or other amounts) or in any of its net assets upon the termination or winding-up of the Trust. No Special Voting Units are currently outstanding nor were there any issued as part of, or in connection with, the Trust Conversion and the Trust does not currently have any intention to issue Special Voting Units. Any issuance of Special Voting Units (including any related Exchangeable Securities) will, for so long as the Trust is listed on the TSX, be subject to the prior approval of the TSX.

### **Issuance of Trust Units**

Trust Units or rights to acquire Trust Units or other securities may be created, issued and sold at such times, to such persons, for such consideration and on such terms and conditions as the trustees determine, including under a rights plan, distribution reinvestment plan, purchase plan or any incentive option or other compensation plan. Trust Units will be issued only when fully paid in money, property or past services, and they will not be subject to future calls or assessments and, notwithstanding the foregoing, Trust Units may be issued and sold on an instalment basis and the Trust may take security over any such Trust Units issued. Where the trustees determine that the Trust does not have available cash in an amount sufficient to pay the full amount of any distribution, the payment may, at the option of the trustees, include or consist entirely of the issuance of additional Trust Units having a fair market value determined by the trustees (and, for so long as the Trust is listed on the TSX, such determination of fair market value being subject to the approval of the TSX) equal to the difference between the amount of the distribution and the amount of cash that has been determined by the trustees to be available for the payment of such distribution. These additional Trust Units will be issued pursuant to applicable exemptions under applicable securities laws, discretionary exemptions granted by applicable securities regulatory

authorities or a prospectus or similar filing. The Declaration of Trust also provides that unless the trustees determine otherwise, and subject to all necessary regulatory approvals, immediately after any pro rata distribution of additional Trust Units to all Unitholders as described above or otherwise as determined by the trustees, the number of outstanding Trust Units will automatically be consolidated such that each Unitholder will hold after the consolidation the same number of Trust Units as the Unitholder held before the distribution of such additional Trust Units. In such circumstances, each certificate representing a number of Trust Units prior to the distribution of additional Trust Units will be deemed to represent the same number of Trust Units after the distribution of such additional Trust Units and the consolidation. If tax must be withheld from a Unitholder's share of the distribution, the consolidation will not result in such Unitholder holding the same number of Trust Units. Each such Unitholder must surrender the certificates, if any, representing that Unitholder's original Trust Units in exchange for a certificate representing that Unitholder's post-consolidation Trust Units.

The trustees may refuse to allow the issuance of or to register the transfer of Trust Units where such issuance or transfer would, in their opinion, adversely affect the treatment of the Trust under applicable Canadian tax laws or their qualification to carry on any relevant activities and undertakings.

### ***Repurchase of Trust Units***

The Trust may, from time to time, purchase all or some of the Trust Units for cancellation at a price per Trust Unit and on a basis decided by the trustees in accordance with applicable securities laws and stock exchange rules.

### ***Limitations on Non-Resident Ownership of Trust Units***

For the Trust to keep its status as a mutual fund trust under the Tax Act, in certain circumstances it must not be established or maintained primarily for the benefit of persons who are not residents of Canada for purposes of the Tax Act. Accordingly, the Declaration of Trust provides that at no time may persons who are not residents of Canada for the purposes of the Tax Act and partnerships that are not "Canadian partnerships" for the purposes of the Tax Act ("**Non-Resident Persons**") be the beneficial owners of more than 49% of the Trust Units (on either a basic basis or a fully-diluted basis) and the Trust has informed its transfer agent and registrar of this restriction. The trustees may require a registered Unitholder to provide them with a declaration as to the jurisdictions in which beneficial Unitholders registered in such registered Unitholder's name are resident and as to whether such beneficial Unitholder is a Non-Resident Person (and, in the case of a partnership, whether the partnership is a Non-Resident Person). If the trustees become aware, as a result of such declarations as to beneficial ownership or as a result of any other investigations, that the beneficial owners of more than 49% of the Trust Units (on either a basic basis or a fully-diluted basis) are, or may be, Non-Resident Persons or that such a situation is imminent, the trustees may make a public announcement thereof and will not accept a subscription for Trust Units from, or issue or register a transfer of Trust Units to, a person unless the person provides a declaration in form and content satisfactory to the trustees that the person is not a Non-Resident Person and does not hold such Trust Units for the benefit of Non-Resident Persons. If, despite the foregoing, the trustees determine that more than 49% of the Trust Units (on either a basic basis or a fully-diluted basis) are held by Non-Resident Persons, the trustees may send or cause to be sent a notice to such persons chosen in inverse order to the order of acquisition or registration or in such other manner as the trustees may consider equitable and practicable, requiring them to sell their Trust Units or a portion thereof within a specified period of not more than 30 days. If the Unitholders receiving such notice have not sold the specified number of Trust Units or provided the trustees with satisfactory evidence that they are not Non-Resident Persons within such period, the trustees may on behalf of such persons sell or cause to be sold such Trust Units and, in the interim, will suspend the voting and distribution rights attached to such Trust Units. Upon such sale, the affected Unitholders will cease to be holders of the relevant Trust Units and their rights will be limited to receiving the net proceeds of sale upon surrender of the certificates, if any, representing such Trust Units. Notwithstanding the foregoing, the trustees may determine not to take any of the actions described above if the trustees have been advised by legal counsel that the failure to take any of such actions would not adversely impact the status of the Trust as a mutual fund trust for purposes of the Tax Act or, alternatively, may take such other action or actions as may be necessary to maintain the status of the Trust as a mutual fund trust for purposes of the Tax Act.

### ***Redemption Right***

A Unitholder may at any time demand redemption of some or all its Trust Units by delivering to the Trust a duly completed and properly executed notice requiring redemption in a form satisfactory to the trustees, together with written instructions as to the number of Trust Units to be redeemed. Upon receipt of the redemption notice by the Trust, all rights to and under the Trust Units tendered for redemption will be surrendered and the holder thereof will be entitled to receive a price per Trust Unit (the "**Redemption Price**") equal to the lesser of:

- (a) 90% of the Market Price (as defined below) of a Trust Unit calculated as of the date on which the Trust Units were surrendered for redemption (the "**Redemption Date**"); and

- (b) 100% of the Closing Market Price (as defined below) on the Redemption Date.

For purposes of this calculation, the market price of a Trust Unit as at a specified date (the "**Market Price**") will be:

- (a) an amount equal to the weighted average trading price of a Trust Unit on the principal exchange or market on which the Trust Units are listed or quoted for trading during the period of 10 consecutive trading days ending on such date;
- (b) an amount equal to the weighted average of the Closing Market Prices of a Trust Unit on the principal exchange or market on which the Trust Units are listed or quoted for trading during the period of 10 consecutive trading days ending on such date, if the applicable exchange or market does not provide information necessary to compute a weighted average trading price; or
- (c) if there was trading on the applicable exchange or market for fewer than five of the 10 trading days, an amount equal to the simple average of the following prices established for each of the 10 consecutive trading days ending on such date: the simple average of the last bid and last asking price of the Trust Units for each day on which there was no trading; the closing price of the Trust Units for each day that there was trading if the exchange or market provides a closing price; and the simple average of the highest and lowest prices of the Trust Units for each day that there was trading, if the market provides only the highest and lowest prices of Trust Units traded on a particular day.

For the purposes of this calculation, the "**Closing Market Price**", as at a specified date, will be:

- (a) an amount equal to the weighted average trading price of a Trust Unit on the principal exchange or market on which the Trust Units are listed or quoted for trading on the specified date if the principal exchange or market provides information necessary to compute a weighted average trading price of the Trust Units on the specified date;
- (b) an amount equal to the closing price of a Trust Unit on the principal market or exchange on the specified date if there was a trade on the specified date and the principal exchange or market provides only a closing price of the Trust Units on the specified date;
- (c) an amount equal to the simple average of the highest and lowest prices of the Trust Units on the principal market or exchange, if there was trading on the specified date and the principal exchange or market provides only the highest and lowest trading prices of the Trust Units on the specified date; or
- (d) the simple average of the last bid and last asking prices of the Trust Units on the principal market or exchange, if there was no trading on the specified date.

If Trust Units are not listed or quoted for trading in a public market, the Redemption Price will be the fair market value of the Trust Units, which will be determined by the trustees in their sole discretion. The aggregate Redemption Price payable by the Trust in respect of any Trust Units surrendered for redemption during any calendar month will be satisfied by way of a cash payment in Canadian dollars on or before the last day of the calendar month immediately following the month in which the Trust Units were tendered for redemption, on condition that the entitlement of Unitholders to receive cash upon the redemption of their Trust Units is subject to the limitations that:

- (a) the total amount payable by the Trust in respect of such Trust Units and all other Trust Units tendered for redemption in the same calendar month must not exceed \$50,000 (subject to rounding to two decimal places on a per Trust Unit basis, the "**Monthly Limit**") (such limitation may be waived at the discretion of the trustees in respect of all Trust Units tendered for redemption in such calendar month);
- (b) at the time such Trust Units are tendered for redemption, the outstanding Trust Units must be listed for trading on the TSX or traded or quoted on any other stock exchange or market which the trustees consider, in their sole discretion, provides representative fair market value prices for the Trust Units; and
- (c) the normal trading of Trust Units is not suspended or halted on any stock exchange on which the Trust Units are listed (or, if not listed on a stock exchange, in any market where the Trust Units are quoted for trading) on the Redemption Date or for more than five trading days during the 10-day trading period commencing immediately after the Redemption Date.

If a Unitholder is not entitled to receive cash upon the redemption of Trust Units as a result of the Monthly Limit, then the portion of the Redemption Price per Trust Unit equal to the Monthly Limit divided by the number of Trust Units tendered for redemption in the month

will be paid and satisfied by way of a cash payment in Canadian dollars and the remainder of the Redemption Price per Trust Unit will be paid and satisfied by way of a distribution in specie to such Unitholder of unsecured subordinated promissory notes of the Trust (or certain of its affiliates) ("**Redemption Notes**") having a fair market value equal to the product of: (a) the remainder of the Redemption Price per Trust Unit of the Trust Units tendered for redemption; and (b) the number of Trust Units tendered by such Unitholder for redemption. If a Unitholder is not entitled to receive cash upon the redemption of Trust Units as a result of the limitations described at (b) or (c) of the foregoing paragraph, then the Redemption Price per Trust Unit will be paid and satisfied by way of a distribution in specie of Redemption Notes having a fair market value determined by the trustees equal to the product of: (i) the Redemption Price per Trust Unit of the Trust Units tendered for redemption; and (ii) the number of Trust Units tendered by such Unitholder for redemption. No Redemption Notes in integral multiples of less than \$100 will be distributed and, where Redemption Notes to be received by a Unitholder includes a multiple less than that number, the number of Redemption Notes shall be rounded to the next lowest integral multiple of \$100 and the balance will be paid in cash. The Redemption Price payable as described in this paragraph in respect of Trust Units tendered for redemption during any month will be paid by the transfer to, or to the order of, the Unitholder who exercised the right of redemption, of the Redemption Notes, if any, and the cash payment, if any, on or before the last day of the calendar month immediately following the month in which the Trust Units were tendered for redemption. Payments by the Trust as described in this paragraph are conclusively deemed to have been made upon the mailing of certificates representing the Redemption Notes, if any, and a cheque, if any, by registered mail in a postage prepaid envelope addressed to the former Unitholder and/or any party having a security interest and, upon such payment, the Trust will be discharged from all liability to such former Unitholder and any party having a security interest in respect of the Trust Units so redeemed. The Trust shall be entitled to all accrued interest, paid or unpaid on the Redemption Notes, if any, on or before the date of distribution in specie as described in the foregoing paragraph. Any issuance of Redemption Notes will be subject to receipt of all necessary regulatory approvals, which the Trust will use reasonable commercial efforts to obtain forthwith.

It is anticipated that the redemption right described above will not be the primary mechanism for Unitholders to dispose of their Trust Units. Redemption Notes which may be distributed to Unitholders in connection with a redemption will not be listed on any exchange, no market is expected to develop in Redemption Notes and such securities may be subject to an indefinite "hold period" or other resale restrictions under applicable securities Laws. Redemption Notes so distributed may not be qualified investments for a registered retirement savings plan (RRSP), registered retirement income fund (RRIF), deferred profit-sharing plan, registered education savings plan (RESP), registered disability savings plan (RDSP) or tax-free savings account (TFSA), depending upon the circumstances at the time.

### ***Rights of Unitholders***

The rights of the Unitholders and the attributes of the Trust Units are established and governed by the Declaration of Trust. Although the Declaration of Trust confers upon a Unitholder many of the same protections, rights and remedies as an investor would have as a shareholder of a corporation governed by the CBCA, significant differences exist, some of which are described below.

Many of the provisions of the CBCA respecting the governance and management of a corporation are incorporated in the Declaration of Trust. For example, Unitholders are entitled to exercise voting rights in respect of their holdings of Trust Units in a manner comparable to shareholders of a CBCA corporation and to elect trustees and the auditors of the Trust. The Declaration of Trust also includes provisions modeled after comparable provisions of the CBCA dealing with the calling and holding of meetings of Voting Unitholders and trustees, the procedures at such meetings and the right of the Voting Unitholders to participate in the decision-making process where certain fundamental actions are proposed to be undertaken.

Similar to the dissent right which shareholders of a CBCA corporation are entitled, Voting Unitholders may dissent to certain fundamental changes affecting the Trust (such as the sale of all or substantially all of its property, a going-private transaction or the addition, change or removal of provisions restricting: (a) the undertakings that the Trust can carry on; (b) the issue, transfer or ownership of Trust Units; or (c) the rights or privileges of any class of Trust Units) and are entitled to receive the fair value of their Trust Units where such changes are undertaken. The matters in respect of which approval by the Voting Unitholders is required under the Declaration of Trust effectively extend to certain fundamental actions that may be undertaken by the subsidiaries of the Trust. These approval rights are supplemented by provisions of applicable securities laws that generally apply to issuers (whether corporations, trusts or other entities) that are "reporting issuers" or the equivalent or are listed on the TSX.

Under the Declaration of Trust, Unitholders have recourse to an oppression remedy like that which is available to shareholders of a CBCA corporation. Under the CBCA, shareholders of a CBCA corporation may also apply to a court for the appointment of an inspector to investigate the way the business of the corporation and its affiliates is being carried on where there is reason to believe that fraudulent, dishonest or oppressive conduct has occurred. The Declaration of Trust does not include a comparable right. The CBCA also allows shareholders to bring or intervene in derivative actions in the name of a corporation or any of its subsidiaries, with the leave of a court. The Declaration of Trust does not include a comparable right.